

MORETON BAY REGIONAL COUNCIL ANNUAL REPORT

2020/21



Working
together.





The Moreton Bay Region extends through Jinibara, Kabi Kabi and Turrbal traditional Country. Council respectfully acknowledges the Traditional Custodians of the lands across the Moreton Bay Region, and pays its respects to Elders past, present and emerging, for they hold the memories, the traditions, the culture and hopes of Aboriginal and Torres Strait Islander peoples.

Acknowledgments

Council thanks all of the contributors involved in the development of this document.

Accessing this report

This report is available on our website at www.moretonbay.qld.gov.au/annualreport

You can also access a hard copy of the report at one of our Customer Service Centres located at Redcliffe, Caboolture, Strathpine or at any one of our 10 libraries.

Share your feedback about the work of Council

Your Say Moreton Bay is an online engagement platform where you can share your ideas and provide feedback on council projects that matter to you.

Visit www.yoursay.moretonbay.qld.gov.au

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WELCOME

Moreton Bay Regional Council is proud to present its Annual Report for the financial year to 30 June 2021.

This report demonstrates our commitment to open, transparent and accountable governance. It outlines Council's operational and financial performance for the year against the goals, strategies and priorities within our Corporate Plan 2017-22 and the 2020-21 budget.

This year's Annual Report centres on the theme **WORKING TOGETHER.**

It reflects Council's commitment to partnering with you to achieve our collective vision for a thriving region of opportunity where our communities enjoy a vibrant lifestyle.

We are and will continue to listen to your feedback to help inform the decisions Council makes and to guide the future of the Moreton Bay Region.

OUR COMMITMENT TO YOU

We know having confidence and trust in Council is important to the residents of Moreton Bay and it's important to us that we are meeting your expectations. We want to get this right, so your Council is in the process of reviewing and refreshing how we do things with a focus on building your trust in us. We aim to do this by demonstrating our competence and capability in managing Council's day-to-day business and effectively planning for the needs of the region.

With a region as large as ours, Council has a wide range of roles to meet our community obligations. This includes asset management, regulation of buildings and development, keeping our public spaces clean and tidy, and local roads and footpaths in good condition. We deliver cultural experiences and community services including parks and sporting facilities, libraries and art galleries, as well as managing local environmental issues, waste collection and recycling. We are also responsible for managing growth through smart forward planning.

We have heard from you that while we are doing well with the day-to-day management of services, we need to do more to plan for future growth across our region.

While there's more to do, here are some of the key measures we introduced in 2020-21 as part of our commitment to gaining your trust in us.

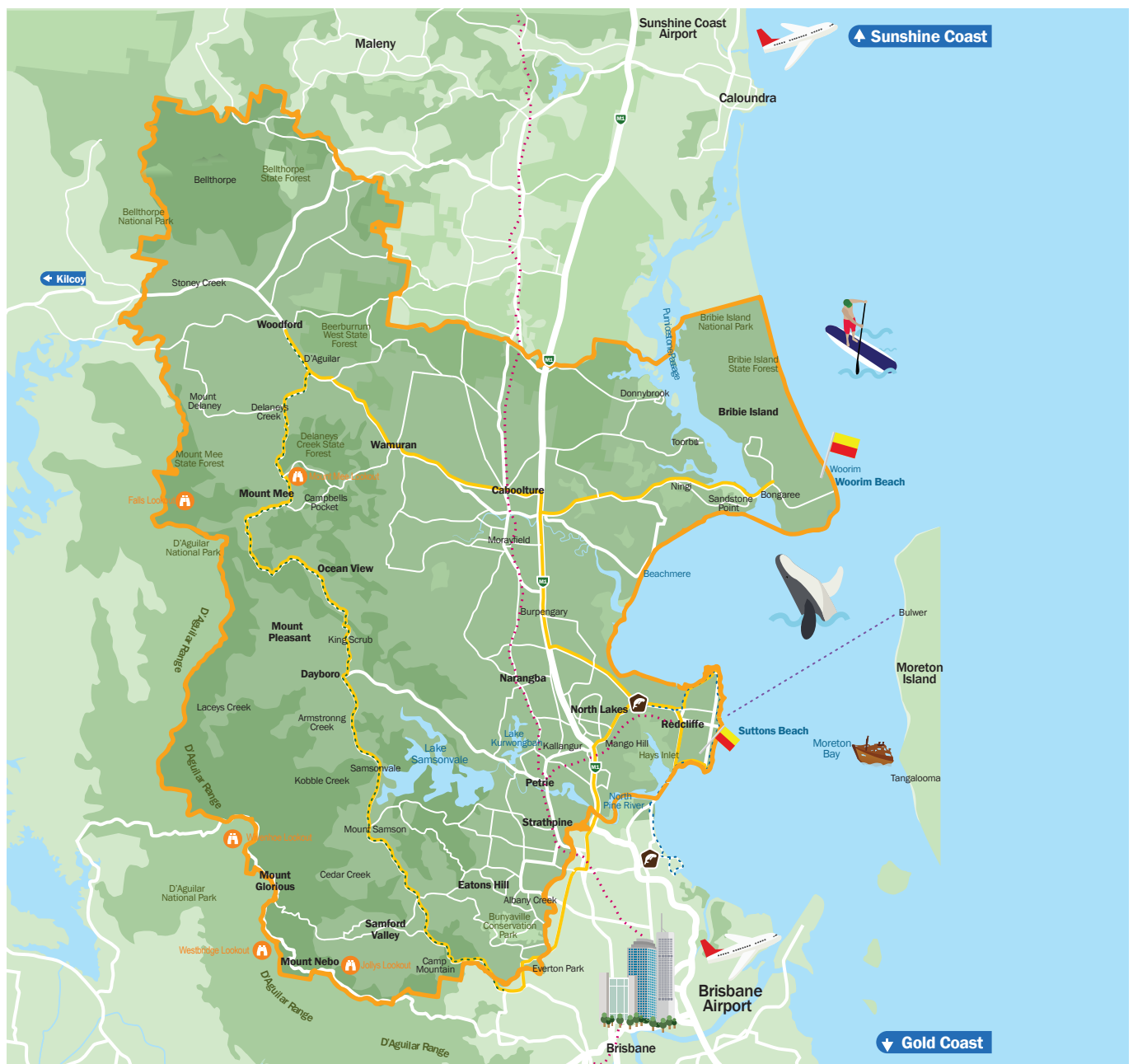
- ✓ Live streaming of Council meetings so you know what is being discussed, decided and how resources are being prioritised and distributed across the region.
- ✓ Communicating Council's decisions promptly via our website, social channels and newsletters so you know first-hand what is happening across the region.
- ✓ Conducted the first Moreton Says survey with over 4,000 responses with more opportunities to have your say over the coming year.
- ✓ A Regional Economic Development Strategy and clear set of actions to drive a bigger, bolder and brighter future for residents over the next 20 years.
- ✓ Established the 'Reshaping our regions planning work portfolio' to address your concerns about development impacts on lifestyle and the changing needs of the region.
- ✓ A commitment to engage with you on issues of interest and in ways you prefer to help inform our decisions and actions.
- ✓ Introduced innovative ways to use our services, report issues and have people available when you need to talk to them.

OUR REGION

We are a thriving region of opportunity where our communities enjoy a vibrant lifestyle.

The Moreton Bay Region is the third largest local government area in Australia with a population of over 479,000 people. Covering an area of 2,041 square kilometres, the region comprises a patchwork of diverse landscapes and lifestyles. From the pristine sands of the coast, to the charm of hinterland hamlets, spectacular national parks, large industrial estates, thriving business precincts and booming residential hubs.

Moreton Bay has something for everyone and offers some of the most desirable locations and lifestyles in South-East Queensland. With well-connected communities, reliable transport links and affordable living options, residents can experience the benefits and convenience of our close proximity to Brisbane City and the Sunshine Coast without the hustle and bustle. Our region features premier waterfront locations, pristine environmental areas, vibrant entertainment and cultural venues and an abundance of community facilities. Residents also enjoy access to award-winning medical, commercial, leisure, residential and educational precincts. It's our diversity that makes Moreton Bay the perfect place to live, work and play.



Our Region



2,041 km²
Size



3,714 km
Roads



294 km
Coastline
and estuaries



3,464 ha
Parks



180,270
Rateable
properties



\$17.72 billion
Gross Regional
Product*
(2020)

Our Community



479,639
Population^
(June 2020)



2.17%
Annual Population
growth^



38.6 years
Median Age^
(2019)



21%
Population under
15 years^
(2019)



44%
Couples with
children^



14%
People with bachelor
degree or higher^

Our Business Community and Workforce



29,298
Registered
businesses



**Top 5 industries
(by economic contributors)**

1. Construction
2. Health care & social assistance
3. Manufacturing
4. Education & training
5. Retail Trade



232,500
People in the
labour force



**Top 5 industries
(by employment)**

1. Health care & social assistance
2. Retail trade
3. Construction
4. Education & training
5. Accommodation & food services



149,344
Local jobs

A Year in Moreton Bay



10,197
New residents#



4,096
Building
approvals^



11,374
Residential
dwelling sales#



16.74 ha
New parks##



22.05 km
New local
roads*

Source: ^QGSO, *REMPAN, #ABS, *economy.id



OUR PRIORITIES

We will achieve our vision and mission by delivering on the priorities and actions as outlined in our Corporate Plan 2017-22. This plan clearly sets out a strategic pathway towards achieving outcomes for the region. The outcomes and actions identified in the Corporate Plan link directly to key performance indicators in Council's annual Budget and Operational Plan and are reported on within this report.

OUR VISION

A thriving region of opportunity where our communities enjoy a vibrant lifestyle.



OUR MISSION

Moreton Bay Regional Council is dedicated to serving the community to create a region of opportunity and a vibrant lifestyle, while focusing on excellence and sustainability.



OUR VALUES

We proudly uphold the following values in our daily operations with our customers, external partners and our people.



SERVICE	TEAMWORK	INTEGRITY	RESPECT	SUSTAINABILITY
<p>We seek to understand the needs of those we serve</p> <p>We strive to exceed expectations</p> <p>We communicate clearly</p> <p>We take a positive approach</p> <p>We are proud to serve our community</p>	<p>We promote a friendly, supportive work environment</p> <p>We inspire and encourage innovation</p> <p>We develop and maintain relationships</p> <p>We work collectively to achieve common goals</p> <p>We work collaboratively with our community and external partners</p>	<p>We are ethical and honest</p> <p>We take responsibility for our actions</p> <p>We act within statute and law</p> <p>We take pride in the manner in which we perform our duties</p>	<p>We listen to people</p> <p>We treat people fairly and consistently</p> <p>We embrace diversity and opinions</p> <p>We treat others as we wish to be treated</p>	<p>We focus on the future</p> <p>We respect the environment</p> <p>We demonstrate leadership by example</p>

MESSAGE FROM THE MAYOR



The 2020-21 financial year was an extraordinary year for Moreton Bay Regional Council and the people of our region. While we experienced unprecedented challenges, we also embraced opportunities for new and smarter ways of working and staying connected as a community. As a Council we have stayed focused on keeping pace with the new momentum and responded by shifting how we engage, plan and progress towards a better Moreton Bay Region.

My team and I have been extremely heartened how as a community we have rallied together and supported those most in need. Every day I have been inspired and encouraged by people's resilience, strength and ingenuity in tackling the challenges brought about by COVID-19. We have learned much over the past year and those lessons will continue to guide us over the next 12 months and beyond.

Despite the challenges, I am proud to say Council continued to deliver record investment and an extensive capital works program to support the region and its recovery. Everything we do at Council is with one goal in mind and that is to create a place for our residents to call home that is the best in South East Queensland, now and well into the future. And, while we are a diverse blend of people, cultures and lifestyles, we are one region with similar aspirations. We will continue to keep our sights on creating a thriving region of opportunity where our communities can enjoy the lifestyle and embrace the opportunities they desire. We have a clear plan to achieve this and we will continue our mission to achieve better outcomes for everyone who lives, works and enjoys time in the region.

First and foremost, our focus is on the communities we serve. Over the last year our efforts centred on building community and business resilience. We put in place measures to keep businesses open and initiatives to connect people to the services and support they need. We advocated for federal and state funding and assistance packages, and took direct action to keep our economy ticking.

This year we also set in motion an ambitious strategy to modernise Moreton Bay's economy, attract new investment and create 100,000 new jobs by 2041. Our Regional Economic Development Strategy outlines our goals for a 'Bigger, Bolder and Brighter' Moreton Bay with a set of actions for how we will create a vibrant and strong economy to better serve communities and businesses across the region. As a region, we need to keep pace and respond to rapid technological advancements and major changes in industry and manufacturing, while managing the local impacts of world events and economic conditions. Now is the time for us to act and start to evolve our economy so we can enjoy the benefits this will bring to our region now and over the next twenty years. As Australia's third largest Council, we have limitless potential to achieve our ambitions and be recognised as a powerhouse of economic and social prosperity on the national level. It's my aim to achieve that for Moreton Bay.

With all of the opportunities that lie ahead we must also remain focused on what really matters and achieve what is important to you. So, in 2021 we launched the largest community engagement campaign ever undertaken in our region with over 4,000 people getting involved and having their say. This was an opportunity for you to tell us what's important to you, your values and expectations for the region and the things we need to focus on as a priority.

We have listened, and as a result of your feedback are already acting in priority areas including reshaping our region's planning, housing affordability and preserving the natural beauty of our region. As your Mayor, you have my commitment that your elected representatives, Council's management and their teams will continue to engage with you every step of the way.

My sincere thanks to the many communities with which we work — our residents, community groups and organisations, our highly valued and respected volunteer network and for their optimism and commitment to engaging with us. Thank you also to the business community who provide the foundations for a region of opportunity, growth and prosperity through job creation, investment and innovation for our region.

I also want to acknowledge and thank Council's employees, contractors and partners who have continued to demonstrate the value we aspire to in delivering services and outcomes for the Moreton Bay Region. Our people have had to adapt, demonstrate their agility, find new ways to deal with disruption and continue delivering for the community.

Together we can make sure Moreton Bay Region remains the great place it is to work, live and play.

Peter Flannery

Mayor

MESSAGE FROM THE CEO



In the 2020-21 financial year, the impacts of the coronavirus pandemic continued to be the single biggest challenge facing governments, businesses and communities. Council is no exception and this year the Mayor and Councillors continued to set an ambitious community-focused agenda and the strategic imperatives for Council's Leadership and their teams to deliver outcomes for the Moreton Bay Region.

Despite the challenges of the pandemic, I'm proud to say our business continuity measures enabled us to stay the course in delivering Council services, an extensive program of works and hundreds of community and capacity building initiatives. It is through these actions that the Moreton Bay Region is already on the road to recovery. Together with our government partners we achieved record investment in infrastructure in a bid to keep the region's economy firing. Our advocacy work and strong government relations helped Council to secure a combined \$43.5 million in state and federal grants enabling us to bring forward over 60 priority projects and work packages to support the region's economy. On behalf of Council I would like to thank the Australian and Queensland Governments for their financial contributions and working with us on initiatives to support the greater Moreton Bay Region.

Council contributed \$200,000 indirectly to the local economy through a Local Preference objective in our procurement policy to support local businesses and contribute to the region's job targets. We advanced \$4 million in additional contracted maintenance work to local companies and fast-tracked payments to assist businesses manage cashflow impacts. All these initiatives were aimed at keeping people in jobs and businesses open.

To support residents, Council provided over \$500,000 in rates relief and invested \$550,000 to suspend rate collection activities, including introducing an interest free payment period for those experiencing financial distress, as well as a permanent hardship policy.

Our planning and disaster recovery efforts meant we were well prepared in responding to this international pandemic and managing the impacts at a local and regional level. Continuity of services was a high priority for Council to ensure the thousands of residents across our region could continue to interact and transact with us. Our libraries, educational facilities, arts centres and cultural programs kept people connected as many struggled with lockdowns and social isolation and we introduced new and innovative ways to explore, discover and learn.

In 2020-21, Council demonstrated its commitment to meaningful engagement through the launch of the Moreton Says Program, as well as successful targeted engagement on a range of projects, including Youngs Crossing. I am pleased to say we will continue this program of engaging with our communities across the region and not just for key projects or issues. We want to make sure we are aligning our planning with our communities' values and the things most important to them. We are listening and will continue to act and plan for our residents and future generations to come.

I would like to thank the employees and contractors of Council who have focused on creating positive experiences for our customers and stakeholders. They have continued to demonstrate service excellence through innovation, agility and foresight in delivering and serving the residents of Moreton Bay.

The outlook for our region presents enormous challenges for Council that we cannot address alone. To be successful will mean advocating for and prioritising resourcing, more informed and transparent decision-making and reshaping how we plan to deal with the forecast population growth.

At a local level, Council plays a vital role in enabling economic and social prosperity within the region and to facilitate this shift, Councillors endorsed a new leadership structure that is forward looking with a focus on the future. This change ensures our organisation is well-positioned to achieve great things for Moreton Bay communities.

Next year you can expect to see more transformation of Council. There's a lot we will do to continue building your trust in us through greater transparency, explaining our decision-making, engaging our communities and better planning across our region. We will work with you to refine our community vision for the future and you will hear more about our plans to reshape our region's planning, create thriving communities, embrace healthy environments, and build an engaged Council.

On behalf of all Council staff I would like to acknowledge and thank our elected representatives for demonstrating leadership, providing direction and their commitment as we strive for a more liveable, connected and vibrant Moreton Bay Region.

Greg Chemello

Chief Executive Officer

BUDGET HIGHLIGHTS

During 2020-21, Moreton Bay Regional Council continued to deliver key community projects and an extensive capital works program during unprecedented and challenging times.



\$118.3m

Road and Transport Networks



\$61.9m

Parks and the Environment



\$53.8m

Waste Management



\$43.2m

Sport and Recreation



\$19.6m

COVID-19 Response



\$19.8m

Libraries, Arts, Community
Facilities and History



\$16.1m

Waterways and Coastal Areas



\$1.8m

Community Grants

KEY PROJECTS

Over 20 key projects focused on creating opportunities, building stronger businesses and community health and lifestyle outcomes were budgeted for during 2020-21. Some of these projects have been delivered while others are in progress.

Over the 2020-24 financial years, Council's projected COVID stimulus funding is \$43 million. We also advocated for and will receive over this period \$39.2 million in funding from the Queensland Government and \$20.6 million from the Federal Government towards COVID-19 response initiatives. This has enabled us to bring forward over 60 priority projects for the region including upgrading of sporting facilities, improvements to amenities, better pedestrian access, improved parks and recreation spaces and fauna crossings.



Projects delivered or are in progress

- Part of the \$25 million project to transform The Mill site at Petrie into a vibrant educational, recreational, economic and employment precinct for the region
- \$11 million to extend of the indoor sports centre at the South Pine Sports Complex at Brendale
- \$5.5 million to continue reconfiguration and upgrades to Les Hughes Sports Complex - Rugby Union & Baseball at Bray Park
- \$2.8 million to repair and resurface Piper Street, Cessna Drive, Skyreach Street and Auster Court at the Caboolture industrial area
- \$1.4 million for road construction and renewal along the Brown Street Corridor at Caboolture
- \$1.1 million for smart lighting and CCTV along the Redcliffe Peninsula rail line shared pathway
- \$1 million to renew the streetscape along Landsborough Avenue at Scarborough
- \$700,000 for the seawall stabilisation at Welsby Parade Park Bongaree
- \$270,000 to build a pathway along Esplanade North at Donnybrook.
- \$8.5 million for the commencement of Griffin Sports Complex
- \$9.5 million for a major upgrade to the intersections along Oakey Flat Road between Ashbrook Drive and Lakeview Road at Morayfield
- \$8 million in improvements to the intersection at Brays Road and McClintock Drive at Murrumba Downs
- \$3 million for a new pathway and pedestrian bridge at O'Mara Road at Narangba
- \$8.6 million to upgrade the intersection of Old Gympie and Boundary Roads at Dakabin to improve safety, increase traffic capacity and reduce traffic in the area
- \$1.2 million to build a community space at James Drysdale Reserve at Bunya
- \$500,000 to explore tourism development initiatives throughout the region
- \$200,000 in new portable CCTV equipment to improve safety right across the region
- \$150,000 for the installation of CCTV equipment at cemeteries.

Jointly funded projects

- \$3.6 million for a new clubhouse, tennis courts and upgraded carpark at Harris Avenue Sports Complex, with \$2 million from Queensland Government
- \$1.4 million for a new BMX precinct at Nolan Park at Brendale, with \$1.5 million funding from Queensland Government
- \$5.7 million to upgrade the intersection of Klingner Road and Boardman Road in Kippa-Ring—plus a \$4 million contribution from the Australian Government
- \$5 million to commence new four lane bridge at Youngs Crossing Road—plus a \$7.5 million contribution from the Australian Government (total project estimated at \$68 million)
- \$5 million to commence work at the intersection of Henry and Dohles Rocks Roads to minimise flooding and improve the road surface—plus a \$4 million contribution from the Australian Government (total project estimated at \$12 million).



OUR RESPONSE TO COVID-19

In the 2020-21 financial year, the impacts of the coronavirus pandemic continued to be the single biggest challenge facing governments, businesses and communities around the world. Moreton Bay communities, while living through these difficult times have continued to display a great deal of resilience, perseverance and ingenuity in keeping the region a safe, healthy and prosperous place to live, work and play.

Throughout the year we continued with our pragmatic approach in supporting local businesses, residents and community groups with initiatives aimed at building resilience, creating greater certainty and promoting community wellbeing.

We brought forward and reprioritised work packages and projects to keep people in jobs, businesses open and to support those in need.

While Local Government laws limit the financial assistance Council can provide, we actively sought a range of sustainable ways to support our Moreton Bay community.

The total assistance provided by Moreton Bay Regional Council to date amounts to \$55 million, representing 13 per cent of our rates and charges revenue for one financial year. In the 2020-21 financial year, these initiatives included:

- \$7 million in Community Infrastructure Revitalisation and Community Hardship and Assistance Grants for community clubs and organisations.
- Approximately \$500,000 in rates relief for those experiencing financial distress.
- A total of \$550,000 provided to suspend rate collection activities and introduce an interest free period for payments and hardship policy.
- Contributed \$200,000 more to the local economy through a Local Preference objective in our procurement policy to support local businesses and employment outcomes.
- Fast-tracked \$4 million in additional contracted maintenance work to local companies
- Fast-tracked payments to suppliers to assist businesses manage cashflow impacts by processing two payment cycles each week.
- Waived \$1.6 million in food licencing fees for over 18 months for hospitality businesses (dating back to September 2019).
- Supported a range of new investments and construction jobs in the region by deferring the payment of infrastructure charges for development projects.

Governments working together

Together with our government partners we saw record investment in infrastructure in a bid to keep the region's economy firing. Moreton Bay Regional Council contributed 40 per cent or \$43 million of the funding for COVID stimulus projects supported by the Australian and Queensland governments

Total COVID-19 stimulus of \$105 million by three tiers of government resulted in 146 projects and created or supported 1600 jobs.



OUR RESPONSE TO COVID-19 cont.

Working with business

During 2020-21 we delivered over 20 actions as part of our Economic Recovery Action Plan to support the Moreton Bay business community, including:

- Establishing a series of open forum sessions with key industries, Chambers of Commerce, business groups and other tiers of government to discuss, promote and acknowledge economic development issues, and to secure assistance and support for the region.
- Continuity of funding for projects to accelerate priority Council projects, allowing planning, design and tenders to progress quicker.
- Working collaboratively with our partners to support the delivery of the Small Business COVID Recovery and Jobs Expo in the Region in October 2020 which assisted 31 small businesses across the region to exhibit to 708 attendees.
- Council's collaboration with the University of Sunshine Coast (USC) Moreton Bay, Moreton Bay Region Industry and Tourism (MBRIT) and Regional Development Australia Moreton Bay saw 48 businesses participate and develop a business plan as a result of participating in USC's Business Planning Program.
- Providing a Funding Finder for free to businesses in the region, allowing them access to a national grants database.
- Stimulating new building and construction through initiatives that delivered faster, more efficient assessment of development applications by:
 - developing a suite of standard infrastructure agreements and environmental offset agreements
 - updating the suite of standard conditions of approval to improve post-approval compliance processes.
 - Facilitating and attracting investment in our region through advocacy, promotion, campaigns and incentive programs to enable investors and businesses to invest in the region.
- Council also supported MBRIT as it provided a range of business support programs and campaigns, including training and other capacity and supply chain opportunities and the support local campaign, #MoretonBayTough.

We are truly grateful to the Moreton Bay community for their continued efforts and playing an important role in keeping Queenslanders safe by following social distancing restrictions and health advice.

We would also like to thank the Australian and Queensland Governments for their financial contributions and working with us on initiatives to support the greater Moreton Bay Region.



RESHAPING OUR REGION'S PLANNING

Our vision is for a region shaped by clever planning and good design, that caters for anticipated growth, smart movement and affordable lifestyle choices.

The Moreton Bay Region is one of Australia's fastest growing local government areas. With the region's population forecast to grow to approximately 690,000 by 2041, we will see an additional 210,000 residents living here over the next 20 years. By 2034 it is anticipated that the Moreton Bay Region will have a larger population than Tasmania.

Good planning by Council will be the basis of future prosperity for generations to come. It will facilitate growth while retaining the region's unique environment and lifestyle choices. We are focused on delivering better planning for local neighbourhoods and healthy natural and built environments for sustainable lifestyles.

By 2033, Moreton Bay will be a region that is well planned, enhancing lifestyle, mobility and employment choices for our existing and future communities.

Working together

The Moreton Says Survey results highlighted that our community want to know how Council goes about assessing and deciding what planning happens across our region and why. By reshaping the region's planning, we aim to build community confidence through greater transparency and making it easier for people to find information, understand our planning and what it means for them.

This program was informed by extensive community feedback about the performance of the region's current Planning Scheme and developed in collaboration with Councillors and Council Officers.

Making the change

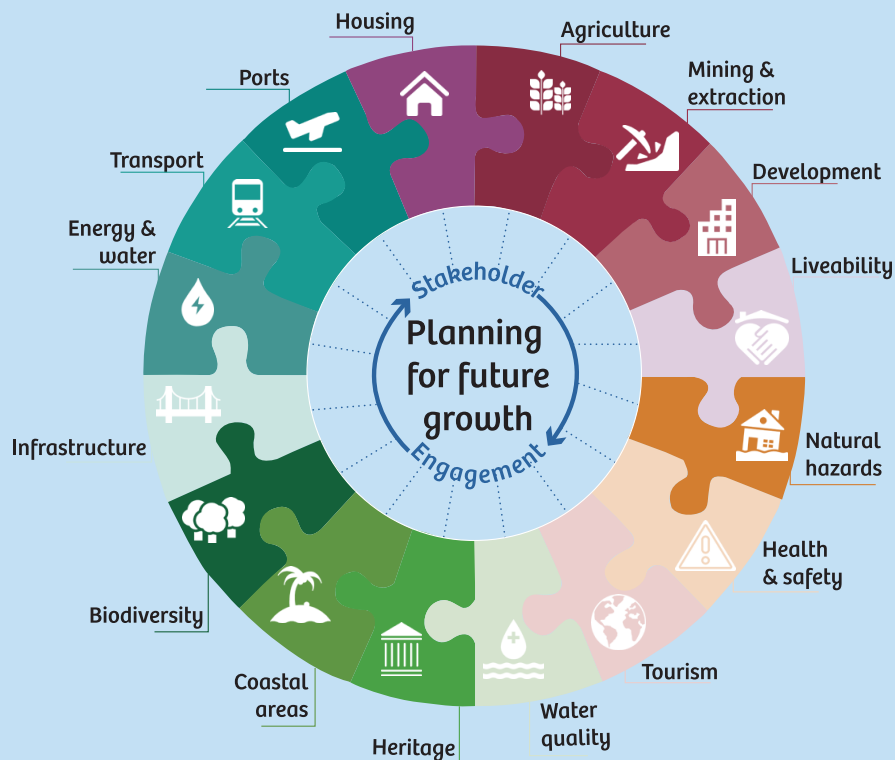
We have established the 'Reshaping our Region's Planning Work Portfolio' that articulates actions to be undertaken over the next five years to address community concerns about development impacts, lifestyle protections, and ensuring Council's planning scheme responds to Moreton Bay Region's changing needs.

The program will guide the reshaping of our Planning Scheme's approaches and address priority areas including—Building Height Policy, Next Generation Neighbour Precinct Zone Provisions and Off-street Car Parking Ratios. It also introduces for the first time a Neighbourhood Planning Program to enable local responses to neighbourhood challenges and opportunities, proactive planning for the region's many growth areas and a series of studies to inform the region's next Planning Scheme.

'Reshaping our Region's Planning Work Portfolio' comprises six separate programs:

- Planning Scheme 2016 Reset Program.
- Great Places Program.
- Neighbourhood Planning Program.
- Growth Areas Program.
- Regional Planning Program; and
- New Planning Scheme Review Program.





Council considers and balances several outcomes in the planning scheme, for example, housing diversity, heritage, agriculture, natural hazards, biodiversity, transport and infrastructure.

Planning for future growth “weighs up” all these considerations to deliver good outcomes. This process can be complex and often involves trade-offs being made between the competing interests of stakeholders.



Infrastructure

Your council works with Unitywater, the State Government’s Department of Transport and Main Roads and other agencies to deliver infrastructure across our region. Planning for infrastructure at a council level occurs through the Local Government Infrastructure Plan (LGIP).

Infrastructure must be planned in line with the growth expected in our region. Infrastructure needs to be sequenced to service new development efficiently and meet demand.



Environment

The environment is considered in all of your council’s decisions for our communities. The State Government identifies and sets policies around matters of environmental significance including koalas. Your council has implemented policies that further protect our local values, while remaining consistent with these state matters.

To find more information about planning in our region, including a new interactive mapping tool that outlines what activities are planned and where potential changes will occur across the region, visit www.moretonbay.qld.gov.au

ENGAGING OUR COMMUNITIES

Our engagement has taken a different approach over this past year. With a commitment to being accountable, transparent and building your trust in us, we have enjoyed talking and connecting with our communities.

Over the year we have undertaken consultation on a range of projects including Youngs Crossing, Queens Beach Dog Off Leash Area, Old Gympie Road upgrade and Local Laws. One of our most extensive consultation processes was along our entire coastline with the Coast Hazard Adaptation Strategy (CHAS) project.

Council has committed to meaningfully engaging with our communities across the region and not just on these key projects or issues. To ensure we are aligning our planning with our communities' values, Council was proud to launch the Moreton Says program.

This is the largest community engagement exercise we've ever undertaken. It is a three-year commitment focused on bringing the voices of community members that live, work and play in the region into our decision-making and planning.

The first Moreton Says survey, undertaken between April and June 2021, took us all over the region. A range of activities were undertaken to ensure the many and diverse voices of our region were heard.

From pop-up stands in shopping centres and local markets to signs in our parks and sharing information through community groups and organisations.

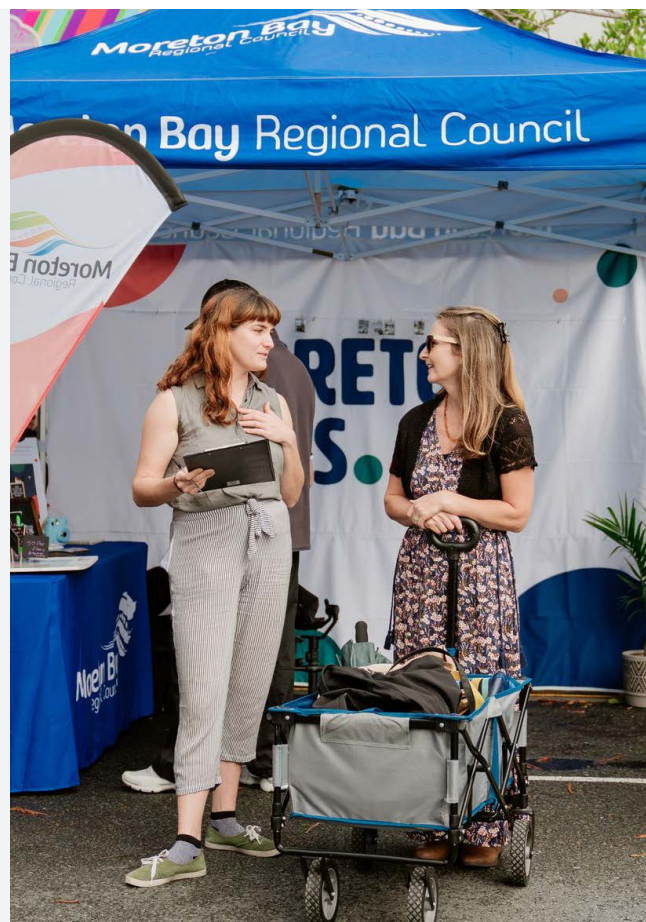
The greatest joy was for Council staff who were out and about to hear how much the community wanted to work with Council. They were excited to see Council taking a different approach to engagement and providing regular opportunities to have their say.

Our community gave us great insights into issues that were happening in their area and most importantly what they wanted Council to focus on.

We have started using these insights to inform the planning of projects and our decision making to ensure everything we do moving forward reflects the priorities of our communities. The results are also available for the community to access to maintain transparency and help build the capacity of community groups and organisations.

Council is looking forward to continuing to actively engage with our communities through Moreton Says and on many other projects and issues.

Read the report at
yoursay.moretonbay.qld.gov.au/moreton-says



WHO PARTICIPATED?

4,176

Total participants

571

People indicated they owned or ran a business in the region

52.4

Average age of participants

2%

Participants identified as Aboriginal or Torres Strait Islander

PARTICIPATION BY LOCATION

- 21%** Redcliffe Peninsula
- 13%** North Lakes & surrounds
- 12%** Narangba & surrounds
- 10%** Bribie Island & coastal areas
- 10%** Strathpine & surrounds
- 9%** Caboolture & surrounds
- 8%** Hills District
- 6%** Outside region
- 4%** Woodford-D'Aguilar & surrounds
- 3%** Samford Valley
- 3%** Dayboro & surrounds



EMPLOYMENT STATUS

In paid employment

64%

Retired

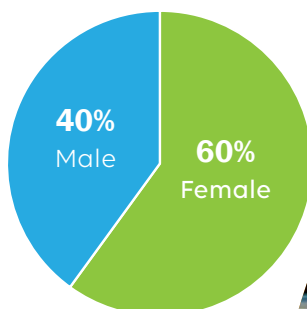
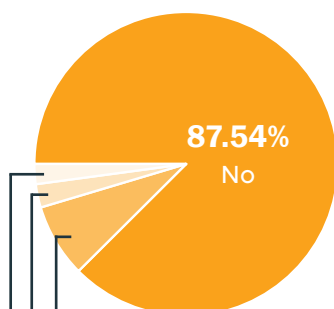
25%

Unemployed

11%

DISABILITY STATUS

GENDER



FEDERAL & STATE FUNDING & PARTNERSHIPS

Moreton Bay Regional Council has a strong track record of working in partnership with the Australian and Queensland Governments to deliver projects that address regional challenges and capitalise on opportunities. In 2020-21, Council worked in close collaboration with each government to help the region recover from the economic impact of the COVID-19 pandemic.

To date, the Australian and Queensland Governments have provided Council with \$45.4 million in economic stimulus funding for community infrastructure projects. Together with Council's own contribution of \$41.9 million, a total of 144 projects have been delivered and 1,360 jobs supported. That support will continue in 2021-22 for broader road and infrastructure projects; below is a snapshot of funding that has been and will be received on our road to recovery.



Australian Government

\$95.85 million

in federal funding to date

800+

Number of jobs supported to date

Programs & Projects

Roads to Recovery

Blackspot Funding

Local roads and Community Infrastructure

Building Better Regions Fund

Community Development Grants

Youngs Crossing Bridge



Queensland Government

\$25.13 million

in state funding to date

560+

Number of jobs supported to date

Programs & Projects

COVID Works for Queensland

Unite and Recover Community Stimulus Funding

Cycling Network Grants

South East Queensland Community Stimulus

MORETON BAY REGION LEADER'S FORUM

Governments working together for the region

In May 2021, for the first time in Moreton Bay Region's history, elected members at every level of government came together putting party politics aside to address the big issues head-on.

Through this initiative, Moreton Bay Region could see millions streaming into the region with Council, the Queensland and Federal Governments all agreeing to advance the region's interests, as it prepares for unprecedented population growth over the next 20-30 years.

Discussions involved fast-tracking the \$68.5 million Youngs Crossing Road upgrade, establishing a \$125 million Knowledge and Innovation Centre at The Mill, supporting new road projects to alleviate congestion including on the Bruce Highway, and backing the Dolphin's NRL Licence Bid for Moreton Bay Region.



The Moreton Bay Region's inaugural Leaders' Forum proved an enormous success. It brought together all three levels of government to plan and advocate for major projects to advance our region, including support for the Dolphins NRL bid.

CREATING OPPORTUNITIES

A REGION OF
OPPORTUNITY FOR ALL

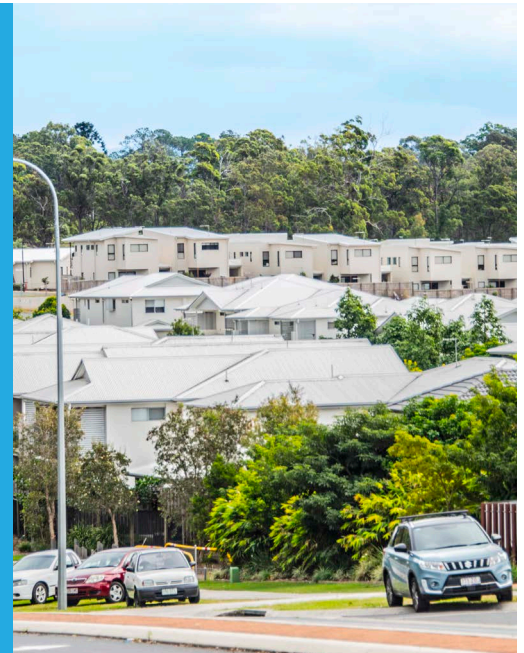


WELL PLANNED GROWTH

A sustainable and well-planned region where our residents will live in places that maintain the balance between a sense of community, growth, environment and lifestyle.

STRATEGY

- Facilitate growth while retaining the region's unique environment and lifestyle choices.
- Develop vibrant, accessible and appealing places.
- Facilitate quality development outcomes, in partnership with industry, that are consistent with the region's vision for growth.



WHAT WE ACHIEVED

ADVOCACY INITIATIVES

Developed Council's Advocacy Plan to set out strategic priorities, and highlight key projects for the region and advocate good outcomes for residents.

Achieved State Government commitments for:

- A masterplan for Scarborough Harbour and EOI for the Passenger Ferry Terminal (\$400,000)
- Caboolture Police-Citizens Youth Club (\$4 million)
- Planning and design for a new Bribie Island Bridge (\$4 million)
- Beachmere Road planning and upgrades (\$7.775 million)
- Achieved Federal Government commitment of \$32.75 million for Youngs Crossing.

PLANNING INITIATIVES

Developed an online interactive map to show how Council is reshaping town planning including listing plans, projects and investigations underway.

Initiated a Neighbourhood Planning Program with Kallangur-Dakabin identified as the first Neighbourhood Plan to be developed within the region commencing in July 2021.

Council continued to provide its high standard of development assessment services while managing a major spike in development activity resulting from COVID-19 stimulus initiatives. Per month we are:

- Approving 19% more dwellings
- Approving 30% more operational works
- Approving 20% more MCU/RAL applications
- Approving 120% more plumbing applications
- Registering 50% more lots

Developed a suite of informative resources making it easier for business and communities to understand how Queensland's planning system and Council's planning scheme work to help sustainably manage growth and development.

ARTS AND CULTURE

Opened a new Pine Rivers Art Gallery in April 2021, giving the arts community a larger space to host workshops and a place to create and connect.

Opened a new Redcliffe Art Gallery in October 2020, doubling its capacity with a courtyard for hosting events, studio space and a spacious foyer to showcase art collections.

The award-winning Pop Up Play Space visited five libraries across the region sharing the benefits of play-based learning in early childhood literacy.



MORETON'S BAY LANDMARK DESTINATION - THE MILL AT MORETON BAY

Exemplifying the region's vision of a brighter future, The Mill at Moreton Bay is a landmark destination emerging just 30 minutes from Brisbane's CBD and airport, and 35 minutes to the spectacular D'Aguilar mountain range and the stunning waters of Moreton Bay. The project is fuelled by a vision to deliver an inclusive community in a sustainable inner-city setting encompassing 65 hectares of sustainable, mixed-use developable land.

In August 2020, Council formed Millovale Pty Ltd as a beneficial enterprise to realise and deliver this catalyst project. A Board of Directors was appointed in August and September 2020 and a CEO in November 2020, with the full Millovale team engaged and operational by February 2021.

Millovale is responsible for delivering The Mill at Moreton Bay's vision, including a master plan and development strategies to drive delivery of the 20-year project. This catalyst project is set to stimulate \$813 million and generate 8,600 jobs over its life, with a focus on region-building infrastructure and development opportunities in health, education, tourism, entertainment and sport, high-tech advanced manufacturing, smart city infrastructure, arts and culture, commerce, retail, and medium to high density accommodation, being offered to investors, businesses and entrepreneurs.

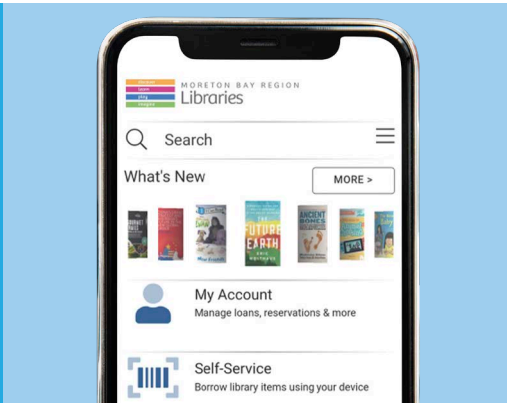
www.millatmoretonbay.com.au

DIGITAL LITERACY AND COMMERCE

Achieving a digital region where our households and business are part of a global network using the very latest digital technology.

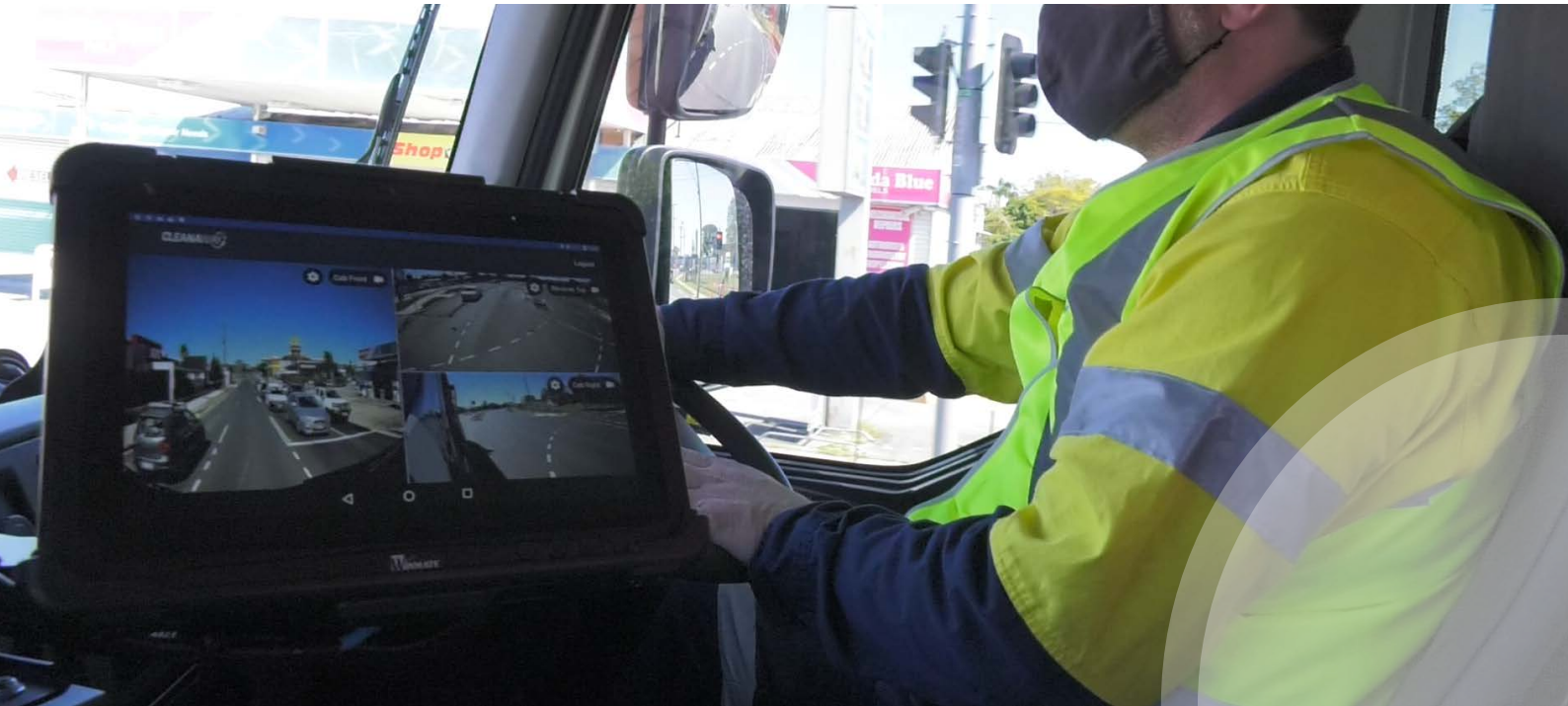
STRATEGY

- Develop, support and incentivise a digital region.



WHAT WE ACHIEVED
<p>DIGITAL SERVICES</p> <p>Our libraries played a vital role providing places for people to discover, learn and play during the pandemic with extensive collections, programs and spaces for people to access the resources they need.</p> <ul style="list-style-type: none">• 81 per cent increase in the usage of eResources and online content.• 47 per cent growth in online memberships with a total of 6,446 online members.• 73 per cent increase in subscriptions to the Libraries Now! e-newsletter to over 29,000 subscribers. <p>Introduced a new Library App allowing members to access library resources from their smartphone or tablet, anywhere, anytime. Features include managing loans, reservations, link family accounts, register for events and borrow books.</p>
<p>DRIVING INNOVATION</p> <p>Continued to rollout our award-winning initiative increasing the number of waste services trucks fitted with artificial intelligence to 15 allowing these trucks to transmit video footage of road conditions, including potholes, cracking and line markings to the Council's Asset Management system for actioning.</p> <p>Commenced a trial with an electronic bike fitted with artificial intelligence to undertake scanning of footpaths and bikeways around Moreton Bay, looking for cracks and defects that need fixing.</p>

Council's waste service truck fitted with AI.



LOCAL JOBS FOR RESIDENTS

An innovative and thriving economy to support our vibrant and sustainable business and industry sectors in employing well-trained and suitably qualified local residents.

STRATEGY

- Develop a sustainable, innovative and thriving economy that creates valuable employment for residents, protects the region's high quality of life and provides a prosperous future for residents.
- Develop projects which deliver strategic opportunities for the Moreton Bay Region.



WHAT WE ACHIEVED

STRATEGIC PROJECTS

In collaboration with South East Queensland Council of Mayors supported Queensland's bid for the 2032 Olympic and Paralympic Games and secured a new multimillion-dollar sporting venue to be built in the Moreton Bay Region to host Olympic events.

The Moreton Bay Region Regional Economic Development Strategy (REDS) was adopted by Council and launched in February 2021.

A REDS Taskforce comprising local business leaders formed in June 2021 to help steer the actions with 22 of 28 actions already commenced.

Established Millovate to oversee the successful development and activation of The Mill at Petrie.

ECONOMIC INITIATIVES

Supported 2,220 customers and 22 events in connection to Council's economic strategy.

Launched free business resources including the Funding Finder national grants access tool and the ASPIRE circular economy program.

Introduced a new economic development grant for Chambers of Commerce and industry groups.

Showcased the region to 70 potential investors at an Investment Forum and collaborated with the Suburban Alliance to engage with 83 property professionals, strategists and journalists on the implications of a distributed workforce.

Generated 85 investment leads with a potential capital expenditure in excess of \$895 million and more than 3,000 potential jobs.

ADVOCACY INITIATIVES

Identified funding opportunities and prepared targeted applications to secure the following funding:

- \$9.3 million in state SEQ Community Stimulus Program funding for 22 projects
- \$3 million for Homelessness Hub at Redcliffe from the Queensland Government
- \$1.5 million for the Bellara Foreshore Improvement Project from the Queensland Government
- \$10 million in federal Local Roads and Community Infrastructure funding
- \$10.5 million in loan funding from the Queensland Government's Building Acceleration Fund for Unity Water Infrastructure at Caboolture West



BIGGER
\$40 billion
economy



BOLDER
100,000
new jobs



BRIGHTER
Top 10 Regional
Innovation Hub

REGIONAL ECONOMIC DEVELOPMENT STRATEGY

Bigger, Bolder, Brighter

Council adopted and launched the Regional Economic Development Strategy setting out bigger, bolder and brighter targets for the region from 2020-2041.

This strategy captures the vision, attitudes and aspirations of our community leaders in the public and private sectors to capitalise on new and exciting opportunities for the region. A concerted effort by government, industry and business is required to create a bigger, bolder and brighter future. A focus on sustainability across all economic development efforts is important to preserve and enhance our lifestyle.

More than 300 local businesses and stakeholders provided input and insights through interviews, industry forums and a business survey which have informed this strategy and its key initiatives.

The new direction for our future economic growth will be focused on value, exports, innovations and technology. We will harness our competitive strengths to take advantage of key opportunities to grow the regional economy.

BUSINESS INITIATIVES

Supported local businesses through Council's Local Preference Directive—for purchases less than \$50,000 we engaged 784 local suppliers or 52 per cent of purchase orders raised. For purchases greater than \$50,000, Council awarded contracts to over 30 per cent local suppliers. Contributing \$200,000 to the local economy.

Council became a signatory to the Queensland Government Small Business Friendly Council initiative during Queensland Small Business Month, adopting the Charter on 26 May 2021.

Major sponsorship of the Moreton Bay Business and Small Business Expo on 29 October 2020 gave 31 local businesses the opportunity to showcase their products and services to 708 attendees.

Supported two local 'employ-meet' events connecting 70 job seekers with companies looking for employees.

Maintained our commitment to supporting local businesses with library meeting rooms made available to start-up businesses and to facilitate community partnerships with 697 bookings received over the year.

EDUCATION INITIATIVES

Supported 16 young people from socioeconomically disadvantaged backgrounds to access and sustain tertiary studies through the Moreton Bay Regional Council Scholarship program at the University of the Sunshine Coast. Scholarship recipients receive \$8,000 per year for the duration of their undergraduate studies and has been extended to the Caboolture campus.

The first year of the University of the Sunshine Coast's Petrie campus operations at the Mill site has exceeded expectations and Council's vision for increasing tertiary participation across the region is well on the way to being realised. The Petrie campus has seen enrolments of almost 3000 students, with key highlights as follows:

- Moreton Bay residents – 78%
- Female – 67%
- First in family – 42%
- Indigenous – 4.25%
- Over 20 years of age – 49.5%

LIFESTYLE AND TOURISM ACTIVITIES

Achieved over 50,000 overnight stays through our operations of the caravan parks at Bongaree, Clontarf (Bells), Donnybrook, Beachmere and Toorbul.

Council's 12 contract managed public aquatic centres provided learn to swim, squad swimming and aerobics classes, resulting in a doubling of participation from previous years and increased direct employment of over 200 local employees.

Co-delivered a major events calendar with various campaigns and initiatives to support the visitor economy with our partner, Moreton Bay Region Industry and Tourism (MBRIT). Initiatives included the 'Brisbane Holiday Dollars' program, 'I Back the Dolphins NRL' bid campaign and two major business conference events.

PARTNERSHIPS AND EVENTS

Working with Football Australia and FIFA to host teams for the upcoming FIFA Women's World Cup 2023, with a number of sites throughout the region shortlisted for inspections by FIFA.

Secured a pre-season NRL match between the Brisbane Broncos and North Queensland Cowboys and a Super Netball pre-season game between the Sunshine Coast Lightning and Queensland Firebirds giving top sporting content to locals and attracting visitors to the region.

Collaborated with our Moreton Bay partners the University of the Sunshine Coast, MBRIT and Regional Development Australia on a Business Planning Program giving 48 businesses the opportunity to participate in developing a business plan.



LAND FOR WILDLIFE PROGRAM

Moreton Bay local is the 5,000th property to join the Land for Wildlife program

Land for Wildlife is a free, voluntary and non-binding program to recognise the importance of habitat protection on private property. It aims to encourage and support private landholders and community groups to preserve and restore as much habitat for wildlife as possible on their properties.

Our residents have continued to play their part in the conservation drive with one of our locals contributing to SEQ hitting a major conservation milestone as the 5,000th home to become signatory to the Wildlife Program.

Moreton Bay Region now has 610 properties signed up to conserve or restore more than 4,400 hectares of land. We are home to a variety of incredible natural habitats and environments, from our coastline to the picturesque hinterland with our locals actively maintaining and enhancing wildlife habitat on their properties.

Council continues to invest in measures to protect our environment to ensure our native fauna and flora continues to thrive in their natural ways. The 2020-21 Council Budget allocates \$57.8 million for parks and the environment, with \$1.8 million available for land acquisitions to expand our wildlife corridors, green infrastructure maintenance and renewal.

COASTAL HAZARD ADAPTATION STRATEGY

Council is developing the Coastal Hazard Adaptation Strategy (CHAS) with support from the Local Government Association of Queensland's QCoast 2100 program, funded by the Queensland Government. The CHAS will be a long-term strategic plan to manage and respond to the threats of coastal hazards to our infrastructure, services and the environment beyond 2050. It will make sure we are all prepared to respond to the impacts of erosion, storm tides and projected sea level rise.

This year we have completed the first stage of the project, which identified assets and community values in coastal areas that may be under threat from hazards. Early engagement with coastal communities gave residents an opportunity to raise their hopes and concerns with Council directly, before project decisions were made.

Engagement opportunities included:

- 12 drop in information sessions in coastal communities, attended by more than 300 people
- A community values survey, which was completed by more than 1,000 people
- Information mailed out to more than 120,000 coastal community residents
- Meetings with coastal residents and community organisations

Feedback received from the community shows our coastal communities place a very high value on the scenic amenity and natural environments of our coastline, protecting cultural heritage and providing free and inclusive access to foreshore areas. Residents also told us they want to be involved in long term planning, and they want to see their coastal lifestyles and values protected.

In 2021-22 Council will continue with the next stage of the CHAS. During this stage we will assess the risks to coastal areas and start to identify adaptation measures. The identified community values and a Community Reference Group will help inform this process. The CHAS is expected to be complete in the 2022-23 financial year.

STRENGTHENING COMMUNITIES

A REGION WITH SAFE,
STRONG & INCLUSIVE
COMMUNITIES

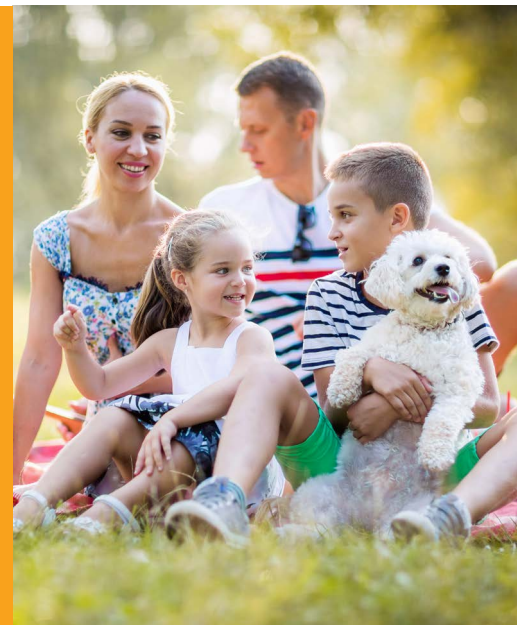


SAFE NEIGHBOURHOODS

Our residents will live in safe and resilient communities.

STRATEGY

- Develop arrangements to mitigate the impact of disaster events.
- Maintain safe public spaces.
- Maintain a lifestyle enhanced and protected by local laws.
- Maintain healthy communities through appropriate programs and regulation.



WHAT WE ACHIEVED

DISASTER PREPARATION AND MANAGEMENT

Managed the Moreton Recovery Group which was activated for 240 days in 2020-21 providing oversight of the region's COVID-19 recovery approach and plan. Recovery operations were supported by subgroups for economic recovery and human and social generating over 191 items to action.

Activated and managed the Moreton Bay Local Disaster Coordination Centre on three occasions to actively respond to severe weather events in the region.

Continued our collaboration with emergency services and other government agencies and conducted three training exercise scenarios to deal with bushfire, pandemic outbreaks, an aerodrome incident and a real-time pandemic planning exercise for the Local Disaster Management Group and supporting Queensland Health Services requests for assistance.

Conducted 30 planned burns and mechanical mitigation activities across 362 hectares of bushland in preparation for the fire season.

LOCAL LAWS REVIEW

Local Laws help to regulate and improve our region

Council's local laws play a major part in our everyday lives. They set the standards for improving the livability for all residents by regulating over 30 matters from animal-keeping and parking, through to outdoor dining and festivals.

From April to June 2021, we asked all residents to have their say on what needs changing and what's working well with these laws. In response we received over 20,000 formal submissions that will help Council draft new proposed laws that will then be provided to the community for another round of feedback before being adopted.

By the end of 2022, we will see the outcomes of this consultation reflected in a new suite of local laws for the community.



BUILDING COMMUNITY RESILIENCE

Increased registrations to Council's SMS alert service—MoretonAlert to 64,194 and issued more than 1.6 million text messages, 700,000 emails and 16,000 voice messages to alert residents of severe weather and bushfire warnings.

In partnership with Rural Fire Service Queensland we conducted focus group sessions with Mt Nebo and Mt Glorious community leaders to review the Emergency Warning System bushfire siren tones and procedures.

Delivered *Get Ready Queensland* disaster initiatives to more than 1,800 residents to raise awareness and educate communities about how to better prepare and be more resilient during disasters delivering information sessions and workshops.

Launched the Get Ready, Respond and Recover education resources project developed in partnership with key stakeholders to create a suite of educational tools and resources for vulnerable persons so they are better prepared to respond to and recover from disasters. This project was supported through funding from the *Get Ready Queensland* initiative and includes an online course, teachers guide and workbooks.

Provided ongoing support and training to seven community disaster management teams at Toorbul, Donnybrook/Meldale, Beachmere, Mt Nebo, Mt Glorious, Mt Mee and the Dayboro District, with 75 community volunteers supporting locally led disaster management initiatives and community information hubs.

Completed a full refurbishment of the Redcliffe State Emergency Service depot.

MAINTAINING SAFE PUBLIC SPACES

Invested \$2.2 million in CCTV infrastructure and implemented public safety activities and initiatives:

- Installed 208 new CCTV cameras in Arana Hills, Bongaree, Brendale, Burpengary, Caboolture, Dakabin, Dayboro, Deception Bay, Kurwongbah, Petrie, Redcliffe and Strathpine.
- Replaced 170 cameras and 12 servers throughout the region as part of the CCTV renewal program with an additional nine replacement waste portable CCTV poles commissioned.
- Purchased 16 new portable CCTV camera units and undertook a trial CCTV/VMS trailer to provide greater flexibility to respond quickly to issues of vandalism, hooning and crime throughout the region.
- 50 portable pole deployments were completed with an average deployment duration of 10 to 12 weeks.
- Installed CCTV flood monitoring facilities at Cartmill Community Centre Riding for the Disabled, Burpengary; Terrors Creek, Dayboro; King Johns Creek, Caboolture and Burpengary Creek, Burpengary.
- Commissioned 31 Licence Plate Recognition cameras throughout the region that generated 865 stolen/vehicles of interest alerts in real-time to the Queensland Police Service.
- Conducted 59 security and public safety risk assessments at various locations across the region.
- Operated 1,450 CCTV cameras throughout the region to enhance security and community safety including responding to 292 requests made by residents, the Queensland Police and Council business units.
- Safety improvements made at 16 cultural services venues using CCTV and environmental planning.

MAINTAINING HEALTHY COMMUNITIES AND LIFESTYLES

Treated more than 35,000 hectares as part of the aerial saltmarsh mosquito control program and undertook a range of ground-based treatments within parks and reserves to mitigate the impact of mosquitoes.

Partnered with over 320 residents through Council's Bushcare program to plant over 7,000 plants and tackle over 170 hectares of weed removal.

Delivered approximately 300 Bushcare sessions, guiding participants on weed identification and contemporary treatment techniques.

Managed aquatic weeds across the region including specific programs in 20 high profile lakes including Bibimulya Wetlands, Black Duck Lakes and Lake Eden.

Conducted roadside weed treatment programs for restricted plants in collaboration with roadside slashing and mowing teams, targeting fireweed and giant rats tail grass.

Continued targeted feral pig management, including the trial of a new control technology—Hoggone, resulting in the successful removal of over 76 feral pigs from the environment.

Responded to 4,716 public health-related enquiries.

Conducted more than 746 inspections of food premises and provided industry employees with access to Council's food hygiene training website.

Provided 14,043 vaccinations throughout local high schools and 1,661 vaccinations via established Community Immunisation Clinics.

Advocated to the State Government to consider proposed amendments to the Animal Management (Cats and Dogs) Act 2008 on behalf of concerned residents.

Conducted the annual Regulated Dog Systematic Inspection Program for 382 regulated dogs resulting in a positive result with 8.1 per cent non-compliance compared to 31 per cent in the previous year.

Responded to 22,795 animal-related and local law-related enquiries.

Supported the RSPCA's de-sexing program to promote responsible pet ownership that resulted in 17 vet clinics participating and more than 1,575 dog and 893 cats registered for the program.

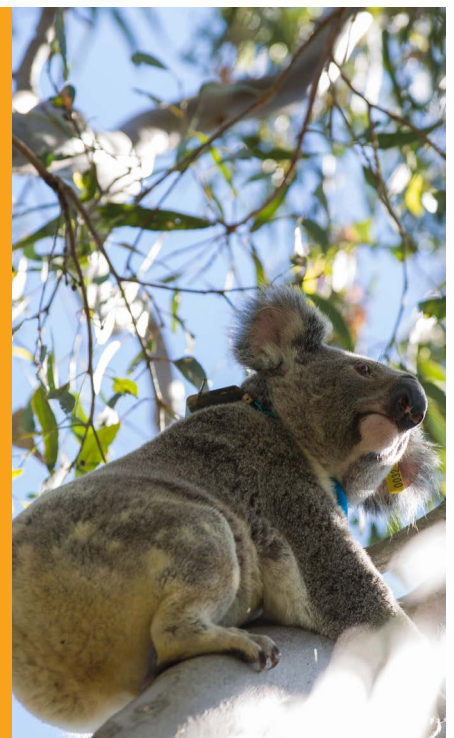
Conducted 334 patrols aimed at ensuring safer parking around local schools.

LAND BUY BACK

More habitat secured for Moreton Bay wildlife

Council has continued its quest to protect native habitat and wildlife for future generations through the Land Buyback Program. One of the aims of the program is to protect vulnerable environments and wildlife habitats and prevent them from being developed. This program is about better planning for a strong and vibrant community where residents can continue to enjoy and connect with our region's unique natural environment for years to come.

The program has resulted in the acquisition of two important sites at Pumicestone Road, Caboolture and at Eatons Crossing Road, Clear Mountain, totalling 4.18 hectares. These sites will contribute to the enhancement of wildlife corridors and the protection of important flora and fauna species. Funding for this program comes from the Regional Infrastructure and Environment Separate Charge.



HEALTHY AND SUPPORTIVE COMMUNITIES

Our residents will be making healthier lifestyle choices and we will live in stronger, more inclusive communities.

STRATEGY

- Develop and support well-planned, maintained and managed sport facilities.
- Support sporting clubs to achieve ongoing self-sustainability.
- Develop a strong and inclusive community.
- Maintain and enhance spaces and facilities that are used by the community.



WHAT WE ACHIEVED

INVESTING IN OUR COMMUNITY, SPORTING AND RECREATION FACILITIES

Secured partnership with the Brisbane Roar Women's and Youth organisation to base their new high-performance facility out of the South Pine Sports Complex.

Council's master planning program continues to ensure its Council facilities are meeting the sport and recreational needs of the community.

Continuation of sports field lighting, sports field surfaces and irrigation programs for the sports facilities across the region.

Invested approximately \$50 million in community, sport and recreation facilities.

- **Projects completed include a:**
 - \$356,000 amenities area multi-purpose rooms at Williamina Park, Narangba with \$300,000 in funding from the Queensland Government's 2020-21 COVID Works for Queensland Program.
 - \$328,000 netball court at Rodrick Cruice Park, Dayboro with funding contributions from the Federal Government's Local Roads and Community Infrastructure Program.
 - \$7 million clubhouse and fields for rugby union and baseball at Les Hughes Sporting Complex, Bray Park.
 - \$14.45 million regional indoor centre located at South Pine Sports Complex, Brendale. A state-of-the-art facility suitable for hosting local, state and national sport and recreation events, fixtures and conferences and includes the region's first Changing Places toilet for people with a profound disability.
 - \$950,000 Mathieson Park amenities project, including the construction of four universal changerooms to support female and male rugby league training and fixtures with funding from the State Government.

- **Project commenced construction on:**

- \$1.25 million Stage 1 building upgrade at Pine Rivers PCYC, Bray Park with \$890,000 funding from the Federal Government's Local Roads and Community Infrastructure Program.
- \$3 million Narangba tennis facility including six tennis courts, lighting, a clubhouse and carparking with \$2 million funding received from the Queensland Government's Unite and Recover Community Stimulus Package.
- a new Kakowan Community Facility located at James Drysdale Reserve for the community to hire and provide the Golden Valley Keperra Lions with a new home base.
- \$15 million rugby league facility at Griffin Sports Complex, including two senior and one junior rugby league fields, LED lighting, a clubhouse and car parking.
- lighting upgrades at two sports fields in Caboolture and field lighting projects at seven facilities in Clontarf, Dakabin, Bunya, Sandstone Point, Woody Point, Kippa Ring and Morayfield.
- the renewal of two netball courts at Burpengary and Dayboro, and one tennis court at Kallangur with fencing upgrades for three tennis courts at Elimbah, Bellthorpe and Kallangur.

- **Design work commenced or completed for:**

- the Joseph Crescent community facility at Deception which is jointly funded by the Queensland Government and will include meeting rooms, public amenities and car parking.
- the Aurora Boulevard Park netball development at North Lakes which will include four netball courts, LED lighting, amenities and car parking and has received a \$1 million funding commitment from the Federal Government.
- Kallangur and Clontarf Scout group facilities, a jointly funded project with the Federal Government.
- a \$600,000 project to construct two synthetic grass tennis courts at Samford Parklands including fencing, lighting, connecting pathways and landscaping with \$350,000 funding received from the Federal Government's Local Roads and Community Infrastructure Program.
- a \$300,000 project to reconfigure the existing rugby league field to increase the playing area, and complete field lighting upgrades at Alan Cash Park, Samford with project funding received from the Federal Government's Local Roads and Community Infrastructure Program.
- a new South Pine Sports Complex lower football precinct featuring four football fields, a high-performance facility for the Brisbane Roar Women's Academy and a new clubhouse for Moreton Bay United Football Club.

Refurbishment projects:

- a heritage listed community facility located at 28 Williams Street, Dayboro including asbestos removal, structural upgrades and design for heritage preservation.
- Albany Creek Community Centre including upgrade of toilets, new kitchenette and upgrade to entry and grounds.
- Completed design and commenced installation of air conditioning at Burpengary Hall.
- Demolished Deception Bay Community Hall and brought forward construction of a new district level community hall, with a \$2.5 million contribution from Federal Government.
- Upgrade to Delaneys Creek Hall including improved access to hall and stage, disability car parking, replacement roof and installation of solar by hall manager.
- Demolished upper area buildings at Mt Glorious Hall and commenced construction of new local level community hall and playground.
- Completed design for upgrades to various community halls, including: Pendicup Hall, Warner; Rothwell Hall; Woodford Memorial Hall; and Upper Caboolture Farmers Hall.
- Input of design of the Woorim Beach amenities refurbishment project to include 2 x beach wheelchair storage units which will increase access to the beach wheelchair hire through Council's Accessible Beaches initiative.

Accessibility projects:

- Various accessibility upgrades were delivered at Council facilities, including Bribie Island Library; North Lakes Library (Level 1) and North Lakes Community Centre (Level 2).
- Delivery of a '7 Senses' audit of the Redcliffe Library to identify existing barriers for people with sensory processing disorder and opportunities for incorporating sensory focused design into the future refurbishment of the facility.
- Commencement of a region-wide accessibility audit of all car parks located on Council-owned or controlled land.
- Delivery of the 'Accessible Beaches' project at Suttons Beach, Redcliffe, including the installation of a beach access ramp and accessible beach matting.

MANAGING COMMUNITY AND RECREATION FACILITIES

Attendance rates were high at the region's aquatic centres with 933,261 visitors equating to a 164 per cent increase from the previous financial year despite a three-month closure due to COVID-19.

Delivered 162,000 learn-to-swim lessons and more than 150,000 school swimming visits across 62 swimming carnivals.

Belgravia Leisure launched the Mental Health eLearning Program for the exercise professionals and the community through Fitness Australia in February 2021 to assist in understanding the facts about mental health and equip people with the skills to be a positive voice.

Settlement Cove Lagoon continued to draw visitors to Redcliffe, with approximately 450,000 people enjoying a free swim and a further 50,000 swimmers observed at the patrolled Woorim Beach on Bribie Island.

Queensland State Equestrian Centre hosted 46 events, attracting more than 7,255 visitors. Major events included Rooftop Express Show's Night of the Horse and the Professional Bull Riders Monster Energy Tour.

Redcliffe Entertainment Centre attracted more than 45,000 people to 171 shows.

Caboolture Hub hosted more than 1,522 functions, business meetings, seminars and conferences, attracting more than 20,149 people.

Morayfield Sport and Events Centre hosted 1,834 bookings and 44 major events which attracted more than 60,578 visitors.

- Major events included: Queensland Firebirds vs Sunshine Coast Lightning Netball
- MBRC Citizenship Ceremonies
- Queensland Special Olympics State Games Opening Ceremony
- Rotary RYDA safe driver
- Moreton Bay Basketball QSL Competition
- Queensland Dance Society Ballroom Dancing
- Brazilian Jujitsu, Caboolture Taekwondo Open
- Moreton Bay Antiques Fair

Upgrade of the Kumbartcho Sanctuary stormwater infrastructure to ensure the ongoing structural integrity of the education centre and surrounding buildings.

Completed construction of a new carpark at the Caboolture Region Environmental Education Centre, offering an additional 20 spaces.

The Caboolture Hub underwent significant improvements to the entry and gallery shop area to improve visitor experience.

CONNECTING STORIES

Showcasing our First Nations artists and Traditional Owners

During May 2021, Moreton Bay Regional Council joined all regional galleries in South East Queensland North (SEQN) for the inaugural Connecting Stories program. Showcasing First Nations artists, exhibitions and events, audiences could learn, share stories across Country, celebrate First Nations culture and connect with each other. Pine Rivers Art Gallery hosted the Connecting Stories program launch followed by exhibitions at all three of our region's galleries. It enabled artists to share their own stories and celebrate culture through their individual artistic practices. The project was the first of its kind, cross-regional with significant collaboration and partnership across councils and arts organisations.



COMMUNITY, SPORTING AND RECREATION ACTIVITIES

Delivered the Healthy and Active Moreton and Active Holidays programs which saw more than 38,000 bookings across 3,473 free and low-cost activities.

- Grew Healthy and Active Moreton eNewsletter subscriptions to 10,225.
- Maintained a high customer satisfaction rating (>95%) in the Healthy & Active Moreton and Active Holidays programs, based on 1,497 feedback forms received.
- Innovated service delivery in Healthy & Active Moreton to provide ongoing (online) opportunities for physical activity participation during COVID-19 restrictions and wet weather cancellations.

Celebrated the region's rich cultural diversity during Harmony Week by hosting three free community events and supporting three community organisations through Council's Harmony Day community grants program.

Facilitated 21 environmental engagement events for more than 600 community members including, targeted children's workshops 'Minibeast Safari' and 'Kids Love Wildlife', complemented by family-focused clean ups and events such as Earth Hour and World Wetlands Day.

Delivered over 24 free and low-cost activities to celebrate Queensland Youth Week that were attended by over 220 young people.

Delivered three activities celebrating Aboriginal and Torres Strait Islander culture during Reconciliation Week. The events were attended by over 110 people.

Libraries provided a range of events and programs to support an inclusive community including:

- Story Dogs, a core program which delivers alternative literacy support for children. Reading to a dog empowers children by offering space to learn and grow in confidence.
- Backstage Pass, which continues to thrive as an ongoing award-winning program for people living with a disability. This is also supported by a series of Quiet Hours within each library that focuses on low-sensory experiences for our customers.
- Fabled, an inclusive community driven event, as part of IDAHOBIT Day, delivered through a strong partnership with University of the Sunshine Coast and the National Disability Insurance Scheme.
- The Local Aboriginal Languages Project, including 15 short films to highlight local Aboriginal language which supported the United Nations Year of Indigenous Languages, achieved by working alongside the community and extensive community consultation, with funding provided by a Strategic Priority grant from the State Library of Queensland.

Delivered a suite of inclusive community programs to support the community during COVID-19.

- Delivered Council's inaugural Joy Connection program, providing opportunities for Moreton Bay residents to participate in free creative and arts workshops for wellbeing with a diverse range of hands-on creative experiences, including singing, playing ukulele visual arts and crafts, mindfulness, storytelling and dancing. The program engaged 10 artist-facilitators, attracted over 680 participants, across 20 Council venues and three outdoor places.
- Connecting Stories Program hosted six exhibitions and over 10 programs at our galleries throughout May 2021. The project was the first of its kind, cross-regional with significant collaboration and partnership across councils and arts organisations.
- Moreton Bay Region Art Awards was refreshed with more than 280 local creatives submitting work for consideration.
- The Saturday Club, a program to engage youth in all facets of the arts and culture industry based at the Caboolture Hub.
- Memory Boxes are sets of household objects from the past designed for use in facilitated sessions that allow people living with dementia and their carers to come together and bond over shared experiences and stories. The seven discovery sessions facilitated at Redcliffe Museum and aged care facilities evoked emotional and sentimental responses from participants.
- Our Refugee Stories was a collaboration between Moreton Bay Regional Council's Local History and Community and Cultural Programs teams with the assistance of TAFE Queensland and the Adult Migrant English Program (AMEP). These oral history interviews help strengthen communities by breaking down stereotypes and humanising terms such as refugees and migrants by exploring the lives of our participants, their childhoods, hopes and dreams, the impact of the conflicts that forced them to seek a new home and their unique journeys to a new life in the Moreton Bay Region.
- A makeup workshop welcoming aspiring Queens, Kings and all those in between was facilitated by two well-known Queens at the Pine Rivers Heritage Museum. The event extended a welcome to a community previously not engaged by the museum.

SUPPORTING OUR COMMUNITY AND SPORTING CLUBS

Supported in excess of 740 community, sport and recreational organisations through e-newsletters and access to education and training forums through livestreaming educational forums and online digital content for Council's website.

Partnered with eight sport and community groups to develop facility/business plans to enhance the use, sustainability and management of their leased facilities.

Over 300 community organisations were supported through the provision of heavily subsidised tenure over Council-controlled land and facilities under Council's Community Leasing Policy.

232 improvement works applications were processed enabling community organisations to undertake improvements to community leased facilities across the region.

44 community halls were made available to the community for a range of community activities.

Delivery of various network planning initiatives purposed to support Council and community organisations in the planning and delivery of community services and facilities. Projects included:

- Bribie Island Youth Services Gap Analysis
- Men's Shed Network Mapping Report
- Community Halls Network Plan
- Meals on Wheels Network Mapping Report
- University of the Third Age (U3A) Network Mapping Report

BUILDING INCLUSIVE COMMUNITIES

Provided \$1,450,035 of grants through the Community Grants Program towards 404 community, cultural and sporting projects.

Provided \$6,450 of grants through the Community Grants Program to 43 individuals through the Individual Achievement Grant.

Provided \$257,300 of sponsorships through the Sponsorships Program to 17 organisations to deliver activities and events.

Council committed to and commenced development of a Reconciliation Action Plan including preliminary meetings with three Traditional Owner groups of Kabi Kabi, Jinibara and Turrbal.

Launched the 'Recognise and Reach Out' campaign to raise awareness of domestic and family violence and abuse, and connected people experiencing abuse to information and local support services.

Over 40 residents and community service workers were supported to complete training in community development practice as part of the Connected Communities program.

Over 50 people participated in the Working with Pasifika Island Peoples training held at the Maota Fono, Deception Bay.

Engaged with over 20 leaders from multicultural communities to promote COVID-19 information to residents.

Council's aquatic facility contract partner is collaborating with Victorian State Government on a 2-year project to address environmental barriers to physical activity participation for young people with a disability at community leisure centres. The results of the study will be available to Council to assist the planning and development of the region's aquatic and leisure facilities.

MORETON BAY REGION ART PRIZE

Pine Rivers Art Gallery opened with Moreton Bay Region's top art prize

The new and improved Pine Rivers Art Gallery opened in April 2021 in time to host the revitalised Moreton Bay Region Art Prize 2021.

The Awards are now exclusively for local artists, and the new-look gallery gave them the opportunity to celebrate the creativity our region has to offer. This year's winners all explored topical issues including our sense of identity, the fragility of the environment and the personal impacts of the global pandemic.

The winner BJ Murphy took home \$5,000 for his work 'the original' with its striking use of light and contrast and a powerful image that is both an enigmatic self-portrait and a lush landscape. A further \$5,000 was awarded between second, third and the people's choice recipients.

Moreton Bay Region's three art galleries, Caboolture, Redcliffe and Pine Rivers are a key part of our community, which is why we have invested \$7 million across the past three financial years upgrading them to a state-of-the-art quality. Pine Rivers Art Gallery has a particular reverence in the art world as the original host of the inaugural Moreton Bay Region Art Prize some 27 years ago.



STRONG LOCAL GOVERNANCE

Our residents' values and ideas are echoed through the actions of our civic leaders.

STRATEGY

- Maintain transparent, robust and compliant decision making.
- Protect council assets, people and environment.
- Maintain an efficient and effective organisation.
- Maintain efficient and responsive customer services.
- Provide residents opportunity to participate and engage with their community
- Develop communications which promote and support council services



WHAT WE ACHIEVED

GOVERNANCE

Implemented live streaming of Council General Meetings giving the community greater transparency of Council activities.

Adopted a new Corporate Planning and Performance Framework to strengthen the alignment between Council's Community Vision, Corporate Plan, supporting Regional Strategies and Council Plans.

Refreshed Council's complaint management framework to improve responsiveness, complaint outcomes and compliance with regulatory requirements.

Refreshed Council's risk management framework with an updated policy and procedure focused on updating our risk appetite and tolerance statements including, embedding a three lines of defence risk governance model and working towards an integrated level of risk maturity.

Refreshed Council's Fraud and Corruption Control Framework with an updated policy and plan to embed a proactive approach to managing fraud and corruption risk in line with Council's zero tolerance policy

ORGANISATIONAL EFFECTIVENESS

Undertook a Working@MBRC survey to ask employees about their experiences working for Council, what is working well and the things that could be improved.

Created and rolled out a Leadership Development Program to increase organisational capability.

CUSTOMER SERVICES

Responded to 241,966 calls with 97.3 per cent of enquiries resolved at the first point of contact with an overall customer satisfaction rating of 94.4 per cent.

Assisted 31,697 people at Council's customer service centres and resolved 85.5 per cent of enquiries at first point of contact with an overall customer satisfaction rating of 98.6 per cent.

Processed more than 121,600 customer transactions and requests and responded to an average of 4,333 eRequests each month.

Conducted 433 illegal dumping investigations and assisted with the removal and correct disposal of illegally disposed waste.

ENGAGING COMMUNITIES

Welcomed more than 1,058 people from 87 countries at 9 Australian citizenship ceremonies.

Attracted over 6,000 residents to family-friendly events, such as the Teddy Bear Picnics, Splash 'n' Movies and Picnic in the Parks.

Delivered events to mark the opening of several significant Council projects including the opening of the \$18.8 million Council-funded development of Nathan Road Sports Complex in Rothwell, the \$5.5 million Redcliffe Art Gallery and \$4.45 million Samford Community Hub with a \$2.225 million contribution from the Australian Government's Building Better Regions Fund.

VALUING LIFESTYLE

A region that celebrates
our vibrant lifestyle



HEALTHY NATURAL ENVIRONMENTS

Our residents will collectively contribute to creating a cleaner and healthier environment for future generations.

STRATEGY

- Maintain sustainable waste management for the Moreton Bay Region.
- Maintain and enhance the health of the natural environment.
- Protect public assets and maintain environmental standards through management of the stormwater network, coastal areas and waterways.



WHAT WE ACHIEVED

WASTE MANAGEMENT INITIATIVES

More than 4,578 students, 67 schools and 65 early learning centres participated in Council's award-winning waste education program, helping to improve recycling and more sustainable waste management habits.

A total of 422 residents attended 18 free Rethink Waste and recycling plus composting workshops.

Provided 176,480 properties with over 11.5 million kerbside waste and recycling collection services. This included collection and processing of 83,777 tonnes of green waste, 125,964 tonnes of domestic waste and 29,846 tonnes of recyclables.

Awarded Caboolture Apex Community Kindergarten as the winner of the 2020 Regional Recycler competition for their active leadership in their community for creatively educating and providing a specific material recycling hub including Terracycle, Officeworks, and soft plastic wrappers/bags/film for recycle.

Provided support and free activities in Clean Up Australia Day, International Composting Awareness Week, and National Recycling Week encouraging residents to avoid, reduce and reuse their household waste responsibly.

The waste education van and Council's waste officers and consultants attended 11 local events and shows in 2020/21 and spoke with about 1,950 residents about Council's waste services and sustainable living to reduce waste at home.

Continued Council's Waste Minimisation Program for schools and early learning centres contributing to:

- A decrease of 12.3 tonnes of waste ending up in landfill
- An increase of 16.2 tonnes of waste being recycled
- Preventing almost 1.2 tonnes of general waste from reaching landfill.

A total of 1,045 tonnes of reusable items were sold at the Dakabin and Caboolture Treasure Markets.

Avoided 188,127 tonnes of carbon emissions through Council's Landfill Gas Management Project.

Adopted a Stormwater Quality and Waterways Asset Management Plan to enhance the function of the natural waterways, lakes and creeks.

Completed beach nourishment and seawall improvement programs including Bongaree Seawall.

HEALTHY NATURAL ENVIRONMENT INITIATIVES

Continuation of Council's Offset Tree Planting Program.

Adopted a Green Infrastructure Asset Management Plan which provides infrastructure for wildlife such as fauna crossings and rope bridges. We are considered leaders in local government for green infrastructure.

Stages 1-3 of the CHAS program (Coastal Hazard Adaptation Strategy) completed which is about building resilience to climate change.

Partnered with 610 private landholders to protect and restore more than 4,000 hectares of bushland as part of the Land for Wildlife program.

Supported 15 landholders to protect, in perpetuity, over 190 hectares of high value ecological habitat via Council's Voluntary Conservation Agreement program.

Provided 31 Voluntary Conservation Program grants to deliver on-ground works including revegetation, weed management, erosion control, and monitoring of threatened species across Land for Wildlife and Voluntary Conservation Agreement properties.

Actively supported 45 Bushcare sites, restoring more than 170 hectares of bushland habitat.

Planted 5,000 native plants including trees, shrubs and groundcovers at Ningi, Albany Creek and Kallangur for National Tree Day 2020, using local contractors.

Cultural Services developed strategic public programming with outcomes to support our healthy and natural environment including the Dolphin and Turtle Education at Bribie Island Seaside Museum.

Magic of a Butterfly Garden Workshop in association with the Caboolture Region Environmental Education Centre to educate customers in the development of a garden that supports the natural lifecycle of butterflies.

Partnering with environmental agencies, including Dolphin Australia and the Bribie Island Environmental Protection Association, the Bribie Island Seaside Museum developed a range of fun public programs and workshops to educate and inspire an interest in the environment and ecology of Bribie Island. More than 1,200 children's activity packs were distributed to visitors to the temporary exhibition What Lurks Below.

ENVIRONMENTAL ENGAGEMENT

A series of 21 environmental engagement events were hosted by the Environment Centres attended by more than 600 people. These included two clean up events and four workshops, supporting the community to create wildlife-friendly gardens.

Council's Environment Centres facilitated 30 school excursions with more than 1,900 students and saw over 17,700 visitors to the centres.

Environment Centres also launched their new interactive education app, Agents of Discovery, reaching over 700 'mission' users since April 2021.

8,480 trees planted and one tonne of waste removed with grant funds provided by the Federal Government as part of Communities Environment Program.

500 koala trees planted at Walkers Road, Morayfield in partnership with World Wide Fund for Nature.

ENVIRONMENTAL MONITORING

Managed 26 Australian white ibis roost sites throughout the region.

Monitored 46 flying fox roost sites regionally and managed 11 colonies in accordance with Queensland Government legislation.

Continued to advocate to the State Government regarding the South East Queensland Koala Conservation Strategy 2020-2025 and associated koala habitat mapping.

Supported local wildlife carer groups through provision of financial assistance.

Established and maintained three koala food tree fodder plantations, to ensure that carers have a ready supply of eucalypt tips for koalas in care.

During koala breeding season, installed signage and billboards on roadsides to promote koala conservation and driver awareness.

Continued to protect 280 hectares of koala habitat under the Queensland Nature Conservation Act 1992 (Koala Nature Refuges), including weed maintenance.

Delivered an extensive wild dog management program to address the threats that wild dogs pose to koala populations across the region.

Implemented a best practice koala monitoring program at The Mill at Moreton Bay redevelopment site in Petrie, ensuring the health and viability of the local koala population. A local supplier, Endeavour Veterinary Ecology has been commissioned to undertake this program with 103 koalas with 40 dependent joeys being tracked across the site (as at 30 June 2021).

Awarded a tender worth more than \$250,000 for the environmental management of more than 80 hectares of The Mill at Moreton Bay, assisting bushland areas to naturally regenerate and support the on-site koala population.

Commenced planting of over 90,000 koala habitat and food trees at The Mill at Moreton Bay in accordance with Council's Koala Conservation commitments.

THE MILL AT PETRIE

Koala Habitat Rehabilitation

An essential part of the Petrie Mill Development project is the work directly related to the Federal Government providing approval under the EPBC Act for the establishment of the University of the Sunshine Coast and other associated urban uses. The Federal Government approval is subject to a series of conditions.

In April 2021, we commenced rehabilitation of 26 hectares of land with primary offset planting and 74 hectares of land for supplementary habitat restoration. The planting and subsequent establishment of habitat areas will be undertaken over a 5 year works program to create an area suitable for community use that also supports the thriving local koala community.

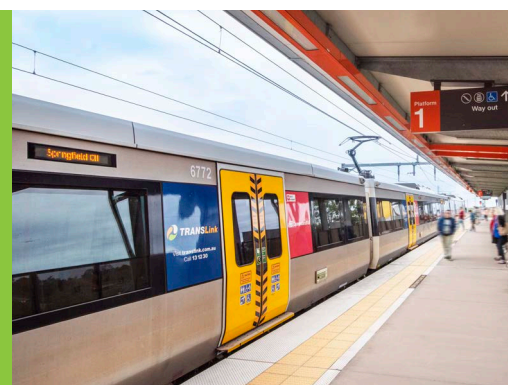


DIVERSE TRANSPORT OPTIONS

Our region will consist of well-connected places and residents will embrace more sustainable travel choices and behaviour.

STRATEGY

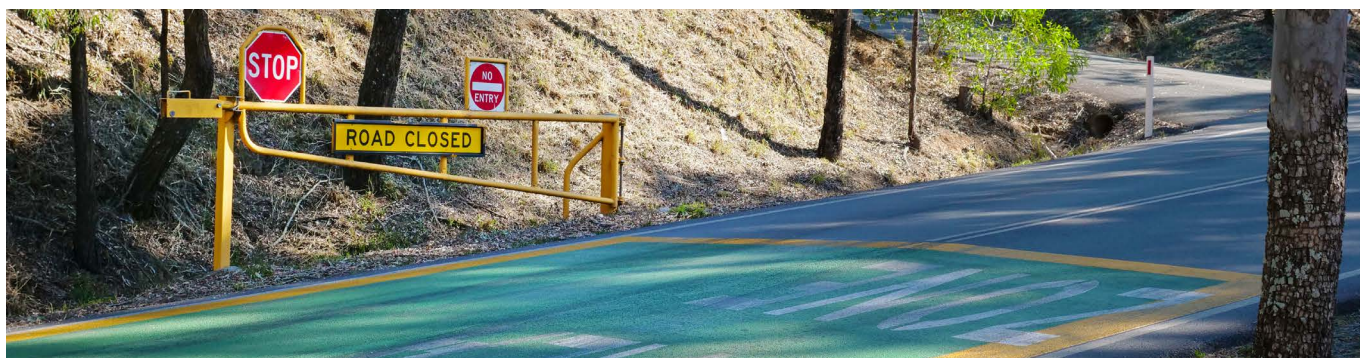
- Maintain a safe, efficient, reliable and integrated transport network.



WHAT WE ACHIEVED

Collaborated with both levels of government to secure funding for \$68.5 million Youngs Crossing Road upgrade to improve flood immunity and traffic capacity for future growth. Following targeted advocacy, the Federal Government has provided Council with \$32.75 million in funding, while the Queensland Government has provided \$350,000 in funding.

Finalisation of Council's public transport framework identified several opportunities to improve the region's public transport facilities. This will largely involve advocating with the Queensland Government's Translink to advance these opportunities. Council has continued to build productive working relationships with respective Queensland Transport and Main Roads to build reliable and quality transport networks for our community.



YOUNGS CROSSING BRIDGE

Governments working together responding to community feedback

The Youngs Crossing Road transport corridor is a critical link in the South East Queensland's road network. Council conducted targeted advocacy to progress this upgrade, including a mayoral delegation to Canberra to discuss the project with the then Deputy Prime Minister, the Honourable Michael McCormack MP, as well as engaging with ministers and local MP the Honourable Peter Dutton.

Thanks to the cooperation of governments we will solve one of the region's biggest road infrastructure challenges. The \$68.5 million project will support 515 jobs in total and has been made possible thanks to \$32.75 million in Federal Government support.

As the single largest road project ever delivered by Council, the upgrade will accommodate growth in the Moreton Bay Region by improving road safety and capacity, providing resilience for a one in 100-year flood event and reducing congestion. Already more than 20,000 vehicles use this road every day and an additional 240,000 people are expected to call the Moreton Bay Region home within the next 20 years.

Construction includes a new bridge spanning 212 metres across the North Pine River and Sideling Creek. Construction is expected to commence in March/April 2022 for completion by December 2023, weather and construction conditions permitting.

QUALITY RECREATION AND CULTURAL OPPORTUNITIES

Residents of all ages will have greater choice of recreation and cultural activities in the region.

STRATEGY

- Develop quality and accessible recreation opportunities that enhance the lifestyle of residents.
- Develop and deliver a contemporary public library service.
- Develop and showcase the region's diverse arts, cultural heritage and social history.



WHAT WE ACHIEVED

ACTIVE RECREATION INITIATIVES

Council's master planning program continues to ensure its facilities are meeting the sport and recreational needs of the community.

Almost \$30 million in capital expenditure in Council open space, parks and recreational facilities including South Pine Sporting Complex, Les Hughes Sporting Complex and Griffin Sporting Complex.

Park Shelters, BBQs, Playgrounds and Park Lighting continues to be upgraded across the region.

Council delivered the region's first Changing Places accessible amenities at Albany Creek Leisure Centre providing increased access and inclusion to the pool and fitness facilities for people with disabilities.



THE OVAL PARK

In December 2020 we opened an exciting new regional park at the Mill. The park is located adjacent to the USC Moreton Bay University Campus on the corner of Gympie Road and Moreton Parade. The 3.6 hectare park incorporates a wide variety of community facilities for residents to utilise including an adventure play zone, water play elements including choreographed fountains with lighting and a large water bucket, oval kick-around space, amphitheatre, ample seating and shelters, BBQ facilities, amenities block and 80 car parking spaces. The new regional park represents a great new community asset within the developing knowledge and innovation precinct.

LIBRARY SERVICES

Libraries increased their outreach in the community post COVID-19 closures by activating outdoor spaces to deliver First 5 Forever programming.

Library services:

- Invested \$14,859,439 into the library network.
- Hosted more than 948,600 library visits.
- Loaned more than 3,004,000 items of which 642,849 were downloaded.
- Continued to provide a high level of service during COVID-19 closures, with more than 78,600 reservations placed on items in eCollections and physical collections.
- Grew library memberships by 7% to more than 235,900.
- Provided a collection of more than 469,700 resources across Council's library network.
- 4,153,947 visits to the library website.
- Increased the library eNewsletter subscriptions by 67% and saw a 14% increase in the number of likes on the Moreton Bay Region Libraries' Facebook page.
- Provided 155,035 hours of free internet access through library Wi-Fi.
- Delivered 4,565 activities, programs and workshops, attracting more than 88,700 participants.
- Hosted 7,975 visits to Council's mobile library, which boasts a collection of more than 5,340 items.
- Provided home-based library services to more than 390 residents unable to visit their local library.
- Saw more than 1,830 young people take part in school holiday library events and programs.
- Saw more than 3,400 children take part in 46 library outreach programs delivered to local schools, childcare, playgroups and kindergartens.
- Delivered 2,091 early literacy programs to more than 40,960 children and parents.
- Provided 196 people with free one-on-one career counselling sessions, study and job seeking workshops.
- Supported 222 Book Clubs.
- Delivered three signed Storytime events in partnership with Auslan, allowing nursery rhymes, stories and songs to be signed for young people or family members who are deaf or hard of hearing.

CULTURAL ACTIVATION

Anywhere Festival

Over 18 days of performance experiences around the region, Moreton Bay's inaugural Anywhere Festival staged 45 performances, featured over 175 performers and entertained over 1,800 people.

Events were celebrated across the region at locations ranging from local businesses to libraries, galleries, museums, environmental education centres, community halls and picturesque outdoor spaces.



CULTURAL SERVICES CELEBRATING LOCAL ARTS, CULTURE AND COMMUNITY

Hosted 56 exhibitions and delivered 480 public programs, attracting more than 42,900 visitors to Council's art galleries and museums.

Maintained more than 20,790 artworks and historic artefacts as part of Council's collection.

Acquired 19 new artworks for MBRC's art collection to the value of \$87,915 through purchase, donation and acquisitive art awards.

Exhibited more than 1,021 objects, from over 19,407 in the heritage collection.

Exhibited and or loaned more than 263 artworks, from over 1,383 items in the MBRC art collection.

Attracted eight major touring exhibitions to the region including: Museums - A Portrait of Australia; Artistic Endeavour and Capturing Nature; Galleries - Weapons for the Soldier; Cleverman; Oceans from Here; Manggan: Gather, Gathers, Gathering; and Montages: The Full Cut.

Welcomed 111 people to the Moreton Bay History seminar to rediscover and explore the key people and events that shaped the Moreton Bay Region.

Local History held 23 events including nine online events, delivered 66 regular local history programs and published 121 Facebook posts which had a total reach of 250,771 people and an engagement of 21,256 comments, likes or shares.

Libraries partnered with the Fellowship of Australian Writers Queensland and the University of the Sunshine Coast to deliver the inaugural Moreton Bay Readers and Writers Festival. A two-week long program of workshops, talks, panel sessions and keynotes aimed at lifting and celebrating local talent and offering a platform for aspiring authors.

Delivered the inaugural Moreton Bay program for the Anywhere Festival, which staged 45 performances, featured over 175 performers and entertained over 1,800 people.

Partnered with Creative Arts Alliance and Sunshine Coast Council to deliver a 4-day creative and career development residency for 25 First Nations visual artists held at the Woodford Folk Festival site in Jinibara Country. The residency program was developed by Blaklash Creative in consultation with a Cultural Advisors group of Jinibara, Kabi Kabi and Quandamooka leaders; and included a series of workshops, skills and knowledge sharing sessions and discussions in contemporary visual art. This project was supported by the Queensland Government through Arts Queensland and Regional Arts Development Fund and Regional Arts Services Network through Creative Arts Alliance.

Partnered with Creative Arts Alliance to deliver a series of activities and events to bring the community back to The Hub (after COVID-19 restrictions) as part of a Summer Holiday program. Local community members participated in cross stick weaving workshops led by Caboolture artist, Mel Brady, who collated all the works into the Stick Together installation. Over 20,000 visitors to the Caboolture Hub throughout December to February viewed the Installation and 300 people attended the February Family Fun Day, which featured 15 participants in Young Mic: Open Mic for Young People.

1,267 students from 26 schools participated in curriculum-based education programs at Council's three museums.

The Imaginarium at Redcliffe Museum is an interactive, intergenerational space to play and learn. Designed to be inclusive, fun, social and participatory it attracted new audiences for Redcliffe Museum.

Completed the planning for Bongaree Heritage Trail and commenced the development of the heritage interpretation boards.

Completed archaeological monitoring works for the Griffin Sports Complex project.

Completed a Conservation Management Plan for the state heritage listed Act 1 Theatre facility.

ELECTED REPRESENTATIVES



Cr Peter Flannery
Mayor



Cr Brooke Savage
Division 1



Cr Mark Booth
Division 2



Cr Adam Hain
Division 3



Cr Jodie Shipway
Division 4



Cr Sandra Ruck
Division 5



Cr Karl Winchester
Division 6



Cr Denise Sims
Deputy Mayor / Division 7



Cr Mick Gillam
Division 8



Cr Cath Tonks
Division 9



Cr Matt Constance
Division 10



Cr Darren Grimwade
Division 11



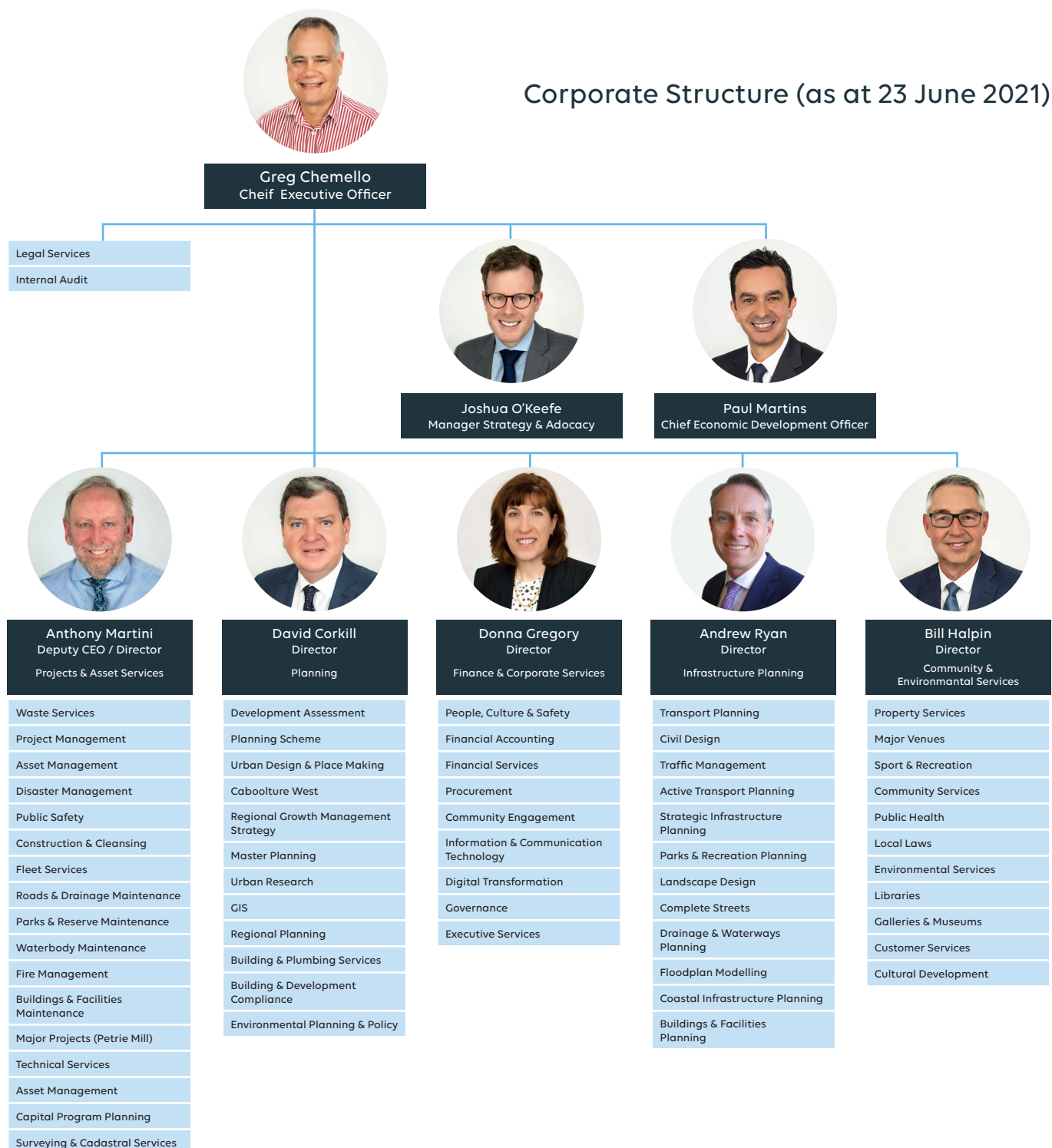
Cr Tony Latter
Division 12

OUR TEAM

On 23 June 2021, Moreton Bay Regional Council adopted a new leadership structure to ensure Council is well-positioned to deliver on its strategic priorities, address future challenges and to bring together the functional areas of Council for greater efficiencies.

The new corporate structure will continue to be supported by 1931 high-performing and customer-focused employees who are dedicated to serving the needs of Moreton Bay communities. Every day our people deliver over 100 services from roads and transport infrastructure to urban planning, maintaining parks, recreation facilities and libraries, waste management, environmental services, public health and safety initiatives, financial management and strong local governance.

Together, our people are focused on ensuring communities can continue to enjoy all what Moreton Bay has to offer—great lifestyles, safe and healthy neighbourhoods and well-planned growth.



GOVERNANCE

Council is committed to good governance. Good governance refers to the way decisions are made and the manner in which services are provided to the community. Good governance includes having effective structures, systems, processes, procedures, and culture in place to ensure Council properly fulfils its purpose as a public authority, and is compliant with all relevant legislation.

COUNCIL MEETINGS

Council's General Meeting is held on Wednesdays each fortnight, commencing at 9.30am throughout the year (excepting scheduled breaks).

Council has one Standing Committee: Delegated Decisions Committee that meets on an 'as-needs' basis as determined by resolution of Council.

Members of the public may attend council's General and Standing Committee meetings* which are held on a rotational basis (or as required) at the offices below:

CABOOLTURE	STRATHPINE
2 Hasking Street Caboolture Qld 4510	220 Gympie Road Strathpine Qld 4500

**Note: Pursuant to section 277E of the Local Government Regulation 2012, it was considered not practicable for the public to attend Council meetings for the period June 2020 - February 2021 due to health and safety reasons associated with the COVID-19 pandemic. Exceptions applied for approved participants in the Community Comment session with strict limits on the number of attendees to comply with social distancing requirements.*

During this period, Council's General Meeting was live-streamed and available via a link on Council's website.

Council's meeting schedule is published in accordance with 254B of the Local Government Regulation 2012 and can be obtained from council's customer service centres or viewed at www.moretonbay.qld.gov.au

Attendance by councillors at council & committee meetings

As required under section 186 (1)(c) of the Local Government Regulation 2012, the table below details the number of local government meetings that each Councillor attended during the financial year ending 30 June 2021.

COUNCILLOR	DIVISION	GENERAL MEETINGS (including Special General Meetings)	ADVISORY COMMITTEE MEETINGS (Audit Committee*)
Mayor Peter Flannery (chairperson)	Mayor	19	N/A
Brooke Savage	1	21	N/A
Mark Booth	2	21	N/A
Adam Hain	3	20	N/A
Jodie Shipway	4	22	3
Sandra Ruck	5	22	N/A
Karl Winchester	6	22	N/A
Denise Sims (Deputy Mayor)	7	21	N/A
Mick Gillam	8	19	N/A
Cath Tonks	9	20	5
Matt Constance	10	21	5
Darren Grimwade	11	22	N/A
Tony Latter	12	20	N/A

NOTE:

The number of meetings referred to in the above table relates to Council General Meetings and Advisory Committee (Audit Committee) meetings only, from 1 July 2020 to 30 June 2021. Council's Standing Committee (Delegated Decisions Committee) did not meet during this period.

At times the Mayor and Councillors may be unable to attend these meetings due to attendance at other council-related commitments.

In addition, the Mayor and Councillors attended meetings with council employees, briefing and working group sessions, as well as public meetings and appointments with residents and community organisations.

Community Comment

Each General Meeting provides for a community comment session where residents or ratepayers can address council in accordance with council's Community Comment Session Policy. Application forms are available from council's website and customer service centres and must be received by the Chief Executive Officer seven days prior to a General Meeting.

Agenda and Minutes

The agenda and minutes of general, standing and advisory committee meetings are available on council's website or can be obtained from any of council's customer service centres.

In accordance with section 254D of the Local Government Regulation 2012, the appropriate notice of a Council General or Committee meeting, including the relevant agenda is available on council's website, generally at the same time it is made available to the Councillors, or can be obtained from council's customer service centres.

In accordance with section 254D(2) the minutes of council's General and Committee meetings, as well as any related reports, are generally available for inspection two days after the General Meeting at which they are adopted.

Standing and Advisory Committee Meetings

For the period 1 July 2020 to 30 June 2021, Council had one Standing Committee - the Delegated Decisions Committee and also maintained one Advisory Committee - the Audit Committee.

The duties and responsibilities of each Committee were detailed in the respective Terms of Reference, developed in accordance with sections 264 and 265 respectively of the Local Government Regulation 2012.

The Delegated Decisions Committee

The Delegated Decisions Committee, established 28 May 2019, consists of the Mayor and four Councillors. The sole purpose of the Committee is to decide matters as may be delegated to it by Council under s257 of the Local Government Act 2009, where that delegation arises as a consequence of s150EU of the Act, and a quorum cannot be formed. Determination of the Chairperson and Committee membership may be amended from time to time by resolution of Council, based on matters delegated to it to decide.

Councillor Portfolios

Council has a Portfolio system at Council's General meetings. This system provides for Councillors to be assigned specific responsibilities relative to Directorates that operationally manage key functions and services of the Council, as outlined in Council's Corporate Structure.

By resolution, the Council appoints a Portfolio Councillor to each of the identified Portfolios, which may be amended from time to time, by resolution of Council.

The Portfolio Councillor facilitates the relevant session of the General Meeting where officer's reports are considered. The Portfolios for the period 1 July 2020 to 30 June 2021 are as follows:

SESSION	PORTFOLIO COUNCILLOR	DEPUTY PORTFOLIO COUNCILLOR
Governance & Engagement	Cr Peter Flannery (Mayor)	Cr Denise Sims (Deputy Mayor)
Infrastructure Planning	Cr Adam Hain	Cr Tony Latter
Engineering, Construction & Maintenance	Cr Brooke Savige	Cr Cath Tonks
Planning	Cr Darren Grimwade	Cr Karl Winchester / Cr Mark Booth
Community & Environmental Services	Cr Mick Gillam	Cr Sandra Ruck
Finance & Corporate Services	Cr Matt Constance	Cr Jodie Shipway

The Audit Committee

The Audit Committee is established under section 105(2) of the Local Government Act 2009 and is an Advisory Committee to council. The role of the Audit Committee is to oversee Council's audit, control and risk management functions. The main responsibilities of the Audit Committee are to provide independent assurance, oversight and advice to assist Council and the Chief Executive Officer on matters relating to:

- financial statement preparation
- internal control
- governance
- internal and external audit
- risk management.

Section 210 of the Local Government Regulation 2012 states that the audit committee must:

- a) Consist of at least 3, but no more than 6 members; and
- b) 1, but no more than 2, Councillors

In accordance with the Local Government Regulation 2012 the Audit Committee for 2020/21 was comprised of two Councillors (and one alternate member) and three independent members. Stephen Coates was appointed Chairperson at the Audit Committee Meeting on 12 November 2020.

Audit Committee Members

for the period 1 July 2020 - 1 September 2020:

- Councillor Matt Constance (Interim Chairperson)
- Councillor Cath Tonks (member)
- Councillor Jodie Shipway (alternate member)
- Patrick McCallum (independent member)
- Stephen Coates (independent member)

for the period 1 September 2020 - 12 November 2020:

- Councillor Matt Constance (Interim Chairperson)
- Councillor Cath Tonks (member)
- Councillor Jodie Shipway (alternate member)
- Stephen Coates (independent member)
- Helen Moore (independent member)
- Peter Scott (independent member)

for the period 12 November 2020 - 30 June 2021:

- Stephen Coates (Chairperson)
- Councillor Matt Constance (member)
- Councillor Cath Tonks (member)
- Councillor Jodie Shipway (alternate member)
- Helen Moore (independent member)
- Peter Scott (independent member)

The Audit Committee meets on a quarterly basis, with additional meetings convened to consider the annual financial statements and annual audit planning matters as required.

Internal Audit

In accordance with section 190(1)(h) of the Local Government Regulation 2012 a report on internal audit for the financial year including achievements is outlined below.

The internal audit function is an integral component of council's Governance and Integrity Program and operates under a charter approved by council and consistent with the International Standards for the Professional Practice of Internal Auditing developed by the Institute of Internal Auditors.

The primary role of internal audit is to conduct independent and objective quality assurance activities. Internal Audit activity is managed via an approved three year Strategic Internal Audit Plan, while the specific internal audits performed each year are outlined in the Annual Internal Audit Plan. These plans are reviewed and recommended to the audit committee annually.

The Internal Audit Manager is responsible for the management of the internal audit function as a whole with council adopting a co-sourced model for the provision of internal audit services, with assistance being provided by a panel of contracted service providers. A new Principal Internal Auditor was recruited and commenced on 14 September 2020 (subsequently changed to Internal Audit Manager on 20 April 2021).

Achievements for 2020/21 included:

Internal audits focused on providing assurance about, and improving the effectiveness of, operations and risk management in the areas of:

- Business Continuity Management
- Procurement
- Infrastructure Charges and Contributed Assets
- Privacy
- IT Project Post implementation Review
- Emergency Stimulus Program
- Workplace Health and Safety
- Internal Audit - Structure, Function and Effectiveness
- Monitoring implementation of agreed audit recommendations.

ROLES AND FUNCTIONS OF THE MAYOR, DEPUTY MAYOR AND COUNCILLORS

Section 12 of the *Local Government Act 2009* outlines the roles and responsibilities of the Mayor, Deputy Mayor and Councillors, as follows:

The Mayor

In addition to fulfilling the roles and responsibilities of a Councillor, the Mayor has the following extra responsibilities:

- (4) The mayor has the following extra responsibilities—
 - a) leading and managing meetings of the local government at which the mayor is the chairperson, including managing the conduct of the participants at the meetings;
 - b) leading, managing, and providing strategic direction to, the chief executive officer in order to achieve the high quality administration of the local government;
 - c) directing the chief executive officer of the local government under section 170;
 - d) conducting a performance appraisal of the chief executive officer, at least annually, in the way that is decided by the local government (including as a member of a committee, for example);
 - e) ensuring that the local government promptly provides the Minister with the information about the local government area, or the local government, that is requested by the Minister;
 - f) being a member of each standing committee of the local government;
 - g) representing the local government at ceremonial or civic functions.
- (5) A councillor who is not the mayor may perform the mayor's extra responsibilities only if the mayor delegates the responsibility to the councillor.
- (6) When performing a responsibility, a councillor must serve the overall public interest of the whole local government area.

The Deputy Mayor

Under section 175 of the *Local Government Act 2009*, the Deputy Mayor is appointed from the Councillors by resolution at council's first meeting after local government elections or at its first meeting after the office of the councillor who is the Deputy Mayor becomes vacant.

The Deputy Mayor acts for the mayor during the absence or temporary incapacity of the mayor; or a vacancy in the office of mayor.

Councillors

- 1) A councillor must represent the current and future interests of the residents of the local government area.
- 2) All councillors of a local government have the same responsibilities, but the mayor has some extra responsibilities.
- 3) All councillors have the following responsibilities—
 - a) ensuring the local government—
 - (i) discharges its responsibilities under this Act; and
 - (ii) achieves its corporate plan; and
 - (iii) complies with all laws that apply to local governments;
 - b) providing high quality leadership to the local government and the community;
 - c) participating in council meetings, policy development, and decision-making, for the benefit of the local government area;
 - d) being accountable to the community for the local government's performance.

ROLES AND FUNCTIONS OF THE CHIEF EXECUTIVE OFFICER AND LOCAL GOVERNMENT EMPLOYEES

Section 13 of the *Local Government Act 2009* outlines the roles and responsibilities of the Chief Executive Officer and council employees, as follows:

The CEO

- a) managing the local government in a way that promotes—
 - (i) the effective, efficient and economical management of public resources; and
 - (ii) excellence in service delivery; and
 - (iii) continual improvement;
- b) managing the other local government employees through management practices that—
 - (i) promote equal employment opportunities; and
 - (ii) are responsive to the local government's policies and priorities;
- c) establishing and implementing goals and practices in accordance with the policies and priorities of the local government;
- d) establishing and implementing practices about access and equity to ensure that members of the community have access to—
 - (i) local government programs; and
 - (ii) appropriate avenues for reviewing local government decisions;
- e) the safe custody of—
 - (i) all records about the proceedings, accounts or transactions of the local government or its committees; and
 - (ii) all documents owned or held by the local government;
- f) complying with requests from councillors under section 170A—
 - (i) for advice to assist the councillor carry out his or her role as a councillor; or
 - (ii) for information, that the local government has access to, relating to the local government.

All Council Employees

- 1) All employees of a local government have the same responsibilities, but the chief executive officer has some extra responsibilities.
- 2) All employees have the following responsibilities—
 - a) implementing the policies and priorities of the local government in a way that promotes—
 - (i) the effective, efficient and economical management of public resources; and
 - (ii) excellence in service delivery; and
 - (iii) continual improvement;
 - b) carrying out their duties in a way that ensures the local government—
 - (i) discharges its responsibilities under this Act; and
 - (ii) complies with all laws that apply to local governments; and
 - (iii) achieves its corporate plan;
 - c) providing sound and impartial advice to the local government;
 - d) carrying out their duties impartially and with integrity;
 - e) ensuring the employee's personal conduct does not reflect adversely on the reputation of the local government;
 - f) improving all aspects of the employee's work performance;
 - g) observing all laws relating to their employment;
 - h) observing the ethics principles under the *Public Sector Ethics Act 1994*, section 4;
 - i) complying with a code of conduct under the *Public Sector Ethics Act 1994*.

Code of Conduct

Council's Code of Conduct for employees sets out the standards of behaviour for all employees and ensures that employees must seek to achieve the highest standards of behaviour when dealing with customers and each other. The Code also contains a guide to ethical decision making.

All council employees are required to undertake refresher training on the Code of Conduct annually. A copy of the Code can be viewed on council's website or a copy can be obtained from any of council's customer service centres.

Conduct and Performance of Councillors

The *Local Government Act 2009* (the Act) sets out the roles, responsibilities and obligations of Councillors.

Complaints about the conduct of Councillors are to be made, or referred, to the Office of the Independent Assessor (the Assessor) for investigation.

In accordance with section 186(1)(d) to (f) of the *Local Government Regulation 2012* Councillor conduct complaints, referrals, decisions, orders and recommendations during the financial year are shown in the tables below:

Number of Councillor Conduct Tribunal decisions, orders and recommendations:

SECTION OF ACT	TYPE OF ORDER / COMPLAINT	NUMBER
S150I(2)	Orders made about unsuitable meeting conduct	0
S150AH(1)	Orders made for inappropriate conduct	0
S150AR(1)	Decisions, orders and recommendations made for misconduct	0

Number of Councillor Conduct Tribunal decisions, orders and recommendations:

SECTION OF ACT	TYPE OF ORDER / COMPLAINT	NUMBER
150P(2)(a)	Complaints referred to the Assessor by a local government, a councillor or the Chief Executive Officer of the local government	1
S150P(3)	Matters referred to the Crime and Corruption Commission by the local government	0
S150R(2)	Notices given by a local government official to the Assessor about a councillor's conduct	2
S150S(2)(a)	Notices of misconduct given to the Assessor by the local government	0
S150W(1)(a), (b), and (e)	Decisions of the Assessor to dismiss, refer to the local government or take no further action	14
S150AC(3)(a)	Referral notices accompanied by a recommendation from the Assessor	1
S150AF(4)(a)	Occasions where information about misconduct is obtained by the local government during investigation that is given to the Assessor	0
Chapter 5A, part 3, division 5 of the Act	Occasions where the local government asked another entity to investigate suspected inappropriate conduct of a councillor	0
Chapter 5A, part 3, division 6 of the Act	Applications heard by the conduct tribunal about whether a councillor engaged in misconduct or inappropriate conduct	1

REMUNERATION OF MAYOR, DEPUTY MAYOR AND COUNCILLORS

Under section 186(a) of the Local Government Regulation 2012, the annual report of the local government must contain particulars of the total remuneration, including superannuation contributions, paid to each Councillor during the financial year.

Councillor remuneration is set by the independent Local Government Remuneration and Discipline Tribunal established under the *Local Government Act 2009*.

The tribunal determines remuneration for Mayors, Deputy Mayors and Councillors and releases an annual report. The Tribunal's report can be viewed at www.dlgrma.qld.gov.au.

The following table depicts the remuneration levels and superannuation contributions for each Councillor for the 2020/21 financial year.

COUNCILLOR	DIVISION	RENUMERATION FROM 1/7/20 TO 30/6/21	SUPERANNUATION FROM 1/7/20 TO 30/6/21
Cr Peter Flannery	Mayor	\$228,521	\$26,719
Cr Brooke Savige	1	\$138,745	\$17,290
Cr Mark Booth	2	\$138,745	\$17,290
Cr Adam Hain	3	\$138,745	\$17,290
Cr Jodie Shipway	4	\$138,745	\$17,290
Cr Sandra Ruck	5	\$138,745	\$17,290
Cr Karl Winchester	6	\$138,745	\$17,290
Cr Denise Sims	7 / D/Mayor	\$158,332	\$19,731
Cr Mick Gillam	8	\$138,745	\$17,290
Cr Cath Tonks	9	\$138,745	\$17,290
Cr Matt Constance	10	\$138,745	\$17,290
Cr Darren Grimwade	11	\$138,745	\$17,290
Cr Tony Latter	12	\$138,745	\$17,290

EXPENSES AND PROVISION OF FACILITIES FOR COUNCILLORS

Council's Reimbursement of Expenses and Provision of Facilities for Councillors' Policy ensures Councillors are provided a reasonable level of resources and equipment in order to carry out their official duties in an effective and efficient manner.

Under section 186(b) of the Local Government Regulation 2012, the following expenses were incurred by each Councillor in accordance with council's Reimbursement of Expenses and Provision of Facilities for Councillors' Policy 2150-046.

COUNCILLOR	DIVISION	TOTAL
Cr Peter Flannery	Mayor	\$5,170.19
Cr Brooke Savige	1	\$1,956.73
Cr Mark Booth	2	\$4,533.33
Cr Adam Hain	3	\$3,263.75
Cr Jodie Shipway	4	\$3,164.20
Cr Sandra Ruck	5	\$1,630.03
Cr Karl Winchester	6	\$1,764.80
Cr Denise Sims	7 / D/Mayor	\$4,335.77
Cr Mick Gillam	8	\$1,067.09
Cr Cath Tonks	9	\$8,716.38
Cr Matt Constance	10	\$3,722.54
Cr Darren Grimwade	11	\$2,309.08
Cr Tony Latter	12	\$8,232.01

All Councillors were provided with the following facilities under the Reimbursement of Expenses and Provision of Facilities for Councillors Policy:

- An office with access to a shared multi-functional device.
- Administrative support.
- A smartphone.
- A tablet or laptop computer with a docking station, keyboard, mouse and monitor.
- A docking station, keyboard, mouse and monitor for Council business at home.
- Remote access to Council's network and the internet.
- A printer for Council business at home.
- Stationery.
- Publications, copies of relevant legislation, books and journals related to Council's business operations and local government generally.
- Clothing with MBRC corporate branding to the value of \$1,000 per term.
- Name badges and any safety equipment.
- A marquee and an A-frame sign with MBRC corporate branding for community activities.
- A motor vehicle allowance of \$19,500 per annum (increased by CPI from 1 July each year), or a fully maintained motor vehicle subject to Council's Motor Vehicles Policy (Councillors).

OVERSEAS TRAVEL FOR COUNCILLORS AND STAFF

Under section 188 of the Local Government Regulation 2012, council must provide information about any overseas travel made in a financial year by a Councillor or local government employee in an official capacity.

During the financial year 2020/21, there was no overseas travel undertaken by a Councillor or council employee.

SENIOR MANAGEMENT REMUNERATION PACKAGES

In accordance with section 201 of the *Local Government Act 2009*, the remuneration packages for senior management for the financial year 2020/21 are as follows:

NUMBER OF SENIOR MANAGEMENT EMPLOYEES	REMUNERATION RANGE (TOTAL PACKAGE)
1	\$160,000 to \$259,000
5	\$260,000 to \$359,000
1	\$360,000 to \$459,000
1	\$460,000 to \$559,000
Total amount paid during reporting period	\$2,716,593

DISCRETIONARY FUNDS

EXPENDITURE ON DISCRETIONARY FUNDS TO COMMUNITY ORGANISATIONS

Council's Discretionary Funds actively supports community organisations to make a positive contribution to community wellbeing and the cultural life of the region. Through this fund, council is able to recognise and support initiatives that respond to community need.

In accordance with section 189 (2) of the Local Government Regulation 2012:

- The total amount budgeted for the financial year as Council's discretionary funds was \$257,900
- The total amount of discretionary funds budgeted for the financial year for Councillors to allocate for Capital Works was \$0, and other community purposes was \$257,900
- The prescribed amount for the financial year was \$266,061
- The amount of discretionary funds budgeted for use by each Councillor for the financial year was \$19,838

In accordance with section 189(e) of the Local Government Regulation 2012 the following Discretionary Funds have been allocated for other community purposes for the period ending 30 June 2021:

PROCEEDING TABLES BY DIVISION

Cr Peter Flannery (Mayor)

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
2.7.20	Deception Bay Community Youth Programs	Positive Returns program, providing support to young people who have disengaged from school, contributing to the improved health and well-being	\$1,000.00
9.7.20	Burpengary Jets Netball Club Incorporated	Purchase of first aid kits, contributing to community safety and improved health and well-being	\$179.97
9.7.20	Samford Edible Garden Trail - auspice for Samford Progress Association	Filming equipment for the Samford Edible Garden Trail	\$500.00
13.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$400.00
28.8.20	Marchant United Football Club Incorporated	Purchase of new club soccer uniforms	\$400.00
10.9.20	Moreton Youth Music Ensembles Incorporated	Purchase of musical instruments	\$1,000.00
13.9.20	Redcliffe Art Society Incorporated	RASart Exhibition of Excellence 2020 Awards	\$300.00
19.10.20	Beachmere Area Network Group	Equipment hire, entertainment, promotion and printing for the Beachmere Community Carols and Christmas Bazaar event	\$500.00
10.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$500.00
11.11.20	Lions Club of Warner	Contribution toward a BBQ trailer for catering at community events	\$500.00
20.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$2,000.00
30.11.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$103.00
2.12.20	Caboolture Historical Society Incorporated	Aviation Museum equipment	\$500.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
10.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$500.00
15.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$1,000.00
19.1.21	Pine Rivers Budgerigar Society	Trophies for the Pine Rivers Budgerigar Society Annual Show	\$200.00
19.1.21	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$400.00
19.1.21	Youth and Families Association of Pine Rivers Incorporated	Furniture for counselling space upgrades	\$500.00
19.1.21	Moreton District Invitation Racing Pigeon Club Incorporated	Tap installation at the Burpengary Sports Complex	\$300.00
20.1.21	Australian Federation of Obstacle Sports	Contribution towards marketing costs, marquee, computer equipment and office stationery	\$500.00
1.2.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$300.00
25.2.21	Beachmere Area Network Group Incorporated	Equipment hire for community Movie in the Park	\$500.00
10.3.21	National Council of Women of Queensland Incorporated	Bursary within the NCWQ Bursary Program	\$1,000.00
19.3.21	Walking Off The War Within Incorporated	Support for "Walking Off The War Within" event - marquees, fencing	\$600.00
8.4.21	Eaton Hills Community Kindergarten Assoc Incorporated	Butterfly Lifecycle Project Kit	\$323.50
30.4.21	Bribie Aquatic Community Events Incorporated	Marketing and food provisions for the Bribie Island Classic Boat Regatta	\$500.00
6.5.21	The Yoga Partnership Limited	Provision of Yoga classes in support of World MS Day	\$500.00
7.5.21	Redcliffe Agricultural Horticultural and Industrial Society Incorporated	Redcliffe Show event prizes	\$500.00
7.5.21	Returned and Services League of Australia (Queensland Branch) Pine Rivers District Sub-Branch Incorporated	ANZAC Day 2021 Gunfire Breakfast	\$100.00
7.5.21	Redcliffe Art Society Incorporated	RASart Exhibition of Excellence 2021 Awards prizes	\$300.00
7.5.21	The Pine Rivers Agricultural Horticultural and Industrial Association	Pine Rivers Show Woodchop Event prizes	\$500.00
10.5.21	Equestrian Queensland Incorporated	Interschool South East Qld Regional Championships venue hire and medic costs	\$750.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$500.00
4.6.21	Mater Foundation	Hall hire and equipment for the Eat Cake and Beat Cancer fundraiser	\$849.00
15.6.21	Keystone Community and Family Services Limited	Food provisions for the Breaking the Chains of Suicide event	\$400.00

Cr Brooke Savage - Division 1

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
3.7.20	Bribie District Little Athletics Incorporated	Purchase of a mini cultivator, contributing to improved health and well-being	\$819.00
24.7.20	The Lions Club of Bribie Island	Structural engineering report to inspect roofing at Lions Community Hall, Bellara	\$1,500.00
24.7.20	Donnybrook Progress Association Incorporated	Hall hire assistance, creating opportunities for residents to be involved in their community	\$200.00
24.7.20	Bribie Island Gem & Fossicking Club Incorporated	Bribie Island Gem & Fossicking Club Inc. Gem Festival, creating opportunities for residents to be involved in their community	\$1,500.00
24.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$200.00
4.8.20	Bribie Island Community Arts Society Incorporated	Gutter improvements	\$1,487.00
17.8.20	Bribie Island Swimming Club Incorporated	Purchase of portable commercial BBQ	\$1,500.00
17.8.20	Bribie Island Sailing Club Incorporated	Bribie Island Sailing Regatta event contribution	\$750.00
17.8.20	Bribie Island Swimming Club Incorporated	Support towards the Club Presentation Awards event	\$500.00
4.9.20	Pumicestone Tri Sports Club Incorporated	Maintenance and upgrade of club sports equipment, the provision of a beginners program and catering for events	\$1,200.00
8.9.20	Zonta Club of Caboolture	Purchase of computer equipment, software, and associated consumables	\$300.00
15.9.20	Global Care Bribie Island	Venue hire at Bribie Island Recreation Hall kitchen for Global Care Bribie Island Free Community Feeding Program	\$1,440.00
29.10.20	Youth Advocacy Centre Incorporated	Funding for NAIDOC event at Bellara Skatepark including skateboard demonstration, lesson, catering and face painting	\$500.00
9.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
9.11.20	East Pumicestone Community Support Association Incorporated	Sylvan Beach Food Markets park hire	\$899.00
17.11.20	Pacific Harbour Residential Community Association	2020 Christmas Lights Boat Parade - Santa Lolly Run	\$300.00
11.12.20	Caboolture Historical Society Incorporated	Aviation Museum equipment	\$300.00
1.12.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$794.00
17.12.20	A Brave Life Ltd	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$300.00
17.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$200.00
19.1.21	Pine Rivers Budgerigar Society	Trophies for the Pine Rivers Budgerigar Society Annual Show	\$200.00
20.1.21	Australian Federation of Obstacle Sports	Contribution towards marketing costs, marquee, computer equipment and office stationery	\$200.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
29.1.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$200.00
29.1.21	Sunshine Coast / Gympie Rugby League Referees Association Incorporated	Referee Education & Development program	\$275.00
15.2.21	Global Care Bribie Island	Hall hire for Global Care Bribie Island Free Community Feeding Program	\$2000.00
15.2.21	Bongaree Bowls Club	Bongaree Bowls Club Men's Carnival	\$500.00
3.3.21	Beachmere Area Network Group Incorporated	Equipment hire for community Movie in the Park	\$500.00
26.3.21	East Pumicestone Community Support Association Incorporated	Corflute signs for Sylvan Beach Munch Markets	\$244.00
26.3.21	Toorbul Community and District Association	Face painting and jumping castle for the Toorbul Easter Market	\$500.00
18.6.21	Bribie District Branch Little Athletics Centre Incorporated	Bribie Districts Little Athletics website	\$500.00

Cr Mark Booth - Division 2

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
15.7.20	Burpengary Jets Netball Club Incorporated	Purchase of first aid kits, contributing to community safety and improved health and well-being	\$179.97
15.7.20	Deception Bay Community Youth Programs	Positive Returns program, providing support to young people who have disengaged from school, contributing to the improved health and well-being	\$500.00
15.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$100.00
8.9.20	Zonta Club of Caboolture	Purchase of computer equipment, software, and associated consumables	\$200.00
15.10.20	Beachmere Area Network Group Incorporated	Equipment hire, entertainment, promotion and printing for the Beachmere Community Carols and Christmas Bazaar event	\$500.00
3.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
3.11.20	Caboolture Sports Club Limited	Defibrillator and associated cartridges	\$378.00
3.11.20	Beachmere District Men's Shed Incorporated	Funding for equipment - billiard table and darts board	\$300.00
1.12.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$200.00
1.12.20	Caboolture Historical Society Incorporated	Aviation Museum equipment	\$103.00
1.12.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$300.00
10.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$300.00
18.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$300.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
18.12.20	Moreton District Invitation Racing Pigeon Club Incorporated	Tap installation at the Burpengary Sports Complex	\$300.00
29.1.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$500.00
16.2.21	Narangba Bowls Club Incorporated	Defibrillator and wall cabinet	\$500.00
25.2.21	Beachmere Area Network Group Incorporated	Equipment hire for community Movie in the Park	\$500.00
11.3.21	Artisans Guild of Caboolture & District Incorporated	2021 Artisans Guild Member's Exhibition	\$175.00
15.4.21	U3A Beachmere Incorporated	Table tennis table	\$470.00
30.4.21	Bribie Aquatic Community Events Incorporated	Marketing and food provisions for the Bribie Island Classic Boat Regatta	\$175.00
10.5.21	Deception Bay Branch Little Athletics Incorporated	Defibrillator for clubhouse	\$2,000.00
10.5.21	Equestrian Queensland Incorporated	Interschool South East Qld Regional Championships venue hire and medic costs	\$250.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$250.00
18.5.21	Australian Federation of Business & Professional Women Incorporated	Catering and venue hire for a domestic and family violence awareness event	\$75.00
24.5.21	Beachmere Community Garden Incorporated	Beachmere Community Garden equipment	\$1,997.00
27.5.21	Neighbourhood Centre Caboolture Incorporated	Kiwis in Oz Community Information Sessions	\$1,000.00
3.6.21	Burpengary Kindergarten Association Incorporated	Tablet and associated learning equipment	\$1,983.00
3.6.21	Burpengary Community Association Incorporated	Hand dryers for toilet facilities	\$2,000.00
9.6.21	C&K Beachmere Community Kindergarten	Outdoor furniture for kindergarten	\$2,000.00
15.6.21	Australian Football Indigenous Corporation	Printing, graphic artist and language consultant for Indigenous Justice Artwork story telling	\$2,000.00
15.6.21	Herd Together Incorporated	Equine agility equipment	\$464.00

Cr Adam Hain - Division 3

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
24.8.20	Pumicestone State School P and C Association	Pumicestone Charity Golf Day event - support for catering	\$360.00
2.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
5.11.20	Caboolture Sports Club Limited	Defibrillator and wall cabinet	\$378.00
19.11.20	The Caboolture Historical Society Incorporated	Caboolture Historical Village courtesy bus signage upgrade	\$800.00
25.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$200.00
1.12.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$300.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
1.12.20	PCYC Caboolture	Equipment and movie licence for outdoor disco and movie night	\$1,000.00
1.12.20	Caboolture Historical Society Incorporated	Aviation Museum equipment	\$500.00
14.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$250.00
17.12.20	Homestead Country Music Association Incorporated	Homestead Country Music & Junior Talent Expo programs	\$1,000.00
20.1.21	Australian Federation of Obstacle Sports	Contribution towards marketing costs, marquee, computer equipment and office stationery	\$300.00
2.2.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$395.00
4.2.21	Sunshine Coast / Gympie Rugby League Referees Association Incorporated	Referee Education & Development program	\$275.00
11.3.21	Artisans Guild of Caboolture & District Incorporated	2021 Artisans Guild Member's Exhibition	\$525.00
11.3.21	Herd Together Incorporated	Fire safety, first aid and security equipment	\$768.00
6.4.21	QCWA Caboolture Branch	Chairs, bookcase and other associated equipment for meeting room	\$1,000.00
30.4.21	Bribie Aquatic Community Events Incorporated	Marketing and food provisions for the Bribie Island Classic Boat Regatta	\$175.00
10.5.21	Caboolture Men's Shed	Caboolture Men's Shed Charity Golf Day BBQ supplies	\$400.00
10.5.21	Equestrian Queensland Incorporated	Interschool South East Qld Regional Championships venue hire and medic costs	\$750.00
24.5.21	Australian Federation of Business & Professional Women Incorporated	Student Business Award Bursaries	\$1,000.00
25.5.21	Caboolture & District Pastoral Agricultural & Industrial Association Limited	Oval and track landscaping and maintenance	\$2,000.00
25.5.21	Caboolture U3A Incorporated	Toilet block facility upgrades	\$1,293.00
27.5.21	Neighbourhood Centre Caboolture Incorporated	Kiwis in Oz Community Information Sessions	\$650.00
10.6.21	Scripture Union Queensland	Pontoon boat hire for the Splash out Moreton North Youth Camp	\$1,380.00
14.6.21	Friends of Lagoon Creek Group Incorporated	Ladder, safety equipment and wildlife monitoring cameras	\$950.00
15.6.21	Australian Football Indigenous Corporation	Printing, graphic artist and language consultant for Indigenous Justice Artwork story telling	\$3,000.00
15.6.21	Keystone Community and Family Services Limited	Food provisions for the Breaking the Chains of Suicide event	\$100.00

Cr Jodie Shipway - Division 4

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
20.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$200.00
13.10.20	Cystic Fibrosis Queensland	Inflatable Obstacle Course for Cystic Fibrosis Awareness Day	\$2,000.00
4.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$500.00
10.11.20	Mango Hill State School	Message boards for the School Wellbeing Message Project	\$2,000.00
17.11.20	The Lake Anglican Church running The Lakes Community Markets	Equipment hire - The Lakes Community Markets event	\$2,000.00
2.12.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$500.00
2.12.20	Mango Hill Progress Association Incorporated	Giftbags for Mango Hill Christmas Community Family Night	\$1,520.00
11.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$250.00
19.1.21	Returned & Services League of Australia (Queensland Branch Pine Rivers District Sub-Branch Incorporated	Hire of water slide and face painter for Australia Day Veterans and Families Day event	\$650.00
8.4.21	Lions Club of North Lakes Incorporated	Awards for Children of Courage Awards Ceremony	\$550.00
18.5.21	Australian Federation of Business & Professional Women Incorporated	Catering and venue hire for a domestic and family violence awareness event	\$200.00
3.6.21	Moreton Bay Community Development	Sporting and audio equipment for community events	\$1,989.00

Cr Sandra Ruck - Division 5

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
2.7.20	212 (City of Redcliffe) Squadron - Australian Air Force Cadets	Purchase of Bivouac equipment replacement, resourcing a community organisation	\$2,000.00
15.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$250.00
23.7.20	Australian Red Cross Scarborough Branch	Australian Red Cross Fund Raising Event, creating opportunities for residents to be involved in their community	\$200.00
17.9.20	Redcliffe Art Society Incorporated	RASart Exhibition of Excellence 2020 Awards	\$150.00
30.10.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
26.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$100.00
3.12.20	Redcliffe & District Family History Group Incorporated	Shipping container hire, shelving and IT infrastructure	\$552.00
18.12.20	Red Dragons Redcliffe Dragon Boat Racing Club Incorporated	Annual Community Christmas Lolly Run	\$255.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
18.12.20	Lighthouse Centre Deception Bay Limited	Christmas Assistance Hampers for disadvantaged families	\$1,000.00
18.12.20	Scarborough Outrigger Canoe Club Incorporated	Annual Community Christmas Lolly Run	\$210.00
18.1.21	Redcliffe Peninsula Game & Sportfish Club Incorporated	Advertising, prizes and catering for the Redcliffe Australia Day Billfish Tournament	\$2,000.00
29.1.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$500.00
26.3.21	Deception Bay Gem and Allied Crafts Club Incorporated	Security grill door and security lighting for club building	\$600.00
7.5.21	Redcliffe Agricultural Horticultural and Industrial Society Incorporated	Redcliffe Show event prizes	\$500.00
7.5.21	Redcliffe Art Society Incorporated	RASart Exhibition of Excellence 2021 Awards prizes	\$250.00
18.5.21	Australian Federation of Business & Professional Women Incorporated	Catering and venue hire for a domestic and family violence awareness event	\$75.00
15.6.21	Deception Bay Neighbourhood Centre	Bucket hats for the community walking group	\$997.00
15.6.21	Keystone Community and Family Services Limited	Food provisions for the Breaking the Chains of Suicide event	\$200.00
15.6.21	Lighthouse Centre Deception Bay Limited	Christmas Assistance Hampers	\$1,000.00

Cr Karl Winchester - Division 6

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
31.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$200.00
4.8.20	Redcliffe and District Woodcraft Society Incorporated	Defibrillator	\$500.00
4.8.20	Encircle Redcliffe Neighbourhood Centre	Native plants for verge garden	\$1,210.00
21.8.20	S Triple C Redcliffe Incorporated - trading as Redcliffe Computer Club	Venetian blind cleaning (removal of dust and mould)	\$450.00
15.9.20	Redcliffe Art Society Incorporated	RASart Exhibition of Excellence 2020 Awards	\$350.00
17.9.20	Moreton Media Group Incorporated	CCTV security system for internal and external surveillance	\$2,000.00
21.10.20	Redcliffe Pottery Group Incorporation	Building of a concrete footpath	\$1,211.00
21.10.20	Scarborough State School	Student Recognition of Achievement Award	\$50.00
2.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
5.11.20	Clontarf Beach State High School	Civic Award for School and Community Spirit	\$50.00
27.11.20	Redcliffe & District Family History Group Incorporated	Library relocation costs including container hire, archive boxes, shelving and reconnection of NBN	\$2,000.00
27.11.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$103.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
27.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$200.00
4.2.21	Redcliffe Mums Incorporated	Charity Trivia Night fundraising event	\$300.00
24.3.21	Walking Off The War Within Incorporated	Support for "Walking Off The War Within" event - marquees, fencing	\$600.00
6.4.21	Peninsula and Districts Football and Sporting Club Incorporated	Playground shade sail	\$1,000.00
9.4.21	Bramble Bay Bowls Club	Pacific Princess Day event	\$500.00
9.4.21	Zonta Club of Redcliffe Incorporated	Vinyl banners for domestic violence awareness	\$551.00
4.5.21	Redcliffe and District Woodcraft Society Incorporated	Prizes for the Redcliffe Show Woodcraft Competition	\$200.00
7.5.21	Redcliffe Agricultural Horticultural and Industrial Society Incorporated	Redcliffe Show event prizes	\$1,000.00
7.5.21	Redcliffe Art Society Incorporated	RASart Exhibition of Excellence 2021 Awards prizes	\$250.00
11.5.21	Mousetrap Theatre Company Incorporated	Murrumba Drama Festival trophies and awards	\$500.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$200.00
18.5.21	Australian Federation of Business & Professional Women Incorporated	Catering and venue hire for a domestic and family violence awareness event	\$100.00
26.5.21	Chameleon Regional Community Housing Accommodation and Welfare Association Incorporated	Catering for Chameleon Community Conference Moreton Bay Region	\$2,000.00
26.5.21	Redcliffe Peninsula Harness Racing and Sporting Club Incorporated	Prizes for the Big Winter Carnival Race event	\$2,000.00
26.5.21	Redcliffe Leagues Netball Association Incorporated	Transport costs for the Nissan State Age Netball Championships	\$2,000.00

Cr Denise Sims - Division 7

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
20.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$100.00
17.8.20	Marchant United Football Club Incorporated	Purchase of new club soccer uniforms	\$125.00
28.9.20	Moreton Youth Music Ensembles Incorporated	Purchase of musical instruments	\$1,000.00
2.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
5.11.20	LinC Church Services Network (Pine Rivers) Incorporated	Purchase of computer equipment - Notebook	\$1,600.00
12.11.20	North Pine Anglican Church	Sanitisation products and nativity banner for the North Pine Anglican Christmas Markets	\$665.00
12.11.20	Youth and Families Association of Pine Rivers Incorporated	Funding for Sand Play Therapy equipment (therapy tools)	\$1,000.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
17.11.20	The Lake Anglican Church running The Lakes Community Markets	Equipment hire - The Lakes Community Markets event	\$1,000.00
30.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$800.00
2.12.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$103.00
14.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$250.00
6.1.21	Youth and Families Association of Pine Rivers Incorporated	Furniture for counselling space upgrades	\$250.00
19.1.21	Pine Rivers Budgerigar Society	Trophies for the Pine Rivers Budgerigar Society Annual Show	\$100.00
25.1.21	Returned & Services League of Australia (Queensland Branch) Pine Rivers District Sub-Branch Incorporated	Hire of water slide and face painter for Australia Day Veterans and Families Day event	\$720.00
1.2.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$250.00
15.2.21	Encircle Limited	Resources and equipment for community support services	\$2,000.00
15.2.21	Pine Rivers Cricket Association Incorporated	Cricket pitch covers	\$2,000.00
15.3.21	Pine Rivers Senior Citizens Club Incorporated	Kallangur Community Hall hire for club events	\$2,000.00
25.3.21	Pine Rivers Junior League Club Incorporated	Queensland Police Service (security), match referees and judges, equipment and entertainment supplies for event	\$500.00
25.3.21	Charlotte Mason College	Kitchen equipment and supplies for Breakfast Club	\$706.00
7.5.21	Returned and Services League of Australia (Queensland Branch) Pine Rivers District Sub-Branch Incorporated	ANZAC Day 2021 Gunfire Breakfast	\$100.00
7.5.21	The Pine Rivers Agricultural Horticultural and Industrial Association	Pine Rivers Show Woodchop Event prizes	\$500.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$250.00
18.5.21	Australian Federation of Business & Professional Women Incorporated	Catering and venue hire for a domestic and family violence awareness event	\$400.00
21.5.21	Lions Club of Kallangur Incorporated	Catering for Lions Club of Kallangur Oldies Christmas Dinner 2021	\$1,250.00
25.5.21	Northpine Christian College	Premier's Reading Challenge prizes and promotional material	\$500.00
27.5.21	Neighbourhood Centre Caboolture Incorporated	Kiwis in Oz Community Information Sessions	\$350.00
7.6.21	Pine Rivers Kindergarten Association	Face painting and petting zoo for Pine Rivers Kindergarten Open Day	\$850.00
15.6.21	Keystone Community and Family Services Limited	Food provisions for the Breaking the Chains of Suicide event	\$350.00

Cr Mick Gillam - Division 8

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
2.7.20	Strathpine Tenpin Bowling Association Incorporated	Venue hire for World Plate Tenpin Bowling event, creating opportunities for residents to be involved in their community	\$500.00
15.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$100.00
23.7.20	Pine Rivers Daybreak Rotary Club	Hall hire assistance, creating opportunities for residents to be involved in their community	\$400.00
30.7.20	Pine Rivers Men's Shed Incorporated	Covid-19 re-opening and daily running expenses	\$120.00
17.8.20	Marchant United Football Club Incorporated	Purchase of new club soccer uniforms	\$125.00
15.9.20	Pine Rivers State High School P&C Association	COVIDSafe Plan consumables, aquatics club member handbooks and swimmer achievement awards.	\$500.00
15.10.20	Pine Rivers Pumas Junior Rugby Union Club	Catering at Presentation Day 2020	\$100.00
20.10.20	Pine Rivers Special School P&C Association	Portable greenhouse for student project	\$1,000.00
20.10.20	Mt Maria College Petrie	Presentation of six Principal awards for the 2020 Student Excellence Awards	\$300.00
22.10.20	Pine Rivers State High School	School Achievement Awards - senior dux award and maths bursary	\$550.00
22.10.20	Holy Spirit School Bray Park	Purchase of trophies for the Student Academic Awards	\$60.00
22.10.20	Bray Park State High School	High School Academic and Sports Awards	\$400.00
5.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
12.11.20	North Pine Anglican Church	Sanitisation products and nativity banner for the North Pine Anglican Christmas Markets	\$665.00
16.11.20	Genesis Christian College	Presentation Night Moreton Bay Regional Council Excellence in Engineering Award - Year 12	\$250.00
2.12.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$103.00
10.12.20	Strathpine State School	Year 6 Graduation Award 2020	\$50.00
11.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$100.00
11.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$100.00
19.1.21	Returned & Services League of Australia (Queensland Branch) Pine Rivers District Sub-Branch Incorporated	Hire of water slide and face painter for Australia Day Veterans and Families Day event	\$100.00
21.1.21	Pine Rivers Budgerigar Society	Trophies for the Pine Rivers Budgerigar Society Annual Show	\$200.00
1.2.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$100.00
18.2.21	Pine Rivers Pony Club Incorporated	Jump safety flags	\$415.00
24.3.21	Pine Rivers Athletic Football Club Incorporated	Portable Shade Structures	\$500.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
24.3.21	Strathpine Community Kindergarten and Preschool Incorporated	Entertainment supplies for Strathpine Kindy Carnival	\$645.00
25.3.21	Pine Rivers Junior League Club Incorporated	Queensland Police Service (security), match referees and judges, equipment and entertainment supplies for event	\$500.00
8.4.21	The Corporation of the Trustees of the Roman Catholic Archdiocese of Brisbane	DJ for Our Lady of the Way School Disco	\$400.00
4.5.21	Zonta Club of Pine Rivers Incorporated	Domestic and Family Violence Prevention banner	\$250.00
5.5.21	Pine Rivers Municipal Brass Band Incorporated	Pine Rivers Municipal Brass Band Concert stage hire	\$357.50
7.5.21	The Pine Rivers Agricultural Horticultural and Industrial Association	Pine Rivers Show Woodchop Event prizes	\$500.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$100.00
3.6.21	North Pine Historical Society Incorporated	External hard drives and office supplies	\$513.00
3.6.21	Bray Park State School	Face paint for Early Learning Years celebration	\$100.00
3.6.21	Petrie State School P&C Association	Food supplies for sausage sizzle fundraiser	\$100.00
3.6.21	Genesis Christian College Parents & Friends Association Incorporated	Obstacle course hire for Genesis Festival 2021	\$907.50
3.6.21	Pine Rivers Swans Australian Football Club Incorporated	Bouncing castle and Ferris wheel hire for 50th year club celebrations	\$800.00
3.6.21	Lawnton Swim Club Incorporated	Pool and PA system hire for Queensland Swimming Carnival	\$1,000.00
8.6.21	Railway Modellers' Club of QLD Incorporated	Workshop/tool room safety and accessibility upgrade	\$1,298.00
8.6.21	Neami National	Plants and garden equipment for the 2 Year Birthday Celebration	\$200.00
8.6.21	Pine Rivers Pumas Rugby Union Club	Field marker posts and storage shelves	\$1,000.00
8.6.21	Pine Central Sports Club Incorporated	First aid and burns kits	\$536.00
14.6.21	Pine Rivers Netball Association	Commercial refrigerator	\$2,000.00
15.6.21	Genesis Christian College	Plants for National Tree Day Planting event	\$185.00
15.6.21	Keystone Community and Family Services Limited	Food provisions for the Breaking the Chains of Suicide event	\$150.00
17.6.21	Petrie State School	Activity resources for the Under 8's Day	\$100.00
17.6.21	Bray Park State School P&C Association	Equipment and toys for the school playgroup	\$1,350.00

Cr Cath Tonks - Division 9

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
14.7.20	Eaton Hills Community Kindergarten	Painting, purchase of furniture and native stingless bees, resourcing a community organisation	\$680.00
14.7.20	Brisbane Youth Support Association Incorporated	Purchase of a crash mat and spotting box, contributing to community safety and improved health and well-being	\$550.00
15.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$100.00
22.7.20	Moreton Bay United Football Club	Wellness and Load Monitoring program, contributing to improved health and well-being	\$250.00
5.8.20	Samford Riding for the Disabled Incorporated	Platinum Sponsorship of RDA horse "Betty"	\$750.00
5.8.20	Albany Creek Excelsior Football Club	COVID-19 signage and sanitisation	\$290.00
18.8.20	Marchant United Football Club Incorporated	Purchase of new club soccer uniforms	\$125.00
28.8.20	Scripture Union Queensland Eaton Hills State School Local Chaplaincy Committee	Equipment, supplies and catering for prizes for 2020 Colour Run event	\$1,030.00
30.7.20	Pine Rivers Men's Shed Incorporated	Covid-19 re-opening and daily running expenses	\$100.00
15.9.20	Pine Rivers State High School P&C Association	COVIDSafe Plan consumables, aquatics club member handbooks and swimmer achievement awards.	\$500.00
22.10.20	Holy Spirit School Bray Park	Purchase of trophies for the Student Academic Awards	\$60.00
22.10.20	Bray Park State High School	High School Academic and Sports Awards	\$350.00
27.10.20	Albany Creek Kindergarten Association Incorporated	Kindergarten entrance upgrade including sanitiser stations, repairs to internal and external gates, improvements to surfaces and landscaping	\$980.00
2.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
12.11.20	Lions Club of Warner	Contribution toward a BBQ trailer for catering at community events	\$1,500.00
26.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$100.00
11.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$250.00
16.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$1,000.00
5.1.21	Youth and Families Association of Pine Rivers Incorporated	Furniture for counselling space upgrades	\$200.00
21.1.21	Pine Rivers Budgerigar Society	Trophies for the Pine Rivers Budgerigar Society Annual Show	\$200.00
21.1.21	Returned & Services League of Australia (Qld Branch) Pine Rivers District Sub-Branch Incorporated	Hire of water slide and face painter for Australia Day Veterans and Families Day event	\$100.00
29.1.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$250.00
10.2.21	Eaton Hills State School P&C Association	Community Movie Night	\$1,100.00
17.2.21	Albany Creek State High School P&C Association	UV safety glasses for Colour Explosion (Fun Run) Event	\$500.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
17.2.21	Pine Rivers Pony Club Incorporated	Jump safety flags	\$415.00
22.3.21	Eaton Hills Community Kindergarten Association Incorporated	Purchase of equipment for fundraising activity - sausage sizzle	\$100.00
24.3.21	Pine Rivers Athletic Football Club Incorporated	Portable Shade Structures	\$500.00
25.3.21	Pine Rivers Junior League Club Incorporated	Queensland Police Service (security), match referees and judges, equipment and entertainment supplies for event	\$500.00
8.4.21	Eaton Hills Community Kindergarten Association Incorporated	Butterfly Lifecycle Project Kit	\$323.50
19.4.21	Pine Rivers St Andrews Hockey Club	Lighting system repairs on sports fields	\$2,000.00
5.5.21	Pine Rivers Municipal Brass Band Incorporated	Pine Rivers Municipal Brass Band Concert stage hire	\$357.50
7.5.21	The Pine Rivers Agricultural Horticultural and Industrial Association	Pine Rivers Show Woodchop Event prizes	\$500.00
11.5.21	Lions Club of Albany Creek Incorporated	District 201Q3 Convention programmes, banners and table plates	\$700.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$100.00
26.5.21	Lions Club of Albany Creek Incorporated	Equipment hire for District 201Q3 Convention	\$430.00
2.6.21	Albany Creek Primary P&C Association	Community Movie Night	\$1,000.00
3.6.21	Genesis Christian College Parents & Friends Association Incorporated	Obstacle course hire for Genesis Festival 2021	\$907.50
3.6.21	Pine Rivers Croquet Club Incorporated	COVID-safe sanitiser, disposable table wear and utensils, and table and chair hire for the Come and try Croquet' event	\$220.00
8.6.21	Railway Modellers' Club of QLD Incorporated	Workshop/tool room safety and accessibility upgrade	\$700.00

Cr Matt Constance - Division 10

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
22.7.20	Moreton Bay United Football Club	Wellness and Load Monitoring program, contributing to improved health and well-being	\$250.00
22.7.20	Golden Valley Keperra Lions Club Incorporated	The Hills Community Carols	\$3,000.00
30.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$500.00
30.7.20	Pine Rivers Men's Shed Incorporated	Covid-19 re-opening and daily running expenses	\$120.00
5.8.20	Albany Creek Excelsior Football Club	COVID-19 signage and sanitisation	\$290.00
26.10.20	Albany Creek Kindergarten Association Incorporated	Kindergarten entrance upgrade including sanitiser stations, repairs to internal and external gates, improvements to surfaces and landscaping	\$980.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
26.10.20	Stationery Aid Limited	Pilot program for school stationery items to support disadvantaged students	\$2,000.00
2.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
3.11.20	Mitchelton State High School	Annual Awards Night - Awards for students with high academic achievements	\$150.00
3.11.20	Patricks Road State School	2020 Student of the Year Award	\$100.00
2.12.20	Ferny Hills State School P&C Association	50 Year Celebration Project - commemorative tea towels	\$1,875.00
16.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$250.00
16.2.21	Albany Creek State High School P&C Association	UV safety glasses for Colour Explosion (Fun Run) Event	\$500.00
16.2.21	Golden Valley Keperra Lions Club Incorporated	Hall hire for Trivia Night fundraising event	\$470.00
10.3.21	Patricks Road State School P&C Association	Twilight Markets & Movie Night	\$850.00
11.5.21	Lions Club of Albany Creek Incorporated	District 201Q3 Convention programmes, banners and table plates	\$700.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$100.00
2.6.21	The Hills & Districts Chamber of Commerce Incorporated	Catering for Big Breakfast 2021 Charity Event	\$2,000.00
2.6.21	Bunya Residents Association Incorporated	Catering supplies for community meetings	\$113.00
8.6.21	Williams Brothers Wish Incorporated	Venue hire, advertising and host for the Trivia Night Fundraiser	\$1,549.00
8.6.21	Golden Valley Keperra Lions Club Incorporated	Furniture and kitchen equipment for the James Drysdale Reserve Community Hub	\$1,530.00
16.6.21	Bunya Residents Association Incorporated	Office equipment for new resident membership initiative	\$654.00

Cr Darren Grimwade - Division 11

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
29.7.20	Samford Edible Garden Trail - auspice for Samford Progress Association	Filming equipment for the Samford Edible Garden Trail	\$1,499.05
30.7.20	Pine Rivers Men's Shed Incorporated	Covid-19 re-opening and daily running expenses	\$300.00
4.8.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$200.00
5.8.20	Samford Riding for the Disabled Incorporated	Platinum Sponsorship of RDA horse "Betty"	\$750.00
30.9.20	Lions Club of Samford Incorporated	Lions Children of Courage Awards - prizes, certificate frames and catering	\$500.00

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
2.11.20	The Smith Family	Funding for books and stationery resources for disadvantaged children	\$100.00
3.11.20	Dayboro & Districts Amateur Swimming Club	Funding for medals and trophies for the end of 2020/21 swimming season	\$500.00
25.11.20	Dayboro District Progress Association Incorporated	Swaggies Christmas event - entertainment, face painting, jumping castle hire	\$755.00
30.11.20	World Hope International Limited	Food items and book packs for 'Food for Kids' program	\$400.00
10.12.20	Be Energetic Tri and Run Club Incorporated	Athlete injury and leg recovery equipment	\$2,000.00
10.12.20	Queensland Ornithological Society Incorporated	Printing of brochures 'Bird Places of the Moreton Bay Region'	\$700.00
15.12.20	A Brave Life Limited	Nappy Bags for Baby Bundle Project - supporting teenage and young mothers	\$300.00
15.12.20	Wildlife Rescue Queensland Incorporated	Euthanasia medication for wildlife with severe trauma injuries	\$500.00
19.1.21	Rotary Club of Samford Valley Incorporated	Catering and COVID safety materials for Australia Day 2021 Citizenship Ceremony	\$375.00
19.1.21	Enabled.vip Pty Limited	Engagement with Griffith University for design and delivery of training modules	\$2,000.00
5.2.21	Samford District Bowls Club Incorporated	Village Bowls and Saturday Open Pairs prizes	\$1,760.00
5.2.21	Dayboro Regional Information Network Incorporated	Dayboro Grapevine magazine production and distribution	\$1,000.00
10.2.21	Australian Federation of Obstacle Sports Limited	Contribution towards marketing costs, marquee, computer equipment and office stationery	\$500.00
17.2.21	Narangba Bowls Club Incorporated	Defibrillator and wall cabinet	\$500.00
22.2.21	Pine Rivers Pony Club Incorporated	Jump safety flags	\$500.00
23.3.21	Jinibara State School P&C Association	Colour Explosion Fun Run event - purchase of folding tables	\$236.00
26.3.21	Pine Rivers Junior League Club Incorporated	Queensland Police Service (security), match referees and judges, equipment and entertainment supplies for event	\$500.00
26.3.21	Samford and District Show Society Incorporated	Samford Show award prizes - Adults Art & Craft section	\$400.00
2.6.21	Dayboro Agricultural Horticultural and Industrial Association Incorporated	Dayboro Show - wood and prizes for the Woodchopping Event	\$600.00
2.6.21	Samford & District Rugby League Football Club Incorporated	Laptop and associated software	\$854.00
15.6.21	Narangba Demons Baseball Club Incorporated	Globe replacements	\$900.00

Cr Tony Latter - Division 12

DATE ALLOCATED	RECIPIENT	PURPOSE OF FUNDING	AMOUNT FUNDED
15.7.20	Brisbane Special Children's Christmas Party 2020 auspice for Variety QLD	SEQ Special Children's Christmas Party, creating opportunities for residents to be involved in their community	\$400.00
8.9.20	Zonta Club of Caboolture	Purchase of computer equipment, software, and associated consumables	\$500.00
9.11.20	Caboolture Sports Club Limited	Defibrillator and associated cartridges	\$378.00
18.11.20	Caboolture and District Woodcrafters Incorporated	Photographer and food supplies for Rocksberg/ Moorina Rural Fire Brigade Open Day	\$500.00
30.11.20	Volunteer Marine Rescue Bribie Island Incorporated	Seapen equipment for rescue boat	\$526.00
7.12.20	Caboolture Historical Society Incorporated	Aviation Museum equipment	\$250.00
11.12.20	The Scout Association of Australia Queensland Branch Inc - Woodford Scout Group	Storage cabinets for scout den upgrade project	\$2,131.00
17.12.20	Woodford Historical Society Inc	COVID-19 corflute signage and sign holders	\$774.00
17.12.20	Homestead Country Music Association Incorporated	Homestead Country Music & Junior Talent Expo programs	\$1,000.00
1.2.21	Blind Bats Incorporated	Kitchen equipment for Club tuckshop	\$500.00
8.2.21	Sunshine Coast / Gympie Rugby League Referees Association Incorporated	Referee Education & Development program	\$275.00
16.3.21	Herd Together Incorporated	Fire safety, first aid and security equipment	\$768.00
30.4.21	Bribie Aquatic Community Events Incorporated	Marketing and food provisions for the Bribie Island Classic Boat Regatta	\$175.00
14.5.21	Brisbane Special Children's Christmas Party 2021	Entertainment and food provisions for Brisbane Special Children's Christmas Party 2021 event	\$500.00
25.5.21	Woodford Historical Society Incorporated	Eddie Gilbert Mural - Stage 1 consultation	\$1,226.00
3.6.21	Wamuran State School P&C	Centenary book and badges for the Wamuran State School Centenary	\$1,900.00
7.6.21	Leukaemia Support QLD Incorporated	Tuk Tuk for transportation of event equipment	\$1,000.00
7.6.21	The Australian Narrow Gauge Railway Museum Society	Refrigerator for the Woodford Railway Station building	\$1,562.00
7.6.21	Stanley River Junior Rugby League Football Club	Hire of rides for the end of season break-up event	\$2,000.00
11.6.21	Woodford and Region Men's Shed Incorporated	Computer system	\$1,973.00
11.6.21	Woodford Community Art Group Incorporated	Catering, provisions and prizes for Woodford Community Art Group Opening Night	\$1,000.00
15.6.21	Keystone Community and Family Services Limited	Food provisions for the Breaking the Chains of Suicide event	\$500.00

ACCOUNTABILITY

The Local Government Regulation 2012 requires the Chief Executive Officer to maintain a Register of Interests pertaining to councillors, senior executive employees and a person who is related to a Councillor or senior executive employee.

The Mayor must maintain a Register of Interests of the Chief Executive Officer; and a person who is related to the Chief Executive Officer.

In accordance with s150EL of the *Local Government Act 2009*, Councillors must declare any prescribed conflicts of interest in matters brought before Council and leave the meeting while the matter is discussed and voted on.

In accordance with s150EQ of the *Local Government Act 2009*, Councillors must also disclose any declarable Conflicts of Interest in matters brought before Council. The Councillor must inform the meeting stating the nature of the conflict and how the Councillor intends to deal with the conflict, by leaving or remaining in the meeting.

Under the Local Government Regulation 2012, Councillors and senior executive employees, and their related persons must declare any gift, or all gifts totalling more than \$500 in amount or value in their respective Register of Interests.

A copy of the Councillors' Registers of Interests can be viewed at www.moretonbay.qld.gov.au

OUR ETHICAL CULTURE

Councils organisational values, code of conduct and corporate policies and directives define the ethical framework and culture of the organisation.

Council has developed its values in consideration of the attitudes and behaviours that are desired from its senior executives and employees to build long term sustainable outcomes for our communities. This includes the need for Council to preserve and protect its reputation and standing in the community and with key stakeholders, such as contractors, suppliers, partners, law makers and regulators.

The Code of Conduct for Councillors in Queensland sets out the principles and standards of behaviour expected of the Mayor and Councillors when carrying out their roles, responsibilities and obligations as elected representatives. Before assuming public office, Councillors are required to declare that they will abide by the Code of Conduct witnessed by the CEO. Councillors made at their declaration of office at the swearing in at the Special Council Meeting on 22 April 2020.

Council's Code of Conduct for Employees clarifies the organisation's values linking them with the required standards of behaviour expected of its senior executives and employees. The code is aligned to the standards of conduct based on the ethics principles in the *Public Sector Ethics Act 1994*. To ensure the code is effective all employees receive appropriate training on their obligations under the code through an induction and annual refresher.

Directors and senior executives are expected to 'set the tone at the top' by speaking and acting consistently with the code and reinforcing it by taking appropriate and proportionate disciplinary action against those who breach it.

FRAUD AND CORRUPTION CONTROL

Council's *Fraud and Corruption Control Policy* and Plan was reviewed and updated and forms part of Council's overall approach to transparent and ethical corporate governance. Council has a zero-tolerance approach to fraud and corruption and seeks to promote a strong culture of corporate governance to detect, investigate and take appropriate action in cases of suspected or proven fraud or corruption.

Council's *Public Interest Disclosure Policy* also supports this culture and encourages employees and member of the public to speak up about unlawful, unethical and irresponsible behaviour within Council.

Council employees are encouraged to report fraud and corruption are aware of how they can do this in a safe and confidential environment. Council has also established an independent whistleblower hotline, called Your Call, to encourage reporting and safeguard these who report.

COMPLAINTS MANAGEMENT PROCESS – ADMINISTRATIVE ACTION COMPLAINTS

Council is committed to the efficient and effective management of administrative action complaints. This commitment is underpinned by our *Complaint Management Policy*, which supports Council's priority to deliver ethical and transparent corporate governance and improve customer experiences for our communities.

A centralised complaints management process was introduced to allow for enhanced complaint and trend tracking, cross-council coordination, continuous improvement and reporting. The *Complaint Management Policy* and complaint handling process was reviewed and updated to ensure compliance with the *Local Government Regulation 2012*.

Administrative action complaints made by community members may be about various issues, including:

- a decision, or failure to make a decision;
- an act, or a failure to do an act;
- the formulation of a proposal or intention; or
- the making of a recommendation.

Council manages administrative action complaints through a three-stage process: stage one and two are managed by the relevant Council Department and stage three by the Governance Branch. When Council first receives a complaint, attempts are made to resolve the complaint at the first point of contact with the support of the relevant Council Department. If the complaint is not resolved or the complainant remains dissatisfied, an internal review may be requested which is undertaken by the Governance Branch to provide independence to the process. If the complainant still remains dissatisfied with Council's response, they can escalate their concerns with a third-party organisation such as the Queensland Ombudsman.

This process has ensured that matters raised have been adequately considered, that complainants have been afforded procedural fairness/natural justice and the complaint issues have generally been resolved satisfactorily.

Council is required under section 187(2) of the *Local Government Regulation 2012* to disclose the number of complaints made and resolved through our administrative action complaint process.

ADMINISTRATIVE ACTION COMPLAINTS	2018/2019	2019/2020	2020/2021
Number of complaints received and resolved at stage 1 and 2 in the reporting period	Not reported	Not reported	Not Reported*
Number of complaints received as stage 3 in the reporting period	14	61	41
Number of complaints resolved as stage 3 in the reporting period	14	54	46
Number of unresolved stage 3 complaints at end of the reporting period	4	11	6

*A change in Council's electronic record keeping systems has disrupted the ability to track all complaints across different systems, and therefore any reports would be speculative.

Council recognises that it must be transparent and accountable for the decisions it makes. Council's complaint management process has been established to:

- treat complaints about decisions and other administrative actions of Council and complaints about minor breaches fairly, efficiently and consistently;
- provide a complaints process that is easy to understand and is readily accessible to all;
- detect and remedy administrative errors, where appropriate;
- identify areas for improvement in Council's administrative practices;
- increase awareness of the complaints process for Council's employees and the community;
- enhance the community's confidence in the complaints process and of the reputation of Council as being accountable and transparent; and
- build the capacity of Council employees to effectively manage complaints in an environment of continuous improvement.

Registers

Under section 190(f) of the Local Government Regulation 2012, the following is a list of registers required to be kept in accordance with the *Local Government Act 2009* and Local Government Regulation 2012:

- Local Laws register
- Roads Map and register
- Register of cost-recovery fees
- Asset register
- Councillor Conduct Register (Chapter 5A Part 6 Division 1s150DX Local Government Act 2009)
- Delegations Register - Council to CEO and CEO to Officer/Contractor
- Registers of interests
- Register of business activities to which the competitive neutrality principle applies.

COMPETITIVE NEUTRALITY

Council maintains a process for resolving competitive neutrality complaints. When Council receives a complaint attempts are made to resolve the concerns prior to a formal complaint being made. Concerns that cannot be resolved may become a formal complaint that will be referred to the Queensland Competition Authority for investigation.

There were no competitive neutrality complaints for Council's business activities subject to the *Code of Competitive Conduct* during the financial year.

REGIONAL, SUB-REGIONAL AND INTERGOVERNMENTAL RELATIONSHIPS

As part of their duties, the Mayor, Councillors and council employees meet with other local authorities and government agencies to foster regional cooperation on issues affecting South East Queensland.

POLICIES

RATES CONCESSIONS

Council offers a range of rates concessions in support of a fair and equitable rates system. In considering the application of concessions, the council is guided by the principles of:

- Equity – acknowledging the different levels of capacity to pay;
- Accountability – making decisions and acknowledging the effects of those decisions;
- Transparency – making clear the availability of concessions and eligibility requirements;
- Flexibility – responding where possible to unforeseen changes in the local economy;
- Fairness – taking into consideration the circumstances that lead up to the application for a concession; and
- Sustainability – long-term planning to ensure the financial sustainability of concessions.

For the financial year ending 30 June 2021 the council exercised its power to grant a concession for rates or charges under the Local Government Regulation 2012, Chapter 4, part 10 - Concessions, in the following ways:

Council Pensioner Rebate

Subject to the eligibility criteria, property owners in receipt of a pension were entitled to receive a partial rebate from council on their general rate and charges levied on the land in the amount equivalent to 50 per cent of the total levy up to the maximum rebate per annum, granted on a quarterly pro-rata basis, as outlined in council's Revenue Statement 2020/21.

Council Rates and Charges - Financial Hardship Policy (Coronavirus COVID-19)

Subject to eligibility criteria, property owners were entitled to a rebate on rates levied on eligible properties owned by ratepayers who are experiencing financial hardship and were unable to pay Council rates and charges due to the Coronavirus (COVID-19). This rebate applied for the July to September quarter of 2020 only.

State Government Subsidy

Subject to the eligibility criteria, property owners in receipt of a pension were entitled to a partial rebate on their general rate and charges levied on the land in the amount prescribed under the Queensland Government Pensioner Rate Subsidy Scheme.

Voluntary Conservation Agreements

The council offered a partial rebate to property owners who entered into a voluntary conservation agreement in accordance with council policy.

Community Organisations

The council offered a rebate towards rates and charges to community organisations in accordance with the council's Donations in Lieu of Rates and Charges Levied by Council and Unitywater Policy.

SPECIAL CHARGES

In accordance with section 94(1)(b)(i) of the *Local Government Act 2009*, council levied a number of special charges for the 2020/21 financial year. A summary of special charges is provided below.

Further information on the special charges for the 2020/21 financial year is available in council's budget, accessible online at www.moretonbay.qld.gov.au

Rural Fire Brigade Special Charge

Council made and levied the Rural Fire Brigade Special Charge on all rateable land within the Moreton Bay Regional Council local government area identified by the gazetted Rural Fire Board area maps for those rural fire boards listed below:

Rural fire boards:

- Booroobin Rural Fire Brigade
- Bellthorpe Rural Fire Brigade
- Clear Mountain Rural Fire Brigade
- Closeburn/Cedar Creek Rural Fire Brigade
- Dayboro and District Rural Fire Brigade
- Delaney's Creek Rural Fire Brigade
- Donnybrook Town Rural Fire Brigade
- Elimbah Rural Fire Brigade
- Meldale Rural Fire Brigade
- Mount Mee Rural Fire Brigade
- Mount Nebo Rural Fire Brigade
- Narangba West Rural Fire Brigade
- Ocean View Rural Fire Brigade
- Rocksberg-Moorina Rural Fire Brigade
- Samford Rural Fire Brigade
- Samsonvale Rural Fire Brigade
- Stanmore District Rural Fire Brigade
- Stony Creek Rural Fire Brigade
- Toorbul Rural Fire Brigade
- Villeneuve Neurum (part) Rural Fire Brigade
- Wamuran Rural Fire Brigade

The special charge raised \$293,053 in the 2020/21 financial year to assist with the costs associated with maintaining a rural fire service in these areas.

Rural Recycling and Waste Management Special Charge

Council made and levied the Rural Recycling and Waste Management Special Charge on rateable land that is used, at least partially, for residential purposes and which is improved land not being subject to a waste management utility charge. The purpose of this charge is to assist in meeting the costs associated with the provision and management of recycling and waste disposal facilities.

The special charge raised \$107,905 in the 2020/21 financial year.

Commercial Waste Management Special Charge

Council made and levied the Commercial Waste Management Special Charge on rateable land that is used for commercial purposes and which was improved land not subject to a waste management utility charge. The purpose of this charge is to assist in meeting the costs associated with the provision and management of waste disposal facilities.

The special charge raised \$317,947 in the 2020/21 financial year.

North Lakes Enhanced Services Special Charge

Council made and levied the North Lakes Enhanced Services Special Charge on all rateable land within the suburb of North Lakes. The parks, public areas, road reserves, street furniture and park infrastructure in this area require higher maintenance levels than comparable facilities across the region due to the type, quality and number of facilities provided.

The special charge raised \$1,118,133 in the 2020/21 financial year for the cost associated with the provision of this higher level of maintenance.

Newport Canal Maintenance Special Charge

Council made and levied the Newport Canal Maintenance Special Charge on rateable land applicable for the purpose of funding works for preserving, maintaining and keeping clean and navigable the canals at Newport Waterways.

The special charge applied to properties in the suburb of Newport with canal frontage. This area included lots in community titles schemes where the scheme land has canal frontage, and the whole of the Newport Waterways Marina complex which is on multiple titles but is a single canal-front entity in terms of land use.

The special charge raised \$1,148,073 with \$1,680,466 being spent in the 2020/21 financial year.

Pacific Harbour Canal Maintenance Special Charge

Council made and levied the Pacific Harbour Canal Maintenance Special Charge on the rateable land applicable for the purpose of funding works for preserving, maintaining and keeping clean and navigable the canals and associated public infrastructure at Pacific Harbour.

The special charge applied to properties in the Pacific Harbour estate with canal frontage. This includes lots in a community titles scheme where the scheme land has canal frontage, and the whole of the Pacific Harbour Marina complex. The whole area is precisely delineated on a map prepared and adopted by the council for this purpose.

The special charge raised \$324,115 with \$31,767 being spent in the 2020/21 financial year.

Bribie Gardens Canal Maintenance Special Charge

Council made and levied the Bribie Gardens Canal Maintenance Special Charge on the rateable land applicable for the purpose of funding works for preserving, maintaining and keeping clean and navigable the canals and preserving and maintaining the lock and weir at Bribie Gardens.

The special charge applied to properties in the Bribie Gardens estate with canal frontage regardless of whether they are located in front of or behind the lock and weir. To avoid confusion, this included lots in community titles schemes where the scheme land has canal frontage. The whole area is precisely delineated on a map prepared and adopted by the Council for this purpose.

The special charge raised \$228,706 with \$62,523 being spent in the 2020/21 financial year.

Redcliffe Aerodrome Special Charge

Council made and levied the Redcliffe Aerodrome Special Charge on the rateable land identified below for the purpose of funding works for the operation, maintenance, repair and upgrading of Redcliffe Aerodrome.

The special charge is levied on rateable properties comprising the leased private, business or commercial sites adjacent to Redcliffe Aerodrome. As the Redcliffe Aerodrome is not a commercial airport, the primary use of and benefit from the operation, maintenance and upgrading of the aerodrome is conferred upon the private air transport and aviation-related businesses which occupy premises within the aerodrome boundaries. The level of this special charge has been set by council to reflect sufficient and equitable contributions by these property owners to the cost of providing both operational and capital works and services at the aerodrome.

The special charge raised \$132,862 in the 2020/21 financial year.

CEO ASSESSMENT OF COUNCIL'S PERFORMANCE

Council's Corporate Plan 2017-2022 sets out the key strategies and objectives the council has formally endorsed for our operations and services to our communities.

Each year, the overall Corporate Plan is translated and applied into annual Operational Plans. These Plans set out the key strategies and actions council intends to undertake over the year, and defines specific targets or Key Performance indicators (KPIs) for these strategies.

Council's actual performance against these benchmark KPIs are assessed on a quarterly basis and publicly reported to a Council General Meeting.

2020/21 was a challenging year for council. The ongoing impacts on COVID-19 pandemic on communities and businesses across the Moreton Bay Region varied considerably. Council was also impacted by this, particularly during closures where council facilities and some services were suspended under a sequence of Queensland Public Health Directions.

Notwithstanding (and in part as a response to) the pandemic, intrastate and interstate migration to the Moreton Bay Region increased over 2020/21, placing significant workload on a range of council operations including the land use planning, development services, infrastructure planning, projects delivery and asset maintenance teams. Our communities also sought out council facilities including libraries, galleries, swimming pools, skate parks and sport facilities.

At the same time, we implemented a new Enterprise Resource Planning (ERP) or software system for many parts of our operations (to replace many of our ageing systems) and that inevitably impacted on effectiveness of some operational areas as we adopted and adapted to the contemporary framework.

In this context, I'm pleased to report that council either met (within a 5 per cent leeway) or exceeded over 80 per cent of our KPIs over the year. And there was another 5 per cent of KPIs that we could simply not deliver due to COVID-19 related lockdowns (such as number of exhibitions or events held). This effectively represents an overall result of some 85 per cent achievement of our operational targets in this COVID-impacted environment.

The key areas we needed to have done better included:

- Issues impacted by the new software implementation; our responsiveness to customer service requests for parks and recreation issues, drainage and waterways areas and buildings and facilities
- Development application approval timeframes in some areas (noting the significant increase in development activities over the year combined with the new software implementation)
- Our capital works program completion rate (noting the significant increase in our capital works program following COVID-19 grants from the state and commonwealth governments)

BENEFICIAL ENTERPRISES

During the 2020/21 financial year, Council conducted two beneficial enterprises being:

1. Moreton Bay Regional Industry and Tourism Limited (MBRIT)

Council contributed, via a service level agreement, to MBRIT who perform regional industry development and tourism-related services (including the conduct of regional and other events). Council considers that MBRIT's services are directed to benefitting the whole of its local government area.

2. MILLOvate

The beneficial enterprise will implement Council's vision, provide corporate governance and risk management and maximise investor confidence in the site. Council considers that Millovote benefits, or can reasonably be expected to benefit the whole of Council's local government area because it will better provide for the PDA to be properly and optimally developed to provide the benefits estimated in the PDA of 6,000 jobs and generate almost \$1 billion economic benefit to the greater Moreton Bay Region.

CHANGES TO TENDERS

In accordance with s228(7) of the Local Government Regulation 2012, there were no instances in which council invited tenderers to amend their tenders to take into account a change in specification and drawings.

IDENTIFYING SIGNIFICANT BUSINESS ACTIVITIES

In 2019/20 council conducted the following business activities, including significant business activities:

- Business Activity
- Birralelee Child Care Centre
- Bongaree Caravan Park
- HUB - Learning & Business Space
- Morayfield Sport and Events Centre
- Pool Facility Management (Belgravia Leisure)
- Queensland State Equestrian Centre
- Redcliffe Entertainment Centre
- Waste*

*During 2019/20 the business activity of Waste Services was identified as a significant business activity and the competitive neutrality principle was applied in the form of full-cost pricing. No other business activity was identified as a significant business activity for and during 2019/20.

FEDERAL GOVERNMENT GRANTS AND SUBSIDIES

The following Commonwealth Government grants and subsidies were provided to council in the 2020/21 financial year:

COMMONWEALTH GOVERNMENT DEPARTMENT AND GRANT	TOTAL
Department of Infrastructure, Transport, Regional Development & Communications - Blackspot Program	\$1,330,878
Department of Infrastructure, Transport, Regional Development & Communications - Roads to Recovery Program	\$5,003,061
Department of Infrastructure, Transport, Regional Development & Communications - LCRIP - Phase 1	\$2,501,531
Department of Infrastructure, Transport, Regional Development & Communications - LCRIP - Phase 2	\$7,838,062
Department of Infrastructure, Transport, Regional Development & Communications - Community Development Grant	\$200,000
Department of Industry, Innovation & Science - Building Better Regions Fund	\$ 1,502,917
Department of Infrastructure, Regional Development & Cities - Community Development Grant	\$ 7,000,000
Dept of Local Government, Racing & Multicultural Affairs 0 Financial Assistance Grants	\$17,488,383
Federal funding through QLD Reconstruction Authority - Natural Disaster Resilience Program	\$161,000
TOTAL	\$43,025,832

THE COMMUNITY FINANCIAL REPORT

The purpose of the Community Financial Report is to provide residents and interested parties with a better understanding of Council's financial performance and position over the previous financial year.

The financial information that is presented in the Community Financial Report is identical to Council's financial statements however it is presented in a simplified format so that members of the community are able to gain insights into how the Council's financial performance and position measure up at the end of the financial year.

The Community Financial Report uses plain language and pictorial aids such as graphs and tables to give readers an easy to follow summary of the financial statements for the past financial year. In addition, this report includes key financial statistics and ratios that can also be useful indicators of Council's performance and position.

FINANCIAL STATEMENTS

The financial statements of Council are audited records of financial performance and position for a financial year (12 months). There are four statements that comprise what is termed "the financial statements", the statements are;

1. Statement of Comprehensive Income

A statement detailing the income and expenditure of Council. This statement shows what Council has earned (Revenue) and what costs Council has incurred (Expenses) throughout the year. This is presented on an 'accrual' basis, that is it records revenue when it is earned and expenses when they are incurred, regardless of the timing of the receipts or payment of cash.

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2021		\$'000
Operating Revenue		
Rates and utility charges		331,936
Fees and charges		41,944
Grants, subsidies and contributions		23,325
Interest revenue		33,646
Other revenue		60,596
Share of profit of associate		80,706
Total Operating Revenue		572,153
Operating Expenses		
Employee benefits		(165,187)
Materials and services		(193,269)
Depreciation and amortisation		(107,138)
Finance costs		(20,276)
Total Operating Expenses		(485,870)
Operating Result		86,283
Capital Revenue and Expenses		
Grants, subsidies and contributions		149,554
Capital Income		2,031
Capital Expenses		(15,382)
Capital Result		136,203
NET RESULT		222,486
Other Comprehensive Income		15,859
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		238,345

SOURCING OUR REVENUE: WHAT IT COMPRISES

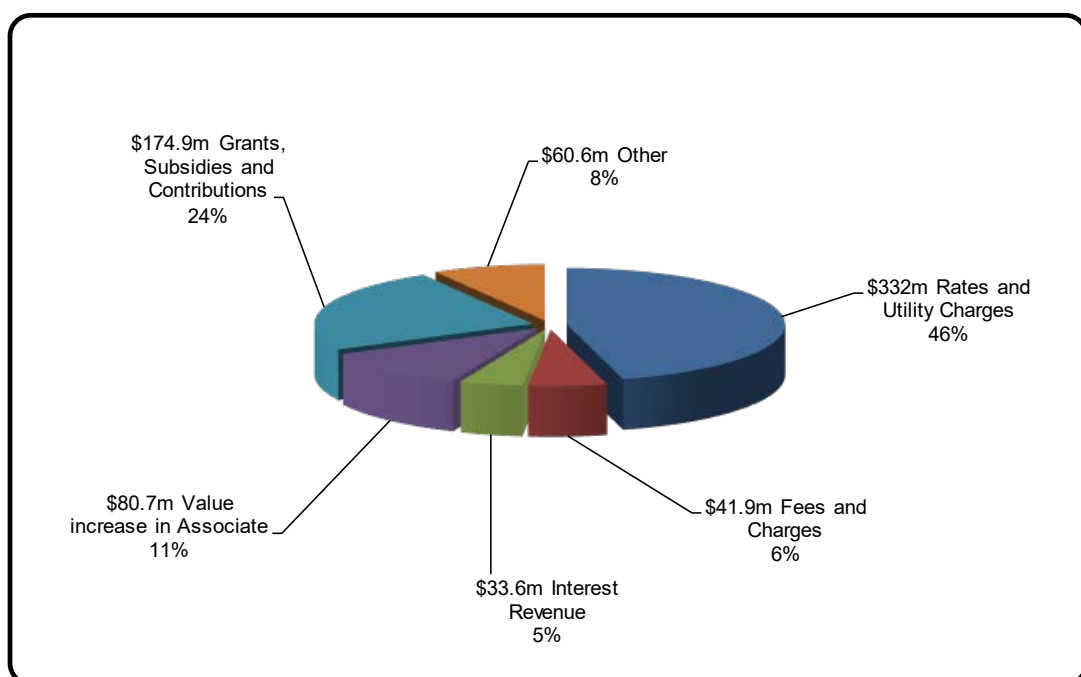
(Statement of Comprehensive Income)

Key Council's revenue sources include:

- **Rates and Utility Charges** - these are the "taxes" levied on property owners within the region. Each year, as part of the budget process, Council decide the rates and utility charges to be levied in the financial year. The level of rates and utility charges that landowners must pay is at the sole discretion of Council.
- **Fees and Charges** - Council generate a level of income through the charging of fees for services and some goods. The fees can vary from admission to an aquatic facility through to the payment of a hall hire fee. A key function of Council is the administration of a range of regulatory functions. These can vary from administering the town planning process through to animal registration.
- **Grants, Subsidies and Contributions** - Council receive grants and subsidies from Federal and State Governments which can be for general or specific purposes. Council also receives monetary and non-monetary contributions, typically from developers, in relation to the development activities occurring within the Council region. Non-monetary contributions are received in the form of gifted assets, such as roads, footpaths, drainage and other community facilities. Monetary contributions in the form of developer contributions are received to assist Council deliver essential infrastructure related to the growth of the region.
- **Interest Revenue** - received from the investment of available cash.
- **Other Revenue** - is predominately tax payments received from Unitywater and other miscellaneous forms of revenue.
- **Share of Profit of Associate** - is Councils portion of Unitywater's annual net operating profit. This is a non-cash revenue source.
- **Other Comprehensive Income** - is predominately increases in the value of Councils infrastructure as a result of asset revaluations. This is a non-cash income source.

The graph below shows the breakdown for 2020/21.

SOURCES OF REVENUE - \$723.7 MILLION



IDENTIFYING OUR EXPENSES: WHAT IT COMPRISES

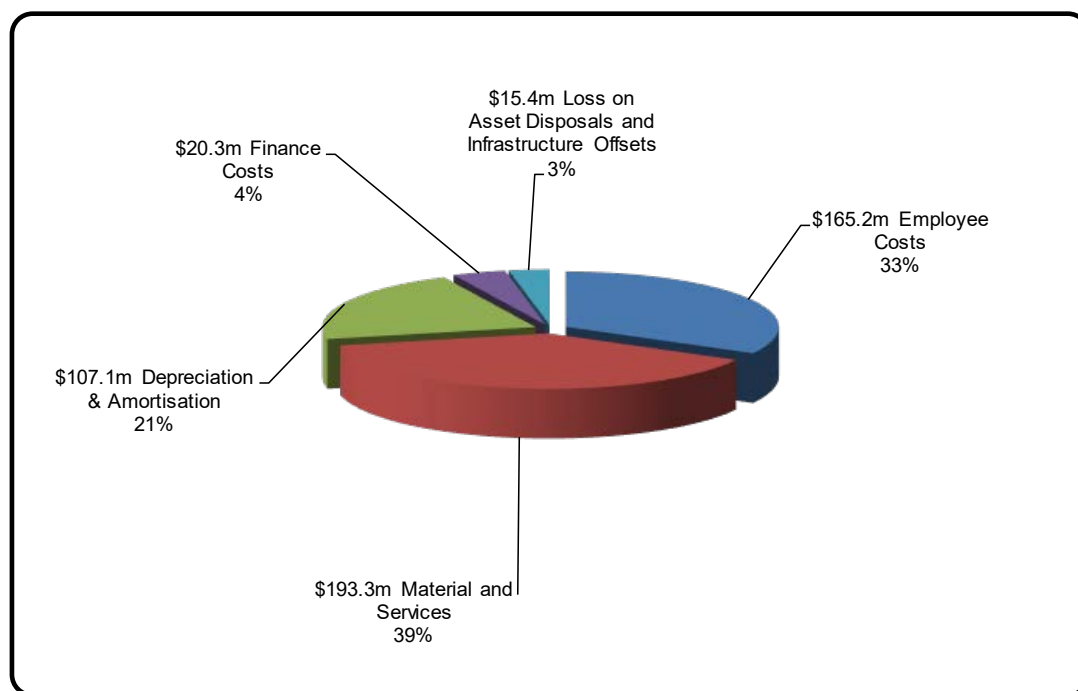
(Statement of Comprehensive Income)

Key Council's expense components are:

- **Employee Costs** - These represent the total cost of staff employed in the delivery of Council services. The costs are typically inclusive of items such as wages, superannuation, employee leave entitlements, training and other employee related expenses.
- **Materials and Services** - These are the operating costs incurred for the purchase of materials or other services necessary to deliver Council services.
- **Depreciation and Amortisation** - is recognised as a cost to Council and is measured as an estimate in the consumption of Council's asset base. This is a non-cash expense.
- **Finance Costs** - These are the costs mainly associated with interest on borrowings and banking fees.
- **Capital Expenses** - These represent predominantly the value of assets replaced or disposed of throughout the year.

The expenditure by type graph shows the various classifications of Council's expenditure incurred during 2020/21.

EXPENDITURE BY TYPE - \$501.3 MILLION



2. Statement of Financial Position

A statement detailing the assets and liabilities of Council. The statement measures what Council owns (Assets) and what Council owes (Liabilities). The difference between these two components is the net wealth (Equity) of Council and our community.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021		\$'000
Assets		
Cash Balance		324,914
Other Current Assets		95,831
Non-Current Assets		7,407,558
Total Assets		7,828,303
Liabilities		
Current Liabilities		138,388
Non-Current Liabilities		368,083
Total Liabilities		506,471
NET COMMUNITY ASSETS		7,321,832
Community Equity		
Retained Surplus		6,304,131
Asset Revaluation Surplus		1,017,701
TOTAL COMMUNITY EQUITY		7,321,832

ASSETS: WHAT THE COMMUNITY OWNS

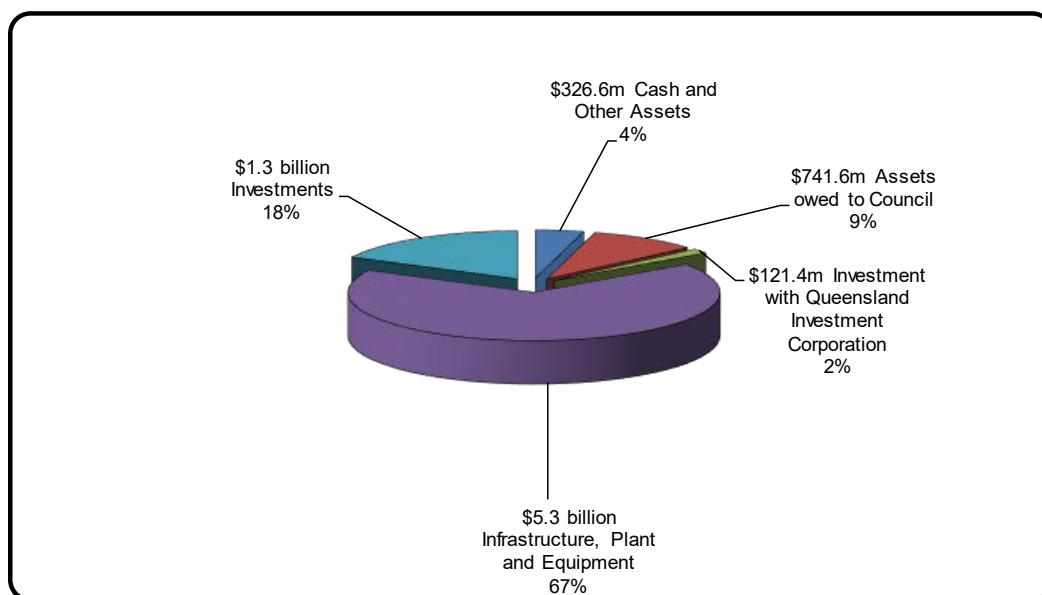
(Statement of Financial Position)

- Assets** - Can be current or non-current. Current assets are those that are readily available to meet expenses and mainly include cash and amounts owed by customers. Non-current assets include property, plant and equipment, investment in associate (Unitywater) and financial investments.

The value of all assets Council owns totals \$7.8 billion as at 30 June 2021.

The major classes of assets are shown in the graph below:

WHAT THE COMMUNITY OWNS - \$7.8 BILLION



LIABILITIES: WHAT THE COMMUNITY OWES

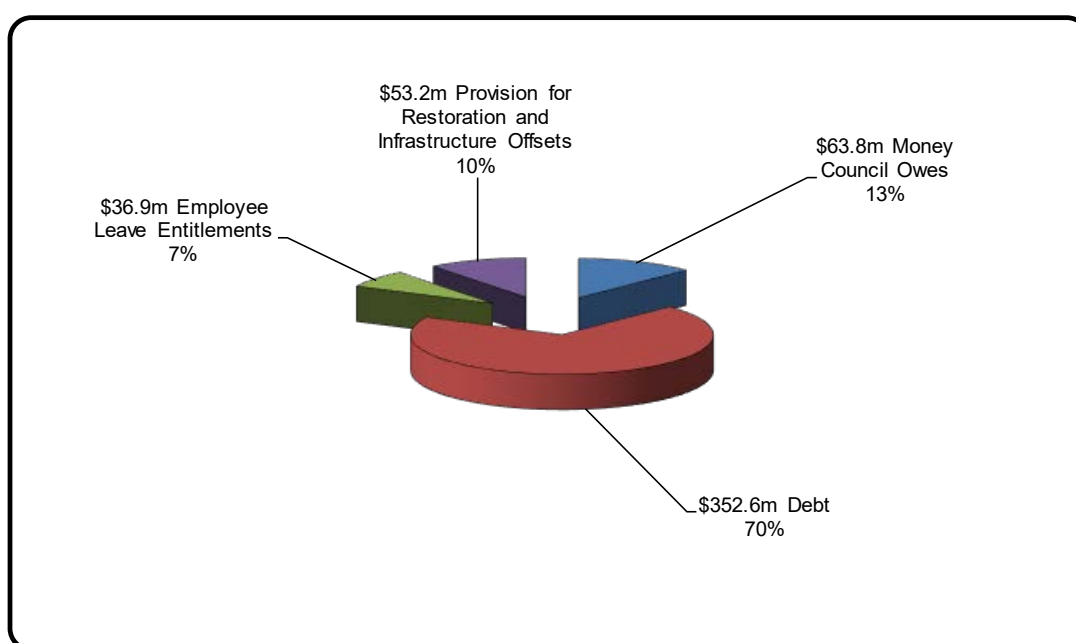
(Statement of Financial Position)

- **Liabilities** - Can be current or non-current. Liabilities mainly consist of loans, amounts owing to suppliers, amounts owing to employees for leave entitlement and future estimates to rehabilitate landfill sites administered by Council. Current liabilities are those amounts that are payable by Council within the next twelve months, and non-current liabilities are payable beyond the twelve month horizon.

Council's liabilities totalled \$506.5 million as at 30 June 2021.

The major classes of liabilities are shown in the graph below:

WHAT THE COMMUNITY OWES - \$506.5 MILLION



3. Statement of Changes in Equity

A statement detailing the changes in equity of Council. This statement details the movement in the net assets (Equity) of Council and shows the overall change in Council's net wealth over the year.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021	\$'000
Balance at 1 July 2020	7,075,622
Add: Net Result	222,486
Add: Other Comprehensive Income	15,859
Add: Increase to equity on the recognition of assets	7,865
Balance at 30 June 2021	7,321,832

COMMUNITY EQUITY

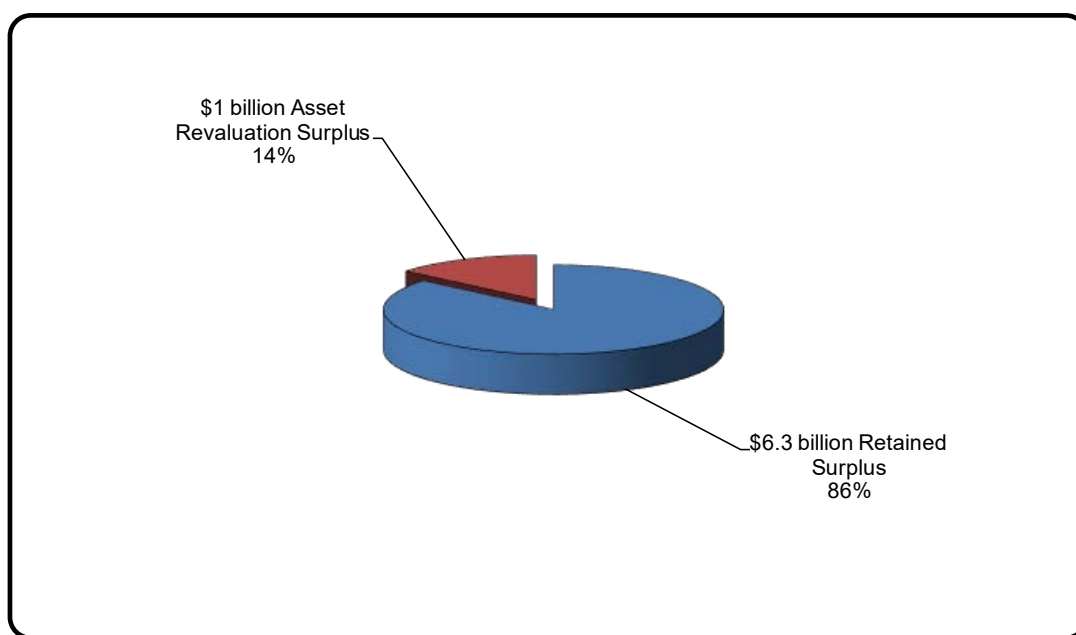
(Statement of Changes in Equity)

- **Community Equity** - Community equity (what the Council is worth) is measured as the net of Council's assets less liabilities.

Council's total community equity as at 30 June 2021 is \$7.3 billion. Community equity consists of an asset revaluation surplus and retained surplus.

The graph below shows the breakdown of community equity:

BREAKDOWN OF COMMUNITY EQUITY - \$7.3 BILLION



4. Statement of Cash Flows

The statement of cash flows provides information on the cash inflows and outflows of Council, classified by different types of cash flows activities.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021		\$'000
Opening Cash Balance		189,941
Net cash flows from Operating Activities		174,017
Net cash flows from Investing Activities		(21,557)
Net cash flows from Financing Activities		(17,487)
Net increase in cash held		134,973
Cash at the end of the financial year		324,914

CASH: WHAT WERE THE MAJOR INFLOWS AND OUTFLOWS OF CASH?

(Statement of Cash Flows)

There are three types of activities that have an impact on cash balances:

- **Cash flows from operating activities** including cash receipts or inflows and cash payments or outflows from the day-to-day operation of Council.
- **Cash flows from investing activities** include payments and receipts on purchase and disposal of investments as well as the cash flows associated with new capital works and the purchase of other non-current assets.
- **Cash flows from financing activities** include the cash movement from borrowings, loans received and loans repaid.

Council ended the year with \$324.9 million in cash. This is very strong cash position. Council holds a large portion of cash with various banks where it earns income through interest on term deposits.

The table below outlines the main sources of cash coming into Council and what cash is going out.

CASH HOLDINGS FOR THE YEAR ENDED 30 JUNE 2021		\$'000
Cash at beginning of the financial year		189,941
Cash Flows from Operating Activities:		
Cash received from rates and utility charges		322,832
Cash received from fees and charges		77,939
Cash received from other revenue		10,829
Cash received from interest earned		34,238
Cash received from rent		4,455
Cash received from operational grants and contributions		23,325
Cash received from capital grants, subsidies, contributions		85,641
Cash received from tax equivalents		22,996
Cash used to pay employees and material and services		(389,714)
Cash used to pay interest on debt		(18,524)
Net Cash Provided by Operating Activities		174,017
Cash Flows from Investing Activities:		
Cash used to pay for property, plant and equipment		(190,827)
Cash from the sale of assets		17,144
Cash received from dividends		22,140
Cash net movement in investments		130,000
Cash net movement in loans to community organisations		(14)
Net Cash Provided by Investing Activities		(21,557)
Cash at end of the financial year		324,914

RESPONSIBLE FINANCIAL MANAGEMENT

In a period of continued growth and expansion, responsible financial management is crucial for Council to provide key services and strike the balance between meeting the needs of the community today and providing a solid financial future for the Moreton Bay Region.

Measures of Financial Sustainability

This Community Financial Report includes three relevant measures of financial sustainability used to demonstrate that the Council is operating in a prudent financial manner and ensuring the Council's long-term financial sustainability and viability.

	2020/2021 ACTUAL	TARGET	ANALYSIS
Asset sustainability ratio Demonstrates whether Council is renewing infrastructure assets at the same rate that it is wearing out its overall stock of assets.	72.0%	Greater than 90%	While this result is below the recommended target, council believes its assets are generally renewed within appropriate timeframes, and is working to improve this ratio through the implementation of robust condition-based asset renewal programs.
Net financial liabilities ratio Demonstrates the extent to which the net financial liabilities of Council can be serviced by its operating revenues.	15.0%	Not greater than 60%	This ratio indicates Council has the capacity to fund its financial liabilities and may have the capacity to increase its loan borrowings if required. Council's ratio is well under the 60% upper limit for this ratio.
Operating surplus ratio Demonstrates the extent to which operating revenues cover operating expenses only or are available for capital purposes.	15.1%	Between 0% and 10%	This positive ratio indicates Council has achieved an operating surplus with recurring operating revenue exceeding recurring operating expenses. This facilitates utilising operating surpluses to help fund capital expenditure thus placing less reliance on borrowings. The flow on effects of reduced borrowings is reduced levels of associated interest expense. Council is committed to achieving strong operating surplus ratios into the future to ensure long-term financial sustainability.

The targets indicated are recommended by the Department of Local Government, Racing and Multicultural Affairs in accordance with the "Financial management (sustainability) guideline 2013'. The guideline is available from the Department's website.

FINANCIAL SNAPSHOT

The financial snapshot table below compares key financial information at the end of the current reporting period with the previous reporting period.

	2020/21 \$	2019/20 \$
Net rate revenue	331.9 million	321.4 million
Fees and charges revenue	41.9 million	34.1 million
Total operating revenue	572.2 million	537.3 million
Operating expenses	485.9 million	467.2 million
Operating result	86.3 million	70 million
Net Result	222.5 million	218.1 million
Total assets	7.8 billion	7.6 billion
Total liabilities	506.5 million	515.8 million
Total equity	7.3 billion	7.1 billion
Capital expenditure on assets	193.7 million	204.6 million
Cash on hand	324.9 million	189.9 million
Operating surplus ratio	15.1%	13.0%
Net financial liabilities ratio	15.0%	22.1%
Asset sustainability ratio	72.0%	55.5%

Further detailed information on Councils financial performance and position can be obtained from the financial statements.

FEEDBACK

If you have any feedback or wish to contact us in relation to any of the information contained in this report please send an email to mbrc@moretonbay.qld.gov.au

FINANCIAL STATEMENTS FOR THE YEAR

Audited financial statements for 2020/21.



MORETON BAY REGIONAL COUNCIL

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

30 June 2021



Financial Statements
For the year ended 30 June 2021
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STATEMENT OF COMPREHENSIVE INCOME
For the year ended 30 June 2021

		2021	Restated
		\$'000	2020
	Note		\$'000
Income			
Revenue			
Recurring Revenue			
Rates and utility charges	3(a)	331,936	321,366
Fees and charges	3(b)	41,944	34,101
Grants, subsidies and contributions	3(c)(i)	23,325	22,986
Sales revenue		4,142	2,869
		<u>401,347</u>	<u>381,322</u>
Capital Revenue			
Grants, subsidies and contributions	3(c)(ii)	<u>149,554</u> *	<u>169,747</u>
Other Income			
Rental income		4,455	5,476
Interest revenue	3(d)	33,646	40,045
Other revenue	3(e)	51,999	26,942 #
Share of profit of associate	10	80,706	83,510
		<u>170,806</u>	<u>155,973 #</u>
Capital Income	3(f)	2,031	325
Total Income		<u>723,738</u>	<u>707,367 #</u>
Expenses			
Recurring Expenses			
Employee benefits	4(a)	(165,187)	(142,708)
Materials and services	4(b)	(193,269)	(198,503)
Depreciation and amortisation			
Property, plant and equipment	11	(107,027)	(103,901)
Intangible assets		-	(40)
Right of use assets		(111)	(9)
Finance costs	4(c)	<u>(20,276)</u>	<u>(22,086)</u>
		<u>(485,870)</u>	<u>(467,247)</u>
Capital Expenses	4(d)	(15,382)	(22,063)
Total Expenses		<u>(501,252)</u>	<u>(489,310)</u>
NET RESULT		<u>222,486</u>	<u>218,057 #</u>
Other Comprehensive Income			
Items that will not be reclassified to net result			
Increase in asset revaluation surplus	17	15,859	65,084
Total other comprehensive income for the year		<u>15,859</u>	<u>65,084 #</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>238,345</u>	<u>283,141</u>

The accompanying notes form part of these financial statements.

* Grants, subsidies and contributions for 2020/21 includes approximately \$3.7 million of contributed asset revenue which relates to the prior period of 2019/20. Refer to note 3(C)(ii) for further information.

Comparative figures have been restated. Refer to Note 25 for details.



STATEMENT OF FINANCIAL POSITION

As at 30 June 2021

	Note	2021 \$'000	2020 \$'000
Assets			
Current Assets			
Cash and cash equivalents	5	324,914	189,941
Trade and other receivables	6	64,147	45,395
Investments	8	30,000	160,000
Inventories		1,659	1,293
Contract assets		25	284
Total Current Assets		420,745	396,913
Non-Current Assets			
Trade and other receivables	6	677,498	677,487
Other financial assets	7	121,415	103,142
Investments	8	15	15
Investment property	9	20,430	28,705
Investment in associate	10	1,317,832	1,257,621
Property, plant and equipment	11	5,270,043	5,127,059 *
Right of use assets		325	436
Total Non-Current Assets		7,407,558	7,194,465 *
Total Assets		7,828,303	7,591,378 *
Liabilities			
Current Liabilities			
Trade and other payables	12	60,278	52,431
Contract liabilities	13	8,916	1,399
Lease liabilities		130	52
Borrowings	14	41,448	38,153
Provisions	15	16,678	15,339
Other liabilities	16	10,938	10,736
Total Current Liabilities		138,388	118,110
Non-Current Liabilities			
Lease liabilities		245	372
Borrowings	14	311,207	331,940
Provisions	15	56,631	65,334
Total Non-Current Liabilities		368,083	397,646
Total Liabilities		506,471	515,756
NET COMMUNITY ASSETS		7,321,832	7,075,622 *
Community Equity			
Retained surplus		6,304,131	6,073,780 *
Asset revaluation surplus	17	1,017,701	1,001,842
TOTAL COMMUNITY EQUITY		7,321,832	7,075,622 *

The accompanying notes form part of these financial statements.

* The opening balances of retained earnings and property, plant and equipment for 2019/20 have been adjusted (increased) by approximately \$1 million to reflect contributed assets that related to periods prior to 1 July 2019. Refer to note 11(g) for further information.



STATEMENT OF CHANGES IN EQUITY

For the year ended 30 June 2021

	Retained Surplus	Asset Revaluation Surplus	Total Community Equity
Note		17	
	\$'000	\$'000	\$'000
Balance as at 1 July 2020	6,073,780	1,001,842	7,075,622
Net result	222,486	-	222,486
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	15,859	15,859
Adjustment to equity on the recognition of assets	7,865	-	7,865
Total comprehensive income for the year	230,351	15,859	246,210
Balance at 30 June 2021	6,304,131	1,017,701	7,321,832
Balance as at 1 July 2019	5,827,256	936,758	6,764,014 *
Adjustment on initial application of AASB 15 / AASB 1058	(6,264)	-	(6,264)
Restated balance at 1 July 2019	5,820,992	936,758	6,757,750 *
Net result	218,057	-	218,057
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	65,084	65,084
Adjustment to equity on the recognition of assets	34,731	-	34,731
Total comprehensive income for the year	252,788	65,084	317,872
Balance at 30 June 2020	6,073,780	1,001,842	7,075,622 *

The accompanying notes form part of these financial statements.

* The opening balances of retained earnings have been adjusted (increased) by approximately \$1 million to reflect contributed assets that related to periods prior to 1 July 2019.

Comparative figures have been restated. Refer to Note 25 for details.

STATEMENT OF CASH FLOWS

For the year ended 30 June 2021

	Note	2021 \$'000	2020 \$'000
Cash flows from operating activities			
Receipts from customers		525,020	508,720
Payments to suppliers and employees		(389,713)	(386,472)
Interest received		34,238	40,316
Tax equivalent received		22,996	23,637
Borrowing costs		(18,524)	(20,182)
Net cash inflow from operating activities	CF-1	174,017	166,019
Cash flows from investing activities			
Payments for property, plant and equipment		(190,761)	(190,665)
Payments for investment property		(66)	(89)
Proceeds from sale of property, plant and equipment		1,318	2,158
Proceeds from sale of investment property		14,937	-
Proceeds from sale of non-current asset held for sale		889	-
Net movement in loans to community organisations		(14)	(58)
Cash investment term deposit entered into		(50,000)	(370,550)
Cash investment term deposit matured		180,000	405,550
Dividends received from associate		22,140	20,051
Other dividends received		-	2
Net cash outflow from investing activities		(21,557)	(133,601)
Cash flows from financing activities			
Proceeds from borrowings		20,000	25,000
Repayment of borrowings		(37,438)	(33,899)
Repayments made on leases		(49)	(21)
Net cash outflow from financing activities	CF-2	(17,487)	(8,920)
Net increase in cash and cash equivalent held		134,973	23,498
Cash and cash equivalents at the beginning of the financial year		189,941	166,443
Cash and cash equivalents at the end of the financial year	5	324,914	189,941

The accompanying notes form part of these financial statements.

STATEMENT OF CASH FLOWS

For the year ended 30 June 2021

Notes to the statement of cash flow

CF-1 Reconciliation of net result for the year to net cash inflow from operating activities

	2021 \$'000	2020 \$'000
Net result	<u>222,486</u>	<u>218,057</u>
Non-cash items:		
Depreciation and amortisation	107,138	103,950
Revaluation adjustments	(1,644)	(135)
Change in future rehabilitation and restoration costs	492	1,323
Change in infrastructure offsets and credits	3,803	6,543
Gain of property, plant and equipment	(19)	-
Contributed assets	(63,914)	(84,920)
Share of profit of associate	(80,706)	(83,510)
	<u>(34,850)</u>	<u>(56,749)</u>
Investing and development activities:		
Net loss on disposal of non-current assets	11,579	14,941
Increase in distribution from investments	(11,710)	(1,429)
(Increase)/decrease in financial assets at fair value through profit and loss	(6,564)	6,762
Other dividends received	-	(2)
	<u>(6,695)</u>	<u>20,272</u>
Changes in operating assets and liabilities:		
(Increase)/decrease in receivables	(19,858)	2,347
(Increase) in other operating assets	(846)	(1,753)
Decrease/(Increase) in contract assets	259	(284)
Increase in payables	7,793	294
Increase in contract liabilities	7,517	1,399
(Decrease) in provisions	(1,990)	(6,696)
Increase/(decrease) in other liabilities	201	(10,868)
	<u>(6,924)</u>	<u>(15,561)</u>
Net cash inflow from operating activities	<u><u>174,017</u></u>	<u><u>166,019</u></u>

CF-2 Reconciliation of liabilities arising from financing activities

	Opening balance as at 1 July \$'000	Cashflows \$'000	Non-cash changes (new leases) \$'000	Closing Balance as at 30 June \$'000
2021				
Loans	370,093	(17,438)	-	352,655
Lease liability	424	(49)	-	375
	<u>370,517</u>	<u>(17,487)</u>	<u>-</u>	<u>353,030</u>
2020				
Loans	378,992	(8,899)	-	370,093
Lease liability	-	(21)	445	424
	<u>378,992</u>	<u>(8,920)</u>	<u>445</u>	<u>370,517</u>



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

1 Information about these financial statements

1(a) Basis of preparation

Moreton Bay Regional Council is constituted under the Queensland *Local Government Act 2009* and is domiciled in Australia.

These general purpose financial statements are for the period 1 July 2020 to 30 June 2021. They are prepared in accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012*.

The financial statements comply with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB). Council is a not-for-profit entity for financial reporting purposes and complies with Australian Accounting Standards as applicable to not-for-profit entities.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain classes of property, plant and equipment and investment property.

1(b) Basis of consolidation

Council has a 100% controlling interest in Millovate Pty Ltd which will oversee the strategic direction and investment associated with the Priority Development Area (PDA) at "The Mill" at Petrie. Millovate Pty Ltd is not consolidated into Council's financial statements due to its immaterial size and nature of operations that occurred over the course of the financial year. Information on Millovate Pty Ltd is included in Note 23.

1(c) New and revised Accounting Standards

Council adopted all standards which became mandatorily effective for annual reporting periods beginning on 1 July 2020, none of the standards had a material impact on reported position, performance and cash flows.

Council generally applies standards and interpretations in accordance with their respective commencement dates. No Australian Accounting Standards have been early adopted for 2020/21.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

1 Significant accounting policies (continued)

1(d) Estimates and judgements

Councils make a number of judgements, estimates and assumptions in preparing these financial statements. These are based on the best information available to Council at the time, however due to the passage of time, these assumptions may change and therefore the recorded balances may not reflect the final outcomes. The significant judgements, estimates and assumptions relate to the following items and specific information is provided in the relevant note:

Revenue recognition (Note 3)

Valuation of Investment property (Note 9)

Valuation and depreciation of property, plant and equipment (Note 11)

Impairment of non-current assets (Note 11(d))

Provisions (Note 15)

Financial instruments and financial liabilities (Note 18)

Contingent liabilities (Note 20)

Impact of COVID-19

At the beginning for the financial year the Novel Coronavirus (COVID-19) pandemic was a continuing consideration for Council however the financial impacts were quite minimal as Council's services returned to normal.

Support measures initiated toward the end of the previous financial year extended into 2020/21 and comprised a rates rebate, grants to the community and the non-charging of certain licencing fees and interest on overdue rates. The estimated financial impact for 2020/21 is \$2 million.

With substantial financial assistance in the form of grants provided by the Federal and State Governments, Council has brought forward a number of capital works projects to stimulate the local economy. The financial assistance provided by the Federal and State Governments funded projects during 2020/21 and will extend into the following financial year.

1(e) Rounding and comparatives

Amounts included in the financial statements have been rounded to the nearest \$1,000, unless otherwise stated.

Comparative information is generally restated for reclassifications, errors and changes in accounting policies unless permitted otherwise by transition rules in a new Accounting Standard.

1(f) Taxation

Council is exempt from income tax, however Council is subject to Fringe Benefits Tax (FBT) and Goods and Services Tax (GST). The net amount of GST recoverable from the Australian Taxation Office (ATO) or payable to the ATO is shown as an asset or liability respectively.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

2 Analysis of Results by Function

2(a) Components of Council Functions

The activities relating to Council's components reported in Note 2(b) below are as follows:

Engineering, Construction & Maintenance

Engineering, Construction and Maintenance is responsible for the maintenance of Council infrastructure and public facilities, project management and construction of new infrastructure, coordination of disaster management response activities and the provision of sustainable waste management services to the community.

Infrastructure Planning

Infrastructure planning is responsible for the strategic functions and responsibilities associated with planning new infrastructure which includes, integrated transport networks, parks and recreational facilities, drainage, waterways and coastal networks, building and facilities and developing, implementing and reviewing long term asset management planning.

Community & Environmental Services

Community and Environmental Services is responsible for providing well managed and maintained community facilities, ensuring compliance with local laws, protection and management of the natural environment and management of Council's property portfolio.

Office of the Chief Executive Officer

The role of the Office of the Chief Executive Officer is to ensure open and accountable governance of the region and comprises the Mayor, Councillors, Chief Executive Officer, legal services, internal audit, strategy and engagement, economic development and meeting support.

Planning

The role of Planning is to maintain a strategic plan of Council's longer term functions and responsibilities in relation to land use planning, planning scheme development, growth management, development assessment, engineering, building and development compliance and environmental planning.

Finance & Corporate Services

Finance and Corporate Services provides professional corporate and financial services to the organisation in the areas of Human Resources, Financial Management, Information and Communication Technology and other related support functions.

NOTES TO THE FINANCIAL STATEMENTS
For the year ended 30 June 2021

2 Analysis of Results by Function (continued)

2(b) Income and expenses defined between operating and capital are attributed to the following functions:

Year ended 30 June 2021	Gross program income				Elimination of inter-function transactions	Total income	Gross program expenses		Elimination of inter-function transactions	Total expenses	Net result	Assets
Function	Operating		Capital				Operating	Capital				
	Grants	Other	Grants	Other								
	\$'000	\$'000	\$'000	\$'000								
Engineering, Construction & Maintenance	782	71,850	16,890	3,050	(14,884)	77,688	(187,915)	1,191	13,946	(172,778)	(95,090)	-
Infrastructure Planning	468	4,689	11,754	268	(2,907)	14,272	(25,926)	-	3,219	(22,707)	(8,435)	5,293,274
Community & Environmental Services	3,797	17,781	-	889	(49)	22,418	(64,789)	14,937	392	(49,460)	(27,042)	893
Office of the Chief Executive Officer	1	107	-	-	(77)	31	(17,449)	-	54	(17,395)	(17,364)	108
Planning	-	23,137	333	-	(14)	23,456	(18,618)	-	47	(18,571)	4,885	12
Finance & Corporate Services	17,488	446,017	-	118,401	3,967	585,873	(185,137)	(31,510)	(3,694)	(220,341)	365,532	2,534,016
Total	22,536	563,581	28,977	122,608	(13,964)	723,738	(499,834)	(15,382)	13,964	(501,252)	222,486	7,828,303

Year ended 30 June 2020	Gross program income				Elimination of inter-function transactions	Total income	Gross program expenses		Elimination of inter-function transactions	Total expenses	Net result	Assets
Function	Operating		Capital				Operating	Capital				
	Grants	Other	Grants	Other								
	\$'000	\$'000	\$'000	\$'000								
Engineering, Construction & Maintenance	782	68,891	1,095	312	(15,411)	55,669	(166,158)	682	13,807	(151,669)	(96,000)	-
Infrastructure Planning	347	3,582	9,752	10	(1,861)	11,830	(21,350)	-	2,981	(18,369)	(6,539)	5,159,966
Community & Environmental Services	4,120	18,261	-	-	(63)	22,318	(69,922)	813	452	(68,657)	(46,339)	1,102
Office of the Chief Executive Officer	-	300	-	-	(102)	198	(12,925)	-	126	(12,799)	(12,601)	30
Planning	-	17,161	17,500	5,369	(95)	39,935	(16,285)	-	87	(16,198)	23,737	9
Finance & Corporate Services	16,962	421,386	(15)	136,049	3,035	577,417	(195,104)	(23,558)	(2,956)	(221,618)	355,799	2,430,271
Total	22,211	529,581	28,332	141,740	(14,497)	707,367	(481,744)	(22,063)	14,497	(489,310)	218,057	7,591,378

Comparative information has been restated to be consistent with disclosures in the current reporting period.

* The opening balances of property, plant and equipment for 2019/20 have been adjusted (increased) by approximately \$1 million to reflect contributed assets that related to periods prior to 1 July 2019.

Comparative figures have been restated. Refer to Note 25 for details.



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

3 Revenue

3(a) Rates and utility charges

Rates and annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts which is the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

	2021 \$'000	2020 \$'000
General rates	275,408	266,061
Cleansing charges	43,812	42,791
Other special levies, rates and charges	18,584	17,243
	<u>337,804</u>	<u>326,095</u>
Less: Pensioner and other rebates	(5,868)	(4,729)
	<u><u>331,936</u></u>	<u><u>321,366</u></u>

3(b) Fees and charges

Revenue arising from fees and charges is recognised at the point in time when the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases, the customer is required to pay on arrival, for example caravan parks. There is no material obligation for Council in relation to refunds or returns.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than the term of the licence.

	2021 \$'000	2020 \$'000
Administration	4,135	4,140
Community facilities	3,847	3,469
Development services	23,003	16,877
Waste management	6,623	5,492
Animal control	4,270	4,088
Other fees	66	35
	<u><u>41,944</u></u>	<u><u>34,101</u></u>

3(c) Grants, subsidies and contributions

Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied.

The performance obligations are varied based on the agreement. Payment terms vary depending on the terms of the grants, cash is received upfront for some grants and on the achievement of certain payment milestones for others.



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

3 Revenue (continued)

3(c) Grants, subsidies and contributions (continued)

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, revenue is recognised using either costs or time incurred.

Grant income under AASB 1058

Where Council receives an asset for significantly below fair value, the asset is recognised at fair value, related liability (or equity items) are recorded and income then is recognised for any remaining asset value at the time that the asset is received.

Capital grants

Where Council receives funding under an enforceable contract to acquire or construct a specified item of property, plant and equipment which will be under Council's control on completion, revenue is recognised as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred.

Physical assets contributed to Council by developers in the form of infrastructure are recognised as revenue when the development becomes "on maintenance" (i.e. Council obtains control of the assets) and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. All non-cash contributions are recognised at the fair value of the contribution on the date of acquisition. Non-cash contributions with a value in excess of the recognition thresholds are recognised as revenue and as non-current assets. Non-cash contributions below the thresholds are recorded as revenue and expenses.

Capital revenue includes grants and subsidies received which are tied to specific projects for the replacement or upgrade of existing non-current assets and/or investment in new assets. It also includes non-cash contributions which are usually infrastructure assets received from developers.

	2021 \$'000	2020 \$'000
(i) Operating		
Government grants and subsidies	21,562	21,190
Other grants, subsidies, contributions	1,763	1,796
	<u>23,325</u>	<u>22,986</u>
(ii) Capital		
Government grants and subsidies	28,977	28,332
Infrastructure cash contributions	53,136	50,994
Contributed assets	63,914 *	84,920
Other capital income	3,527	5,501
	<u>149,554</u>	<u>169,747</u>

*Contributed assets includes approximately \$3.7 million of revenue that relates to 2019/20.



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

3 Revenue (continued)

3(c) Grants, subsidies and contributions (continued)

(iii) Timing of revenue recognition for grants, subsidies and contributions

		2021	Revenue	Revenue	2020	Revenue
		Revenue	recognised	recognised	Revenue	Revenue
		recognised at	a point in	over time	recognised	recognised
		time	time	time	at a point in	over time
		\$'000	\$'000	\$'000	\$'000	\$'000
	Note					
Grants and subsidies	3(c)	22,470	29,045	22,174	28,368	
Contributions	3(c)	4,314	-	6,277	-	
		<u>26,784</u>	<u>29,045</u>	<u>28,451</u>	<u>28,368</u>	

3(d) Interest revenue

Interest received is accrued over the term of the investment.

	Note	2021 \$'000	2020 \$'000
Interest from financial institutions		2,747	6,305
Interest from Unitywater		30,534	32,904
Interest from overdue rates and utility charges		365	836
		<u>33,646</u>	<u>40,045</u>

3(e) Other revenue

Dividend		-	2
Fair value gain/(loss) on other financial assets		6,564	(6,762)
Tax equivalent	24	26,479	25,477
Other income		18,956	8,225
		<u>51,999</u>	<u>26,942</u>

3(f) Capital income

Gain on sale of assets classified as held for sale		19	-
Revaluation up of investment property	9	574	135
Revaluation up of property, plant and equipment	11(g)	1,070	-
Adjustment to landfill and Bio-solids composting sites		368	190
		<u>2,031</u>	<u>325</u>

4 Expenses

4(a) Employee benefits

Employee benefit expenses are recorded when the service has been provided by the employee.

Staff wages and salaries		154,177	132,750
Superannuation	21	16,828	14,405
		<u>171,005</u>	<u>147,155</u>
Other employee related expenses		6,043	4,915
		<u>177,048</u>	<u>152,070</u>
Less: Capitalised employee expenses		(11,861)	(9,362)
		<u>165,187</u>	<u>142,708</u>

Total full time equivalent employees at 30 June 2021 were 1,773 (2020: 1,633).



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

4 Expenses (continued)

4(b) Materials and services

Expenses are recorded on an accruals basis as Council receives the goods or services.

	2021	2020
Note	\$'000	\$'000
Contractors	104,122	94,784
Utilities	20,672	21,092
Total waste levy payment	16,057	14,547
Waste levy refund*	(13,448)	(11,790)
Materials	11,069	10,313
Labour hire services	8,331	7,798
Information technology hardware/software	8,277	7,409
Commissions and contributions	5,066	6,888
Legal costs	4,620	4,000
Insurance premiums	3,374	3,127
Donations and grants	3,180	9,829
Security	3,111	2,868
Fuel	3,018	3,214
Other materials and services	4,377	3,626
Expensed capital material and services	2,904	13,847
Printing, postage and stationery	2,399	1,690
Councillors' remuneration	2,090	2,003
Consultants	1,966	1,306
Cleaning	1,844	1,656
Audit of annual financial statements by the Auditor-General of Queensland**	240	296
	<u>193,269</u>	<u>198,503</u>

Councillor remuneration represents regular payments and other allowances paid in respect of carrying out their duties.

* The State government rebated \$14,280,967 of the state waste levy to mitigate the direct impacts on households.

** Total audit fees quoted by the Queensland Audit Office relating to the 2020/21 financial statements are \$240,000 (2020: \$240,000)

4(c) Finance costs

Finance cost on loans	18,521	20,182
Other	1,755	1,904
	<u>20,276</u>	<u>22,086</u>

4(d) Capital expenses

Book value of property, plant and equipment disposed of	27,834	17,099
Less: Proceeds from the sale of property, plant and equipment	(16,255)	(2,158)
Adjustment to landfill and Bio-solids sites	-	579
Infrastructure credits recognised	15 3,820	6,595
Infrastructure credits extinguished	15 (17)	(52)
	<u>15,382</u>	<u>22,063</u>



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

5 Cash and cash equivalents

Cash and cash equivalents in the statement of cash flows includes cash on hand, all cash and cheques receipted but not banked at year end, deposits held at call with financial institutions, other short-term investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

	2021 \$'000	2020 \$'000
Cash at bank and on hand	11,209	18,218
Deposits at call	313,705	171,723
	<u>324,914</u>	<u>189,941</u>

Restricted cash and cash equivalents

Council cash and cash equivalents are subject to a number of external restrictions that limit amounts available for discretionary or future use. These include:

Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:

	2021 \$'000	2020 \$'000
Unspent government grants and subsidies	8,880	1,727
	<u>8,880</u>	<u>1,727</u>

Trust funds held for outside parties

In accordance with the *Local Government Act 2009 and Local Government Regulation 2012*, a separate trust bank account and separate accounting records are maintained for funds held on behalf of outside parties. Funds held in the trust account on behalf of outside parties include those funds from the sale of land for arrears in rates, deposits for the contracted sale of land, security deposits lodged to guarantee performance and unclaimed monies paid into the trust account by Council. Council performs only a custodial role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the financial statements since Council has no control over the assets. Council holds \$12.383 million in trust monies at 30 June 2021 (2020: \$10.092 million).



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

6 Trade and other receivables

Receivables are amounts owed to Council at year end. They are recognised at the amount due at the time of sale or service delivery. Settlement is required within 30 days after the invoice is issued.

Debts are regularly assessed for collectability and allowance is made, where appropriate, for impairment. All known bad debts were written-off at 30 June. If an amount is recovered in a subsequent period it is recognised as revenue.

Because Council is empowered under the provisions of the *Local Government Act 2009* to sell an owner's property to recover outstanding rate debts, Council does not impair any rate receivables.

Loans and advances are made to community organisations, and are recognised in the same way as other receivables. Security is not normally obtained.

The subordinated debt receivable from Unitywater is an interest only loan with the interest rate to be set by Queensland Treasury Corporation (QTC) annually.

	2021 \$'000	2020 \$'000
Current		
Rates and utility charges	19,118	10,013
Loans to community organisations	118	115
Accrued receivable from Unitywater	22,764	21,519
Other debtors	12,941	4,402
GST recoverable	3,553	4,173
Prepayments	5,653	5,173
	<u>64,147</u>	<u>45,395</u>
Non-current		
Loans to community organisations	473	462
Subordinated debt receivable from Unitywater	677,025	677,025
	<u>677,498</u>	<u>677,487</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

7 Other non-current financial assets

Investments with Queensland Investment Corporation (QIC) are recognised as financial assets and carried at fair value, which is the net market value of the investments as advised by QIC. Any increase or decrease in the fair value of these investments is recognised through the profit and loss.

	2021 \$'000	2020 \$'000
Financial assets at fair value through profit and loss	<u>121,415</u>	<u>103,142</u>
	<u>121,415</u>	<u>103,142</u>

8 Investments

Term deposits with original maturities of greater than three months are included in investments. All term deposits are held to maturity.

Investments intended to be held longer than 12 months are non-current.

Council holds shares in Redcliffe Peninsula Financial Services Ltd, the shares are valued at cost because they are not quoted in an active market and their fair value cannot to reliably measured.

	2021 \$'000	2020 \$'000
Current		
Term deposits	<u>30,000</u>	<u>160,000</u>
	<u>30,000</u>	<u>160,000</u>
Non-current		
Shares in Redcliffe Peninsula Financial Services Ltd	<u>15</u>	<u>15</u>
	<u>15</u>	<u>15</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

9 Investment property

Investment property is property held for the primary purpose of earning rentals and/or capital appreciation but does not include residential properties or other property held to provide a social service.

Investment property is measured using the fair value model. This means all investment property is initially recognised at cost (including transaction costs) and then subsequently revalued annually at the reporting date by a registered valuer. Where investment property is acquired for significantly below fair value it is recorded at fair value on initial recognition.

Property that is being constructed or developed for future use as investment property is classified as investment property. Investment property under construction is measured at fair value, unless fair value cannot be reliably determined for an individual property (in which case the property concerned is measured at cost until fair value can be reliably determined).

Gains or losses arising from changes in the fair value of investment property are recognised as incomes or expenses respectively for the period in which they arise. Investment property is not depreciated and is not tested for impairment.

	Note	2021 \$'000	2020 \$'000
Owned investment property			
Fair value at beginning of financial year		28,705	28,481
Additions from subsequent expenditure recognised		66	89
Net gain from fair value adjustments	3(f)	574	135
Disposal		(14,930)	-
Transfer to investment property		6,015	-
Fair value at end of financial year		<u>20,430</u>	<u>28,705</u>

Investment property fair values were determined by independent valuer Australis Asset Advisory Group as at 30 June 2021.

For investment property classified as level 2 amounting to \$12.150 million (2020: \$26.440 million), fair value has been determined using a market approach using the income capitalisation method.

The income capitalisation method of valuation involves capitalising the estimated net income of the property at an appropriate capitalisation rate (net yield) that has been determined through the analysis of market based sales evidence for properties of similar nature and specification.

The market approach utilises inputs such as capital value and price per square metre, which is derived by assessing market based sales evidence of comparable properties.

Specialised buildings have significant unobservable inputs (level 3 in the fair value hierarchy) and are valued using the current replacement cost approach. The fair value as at 30 June 2021 was \$8.280 million (2020: \$2.265 million).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

10 Investment in associate

Council holds 58.2382% of participation rights in Unitywater, a water distribution and retail business established in accordance with the *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009*, to deliver water and waste water services to customers within the local government areas of Moreton Bay Regional Council, Sunshine Coast Regional Council and Noosa Council. The participation rights effectively represent an investment in an associate by Moreton Bay Regional Council.

Associates are entities over which Moreton Bay Regional Council exerts significant influence. Significant influence is the power to participate in the financial and operating policy decisions but is not control or joint control. Accordingly, as Council has no control over Unitywater AASB 10 *Consolidated Financial Statements* is not applied.

Investments in associates are accounted for in the financial statements using the equity method and are carried at the lower of cost and recoverable amount. Under this method, the entity's share of post-acquisition profits or losses of associates is recognised in the Statement of Comprehensive Income and the interest in the equity of the associate is recognised in the Statement of Financial Position. The cumulative post-acquisition movements, being the share of profits less dividends received and accrued, are adjusted against the cost of the investment.

Summarised financial information in respect of the associate is set out below.

	2021 \$'000	2020 \$'000
Total assets	4,193,352	4,052,307
Total liabilities	(1,932,989)	(1,896,095)
Net assets	<u>2,260,363</u>	<u>2,156,212</u>
Share of net assets of associate	<u>1,316,395</u>	<u>1,255,739</u>
Total revenue	<u>723,830</u>	<u>730,046</u>
Total profit for the year	<u>138,579</u>	<u>143,394</u>
Share of profit of associate	<u>80,706</u>	<u>83,510</u>
Council investment in the associate comprises:		
Participation rights	<u>1,317,832</u>	<u>1,257,621</u>
Details of movements in participation rights:		
Opening Balance	1,257,621	1,193,241
Share of profit of associate	80,706	83,510
Less share of dividends received and accrued	<u>(20,495)</u>	<u>(19,130)</u>
Closing balance at end of year	<u>1,317,832</u>	<u>1,257,621</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

11 Property, plant and equipment

11(a) Recognition

Purchases of property, plant and equipment are recognised as assets unless they are below the asset recognition threshold or maintenance expenditure.

Individual assets valued below the asset recognition threshold are recognised as an asset if connected to a larger network, for example the components of parks.

Land under roads and reserve land under the *Land Act 1994* or *Land Title Act 1994* are controlled by Queensland State Government and not recognised in the Council financial statements.

11(b) Measurement

Property, plant and equipment assets are initially recorded at cost. Subsequently, each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss.

Cost is determined as the fair value of consideration plus costs incidental to the acquisition. Direct labour, materials and an appropriate portion of overheads incurred in the acquisition or construction of assets are also included as capital costs.

Property, plant and equipment received in the form of contributions, for significantly less than fair value or as offsets to infrastructure charges are recognised as assets and revenue at fair value.

When Council raises a provision for the restoration of a Council-controlled site, such as a landfill site, the initial provision and subsequent changes in the provision relating to the discount rate or the estimated amount or timing of restoration costs are recognised against property, plant and equipment.

11(c) Depreciation

Assets are depreciated from the date of acquisition or when an asset is ready for use.

Land, work in progress, canals, cultural and heritage, and road formation assets are not depreciated.

Depreciation, where applicable, is calculated on a straight-line basis such that the cost of the asset less its residual value is recognised progressively over its estimated useful life to Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

The useful life of leasehold improvements is the shorter of the useful life of the asset or the remaining life of the lease.

Where assets have separately identifiable components, these components have separately assigned useful lives.

Depreciation methods, estimated useful lives and residual values are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

11 Property, plant and equipment (continued)

11(d) Impairment of non-current assets

Property, plant and equipment held at cost is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the asset's recoverable amount is determined. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

11(e) Valuation

Council considers the carrying amount of its property, plant and equipment on an annual basis compared to fair value and makes adjustment where these are materially different. Approximately every three years, Council performs a full comprehensive revaluation by engaging an external professionally qualified valuer.

In the intervening years, Council uses a suitable index to assess whether a desktop valuation is required based on materiality. A desktop revaluation involves the application of suitable indexes undertaken at the reporting date when there has been a material movement in value for an asset class subsequent to the last comprehensive revaluation. During the financial year an analysis performed by management has indicated that, on average, the variance between an indexed asset value and the valuation by an independent valuer when performed is not significant and the indices used by Council are sound.

Revaluation increases are recognised in the asset revaluation surplus unless they are reversing a previous decrease which was taken through the income statement, in that case the increase is taken to the income statement to the extent of the previous decrease.

Revaluation decreases are recognised in the asset revaluation surplus, where there is sufficient amount available in the asset revaluation surplus relating to that asset class. Where there isn't sufficient amount available in the surplus, the decrease is recognised in the statement of comprehensive income. Where the class of asset has previously decreased in value and this reduction was recognised as an expense, an increase in the value of the class is recognised in the statement of comprehensive income.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life. Separately identified components of assets are measured on the same basis as the assets to which they relate. Details of valuers and methods of valuations are disclosed in Note 11(f).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

11 Property, plant and equipment (continued)

11(f) Fair value measurements

Fair values are classified into three levels as follows:

Level 1 - the fair value is based on quoted prices (unadjusted) in active markets for identical assets.

Level 2 - the fair value is estimated using inputs that are directly or indirectly observable for the assets, such as prices for similar assets.

Level 3 - the fair value is estimated using unobservable inputs for the asset.

All fair value measurements are recurrent and categorised as either level 2 or level 3 in the fair value hierarchy. None of Council's valuations of assets are eligible for categorisation into level 1 of the fair value hierarchy.

The following table represents Council's assets as at 30 June 2021 as either level 2 or level 3 in accordance with AASB 13.

	Level 2		Level 3		Total	
	2021	2020	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings	2,518	2,453	350,132	333,328	352,650	335,781
Land	182,211	183,302	537,581	517,291	719,792	700,593
Stormwater Infrastructure	-	-	1,591,235	1,552,860	1,591,235	1,552,860
Transport Infrastructure	-	-	1,886,444	1,829,053	1,886,444	1,829,053
Waterways and Canals	-	-	246,175	231,673	246,175	231,673
	184,729	185,755	4,611,567	4,464,205	4,796,296	4,649,960

Land and buildings inputs are reviewed annually. Council recognises transfers between level 2 and 3 in the fair value hierarchy. It is Council's policy to recognise such transfers at the end of the reporting period. There were no transfers of assets between fair value hierarchy levels during the period.

	Level 3	
	Land	Buildings
	2021 \$'000	2021 \$'000
Opening balance as at 1 July 2020	517,291	333,328
Additions	21,328	36,138
Disposals	(458)	(477)
Depreciation	-	(12,883)
Internal transfer	(580)	(5,974)
Closing Balance as at 30 June 2021	537,581	350,132

For stormwater Infrastructure, transport infrastructure and waterways and Canals asset classes which are categorised under level 3 of fair value hierarchy, refer to Note 11(g) for the level 3 fair value measurement reconciliation.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

11 Property, plant and equipment (continued)

11(f) Fair value measurements (continued)

For the below asset classes, management has performed an analysis of suitable indices for the intervening period being the period since valuation by an independent valuer to 30 June 2021. This analysis identified that the movement in the indices was not material, therefore no indexation has been applied to any asset class.

Buildings (Level 2 and 3)

The fair values of buildings (including pools) were determined by independent valuer Australis Asset Advisory Group as at 31 January 2020.

For buildings classified as level 2, fair value has been derived by utilising inputs such as market based sales evidence of comparable properties within the relevant geographic location.

For buildings and pools classified as level 3, no active market exists and fair value has been determined using the current replacement cost method valuation.

Land (Level 2 and 3)

The fair value of land was determined by independent valuer AssetVal Pty Ltd as at 31 December 2019.

For land classified as level 2, fair value has been derived by utilising inputs such as price per square metre, which is derived by assessing market based sales evidence of land in the relevant geographic location and of a comparable land use and/or zoning.

For land classified at level 3 no active market exists and fair value has been measured utilising a discounted price per square metre. The price per square metre is based upon market based sales evidence and is discounted because the land has specific characteristics or particular restrictions.

Stormwater Infrastructure (Level 3)

The fair value of stormwater infrastructure was determined by unit rates provided by independent valuers AssetVal Pty Ltd as at 31 December 2018.

Due to the specialised nature of Council's stormwater infrastructure there is no active market for the assets. As such, fair value has been determined using the current replacement cost method of valuation and is deemed to be a Level 3 input. Level 3 input have been determined by utilising unit rates provided by a suitably qualified valuation specialist and compared to Council's actual construction costs.

Transport Infrastructure (Level 3)

The fair value of transport unit rates was determined by independent valuers AssetVal Pty Ltd as at 31 December 2020 and bridge infrastructure was determined by independent valuer Australis Asset Advisory Group as at 31 March 2021.

Due to the specialised nature of Council's transport infrastructure there is no active market for the assets. As such, fair value has been determined using the current replacement cost method of valuation and is deemed to be a Level 3 input. Level 3 input have been determined by utilising unit rates provided by a suitably qualified valuation specialist and compared to Council's actual construction costs.

Waterways and Canals (Level 3)

The fair value of canal assets was determined by independent valuer AssetVal Pty Ltd as at 31 December 2020. The fair value of Seawalls was determined by Councils Drainage, Waterways and Coastal Planning Department as at 31 December 2020.

Due to the specialised nature of Council's waterway and canal infrastructure, the valuations have been determined using the current replacement cost method of valuation and is deemed to be a Level 3 input. Level 3 input have been determined by utilising unit rates provided by a suitably qualified valuation specialist and compared to Council's actual construction costs.



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

11 Property, plant and equipment (continued)

11(g) Movements

30 June 2021

Note

For the year ended 30 June 2021

Gross value / cost

Less accumulated depreciation

Book value as at 30 June 2021

Land	Buildings	Transport Infrastructure	Stormwater Infrastructure	Waterways and Canals	Land Improvements	Park Equipment	Plant and Equipment	Cultural and Heritage	Work in Progress	Total
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
719,792	576,872	2,654,469	2,076,055	340,930	268,951	194,026	127,528	2,551	100,905	7,062,079
-	(224,222)	(768,025)	(484,820)	(94,755)	(80,754)	(83,170)	(56,290)	-	-	(1,792,036)
719,792	352,650	1,886,444	1,591,235	246,175	188,197	110,856	71,238	2,551	100,905	5,270,043

Basis of measurement

Opening net value as at 1 July 2020

Plus capital expenses

Transfers between asset classes

Plus contributed assets

Plus assets not previously recognised

Less restoration assets adjustment

Less disposals

Less depreciation provided in the period

Revaluation adjustment to asset revaluation surplus

Revaluation adjustment to capital income

Transfer to investment property

Transfer to assets classified as held for sale

Transfers from WIP to other non PP&E assets or expense

Transfers from work in progress

Book value as at 30 June 2021

17

3(f)

9

Land	Buildings	Transport Infrastructure	Stormwater Infrastructure	Waterways and Canals	Land Improvements	Park Equipment	Plant and Equipment	Cultural and Heritage	Work in Progress	Total
Fair Value	Fair Value	Fair Value	Fair Value	Fair Value	Cost	Cost	Cost	Cost	Cost	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
700,593	335,781	1,829,053	1,552,860	231,673	182,986	96,650	64,964	2,546	129,953	5,127,059
-	-	-	-	-	-	-	-	-	193,731	193,731
-	41	(565)	(247)	(407)	1,019	54	105	-	-	-
13,251	-	20,414	29,311	-	134	799	-	5	-	63,914
147	-	140	5,952	(80)	1,024	682	-	-	-	7,865
-	-	-	-	-	(9,669)	-	-	-	-	(9,669)
(1,149)	(477)	(7,685)	(1,508)	(68)	(171)	(198)	(1,648)	-	-	(12,904)
-	(13,023)	(45,073)	(21,054)	(2,346)	(9,183)	(8,133)	(8,215)	-	-	(107,027)
(110)	-	-	-	15,969	-	-	-	-	-	15,859
-	-	1,070	-	-	-	-	-	-	-	1,070
-	(6,015)	-	-	-	-	-	-	-	-	(6,015)
(870)	-	-	-	-	-	-	-	-	-	(870)
-	-	-	-	-	-	-	-	-	(2,970)	(2,970)
7,930	36,343	89,090	25,921	1,434	22,057	21,002	16,032	-	(219,809)	-
719,792	352,650	1,886,444	1,591,235	246,175	188,197	110,856	71,238	2,551	100,905	5,270,043

Range of estimated useful life in years

unlimited	7 - 120	3 - unlimited	4 - 157	9 - unlimited	7 - 100	5 - 104	1 - 110	unlimited	-	
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NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

11 Property, plant and equipment (continued)

11(g) Movements (continued)

30 June 2020

Note

Land	Buildings	Transport Infrastructure	Stormwater Infrastructure	Waterways and Canals	Land Improvements	Park Equipment	Plant and Equipment	Cultural and Heritage	Work in Progress	Total
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
700,593	552,576	2,502,361	2,014,331	325,775	254,941	170,226	115,858	2,546	129,953	6,769,160
-	(216,795)	(673,308)	(461,471)	(94,102)	(71,955)	(73,576)	(50,894)	-	-	(1,642,101)
700,593	335,781	1,829,053	1,552,860	231,673	182,986	96,650	64,964	2,546	129,953	5,127,059

For the year ended 30 June 2020

Gross value / cost

Less accumulated depreciation

Book value as at 30 June 2020

Basis of measurement

Opening net value as at 1 July 2019

Opening net value as at 1 July 2019 not previously recognised *

Plus capital expenses

Transfers between asset classes

Plus contributed assets

Plus assets not previously recognised

Plus restoration assets

Less disposals

Less depreciation provided in the period

Revaluation adjustment to asset revaluation surplus

Transfers from WIP to other non PP&E assets or expense

Transfers from work in progress

Book value as at 30 June 2020

17

Land	Buildings	Transport Infrastructure	Stormwater Infrastructure	Waterways and Canals	Land Improvements	Park Equipment	Plant and Equipment	Cultural and Heritage	Work in Progress	Total
Fair Value	Fair Value	Fair Value	Fair Value	Fair Value	Cost	Cost	Cost	Cost	Cost	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
635,049	318,919	1,769,981	1,504,129	233,737	159,611	82,335	60,959	2,573	99,444	4,866,737
12	-	633	419	-	-	-	-	-	-	1,064
-	-	-	-	-	-	-	-	-	204,601	204,601
(394)	(1,182)	902	85	-	364	8	217	-	-	-
11,353	276	31,113	37,274	412	1,213	3,256	23	-	-	84,920
1,139	(9)	14,249	14,188	-	3,258	1,788	118	-	-	34,731
-	-	-	-	-	4,858	-	-	-	-	4,858
(1,173)	(1,502)	(9,279)	(1,261)	-	(72)	(1,123)	(2,655)	(34)	-	(17,099)
-	(12,601)	(44,468)	(20,627)	(2,476)	(8,323)	(7,320)	(8,086)	-	-	(103,901)
48,348	16,736	-	-	-	-	-	-	-	-	65,084
-	-	-	-	-	-	-	-	-	(13,936)	(13,936)
6,259	15,144	65,922	18,653	-	22,077	17,706	14,388	7	(160,156)	-
700,593	335,781	1,829,053	1,552,860	231,673	182,986	96,650	64,964	2,546	129,953	5,127,059

Range of estimated useful life in years

unlimited	7 - 120	3 - unlimited	4 - 157	9 - unlimited	3 - 100	5 - 100	1 - 110	unlimited	-	
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* The opening balance of property, plant and equipment for 2019/20 has been adjusted (increased) by approximately \$1 million to reflect contributed assets that related to periods prior to 1 July 2019.



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

12 Trade and other payables

Creditors are recognised when goods or services are received, at the amount owed. Amounts owing are unsecured and are generally settled on 30 day terms.

Liabilities are recognised for employee benefits such as vested sick leave and annual leave in respect of services provided by the employees up to the reporting date. The liability is calculated using the present value of remuneration rates that will be paid when the liability is expected to be settled and includes related on-costs.

As Council does not have an unconditional right to defer settlement of annual leave beyond twelve months after the reporting date, all annual leave is classified as current.

Council has an obligation to pay sick leave on termination to certain employees and therefore a liability has been recognised for this obligation.

	2021 \$'000	2020 \$'000
Current		
Trade creditors and accruals	43,550	38,711
Employee entitlements	16,728	13,720
	<u>60,278</u>	<u>52,431</u>

13 Contract liabilities

Contract liabilities arise where Council has invoiced the customer or the grantor amounts in excess of what it has incurred in relation to a contract or in constructing an asset.

	2021 \$'000	2020 \$'000
Current		
Funds received upfront to construct Council Controlled assets	8,916	1,363
Non-capital performance obligations not yet satisfied	-	36
	<u>8,916</u>	<u>1,399</u>

Revenue recognised that was included in the contract liability balance at the beginning of the year

	2021 \$'000
Funds received upfront to construct Council Controlled assets	662
Non-capital performance obligations	36
	<u>698</u>



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

14 Borrowings

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these liabilities are measured at amortised cost.

In accordance with the *Local Government Regulation 2012* Council adopts an annual debt policy that sets out Council's planned borrowings for the next nine years. Council's current policy is to only borrow for capital projects and for a term no longer than the expected life of the asset. Council also aims to comply with the Queensland Treasury Corporation's borrowing guidelines and ensure that sustainability indicators remain within acceptable levels at all times.

Borrowing costs, which include interest calculated using the effective interest method and administration fees, are expensed in the period in which they arise. Costs that are not settled in the period in which they arise are added to the carrying amount of the borrowing. Borrowing costs are treated as an expense, as assets constructed by Council are generally completed within one year and therefore are not considered to be qualifying assets.

	2021 \$'000	2020 \$'000
Current		
Loans - Queensland Treasury Corporation	<u>41,448</u>	<u>38,153</u>
Non-current		
Loans - Queensland Treasury Corporation	<u>311,207</u>	<u>331,940</u>

The QTC loan market value at the reporting date was \$400,137,458. This represents the value of the debt if Council repaid it as at 30 June 2021.

No assets have been pledged as security by the Council for any liabilities.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

15 Provisions

Long service leave

A liability for long service leave is measured as the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The value of the liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in Council's employment or other associated employment which would result in Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value using the Commonwealth Bond yield rates published on the Department of State Development, Infrastructure, Local Government and Planning website. Long service leave is treated as current where Council does not have an unconditional right to defer settlement beyond twelve months. All other long service leave is treated as non-current.

Restoration and rehabilitation

The provision is made for the cost of restoration in respect of refuse landfill sites and bio-solids composting sites where it is probable Council will be liable, or required, to incur such a cost on the cessation of use of these facilities. The provision is measured at the expected cost of the work required discounted to current day values using an appropriate rate.

The provision represents the present value of the anticipated future costs associated with the closure of these sites, decontamination and monitoring of historical residues and leaching on these sites. The calculation of this provision requires assumptions such as application of environmental legislation, site closure dates, available technologies and engineering cost estimates. These uncertainties may result in future actual expenditure differing from amounts currently provided. Because of the long-term nature of the liability, the most significant uncertainty in estimating the provision is the costs that will be incurred. The provision recognised for these sites is reviewed annually and updated on the facts and circumstances available at the time.

Changes in the provision not arising from the passing of time are treated as an adjustment to the provision and associated asset. Once the related asset has reached the end of its useful life, all subsequent changes in the liability are recognised in profit and loss. Changes to the provision resulting from the passing of time (the unwinding of the discount) are treated as a finance cost.

Infrastructure offsets and credits

Infrastructure offsets occur when infrastructure has been contributed to Council by a developer in lieu of paying infrastructure charges. Terms and conditions surrounding the delivery of the contributed infrastructure and the realisation of the offset are set out in "Infrastructure Agreements" that the Council and the developer(s) enter into. When the value of the contributed infrastructure is greater than what the developer would have paid in infrastructure charges to Council an infrastructure credit results. The credit is recognised when the contributed asset is accepted as "on maintenance" (when Council accepts ownership of the asset) by Council. Once the credit is created the developer is entitled to be refunded that amount in cash or can use it to offset any infrastructure charges for future developments that the developer may undertake.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

15 Provisions (continued)

	2021 \$'000	2020 \$'000
Current		
Long service leave	15,847	15,008
Bio-solids composting site rehabilitation	103	99
Refuse restoration	728	232
	<u>16,678</u>	<u>15,339</u>
Non-current		
Long service leave	4,298	3,481
Bio-solids composting site rehabilitation	1,228	1,333
Refuse restoration	50,011	59,699
Infrastructure credits	1,094	821
	<u>56,631</u>	<u>65,334</u>

Movements in the provisions during the financial year are set out below:

	2021 \$'000	2021 \$'000
	Long service leave	Infrastructure credits
	\$'000	\$'000
Balance at beginning of financial year	18,489	821
Provisions arising	3,487	3,820
Provisions extinguished	(457)	(17)
Provisions paid	(1,374)	(3,530)
Balance at end of financial year	<u>20,145</u>	<u>1,094</u>
	Bio-solids composting site rehabilitation	Refuse landfill sites restoration
	\$'000	\$'000
Balance at beginning of financial year	1,432	59,931
Amount used	(28)	(88)
Increase in provision due to unwinding of discount	8	852
Increase in provision due to change in estimate	21	915
Increase in provision due to change in discount rate	(30)	(10,727)
Unused amounts reversed	(72)	(144)
Balance at end of financial year	<u>1,331</u>	<u>50,739</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

15 Provisions (continued)

Site	Expected site closure year	Post closure monitoring cost completion year
Bunya landfill site	2091	2105
Dakabin landfill site	2048	2062
Caboolture landfill site	2053	2067
Ningi landfill site	closed	2032
Woodford landfill site	closed	2032
Bio-solid composting site	closed	2032

16 Other liabilities

	2021 \$'000	2020 \$'000
Current		
Revenue received in advance	598	415
Waste levy refund received in advance	3,973	3,281
Prepaid rates	6,367	7,040
	<u>10,938</u>	<u>10,736</u>

Based on the waste levy payable in 2019/20 and 2020/21, the portion of the waste levy refund not applied to the waste levy payment is reported as a liability as at 30 June 2021.

17 Asset revaluation surplus

The asset revaluation surplus comprises revaluation movements on property, plant and equipment. Increases and decreases on revaluation are offset within a class of assets.

	Balance at beginning of year \$'000	Movements \$'000	Balance at end of year \$'000
2021			
Land	247,763	(110)	247,653
Buildings	88,971	-	88,971
Stormwater infrastructure	602,505	-	602,505
Waterways and canals	62,603	15,969	78,572
	<u>1,001,842</u>	<u>15,859</u>	<u>1,017,701</u>
	Balance at beginning of year \$'000	Movements \$'000	Balance at end of year \$'000
2020			
Land	199,415	48,348	247,763
Buildings	72,235	16,736	88,971
Stormwater infrastructure	602,505	-	602,505
Waterways and canals	62,603	-	62,603
	<u>936,758</u>	<u>65,084</u>	<u>1,001,842</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

18 Financial instruments

Council has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk
- market risk

This note provides information (both qualitative and quantitative) to assist statement users evaluate the significance of financial instruments on the Council's financial position and financial performance, including the nature and extent of risks and how the Council manages these exposures.

Financial risk management

Council is responsible for the establishment and oversight of the risk management framework, together with developing and monitoring risk management policies.

The Council's risk management policies are established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. The Council aims to manage volatility to minimise potential adverse effects on the financial performance of the Council.

The Council's audit committee oversees how management monitors compliance with the Council's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Council. Council's audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

Council does not enter into derivatives.

Credit risk exposure

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from the Council's investments and receivables from customers.

Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations. The carrying amount of financial assets represents the maximum credit exposure.

No collateral is held as security relating to the financial assets held by Council.

The carrying amounts of financial assets at the end of the reporting period represent the maximum exposure to credit risk for the Council.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

18 Financial instruments (continued)

Cash and cash equivalents

The Council may be exposed to credit risk through its investments in the QTC Cash Fund. The QTC Cash Fund is an asset management portfolio that invests with a wide range of high credit rated counterparties. Deposits with the QTC Cash Fund are capital guaranteed. Other investments are held with highly rated/regulated banks and financial institutions and whilst not capital guaranteed, the likelihood of a credit failure is assessed as remote.

Other non-current financial assets

Other non-current financial assets are held with Queensland Investment Corporation (QIC), which is highly rated and regulated, and whilst not capital guaranteed, the likelihood of a credit failure is considered remote.

Trade and other receivables

In the case of rate receivables, interest is charged on outstanding debts at a rate of 8.53% per annum and Council has the power to sell the property to recover any defaulted amounts and therefore generally for rates debtors the credit risk is low.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

By the nature of the Council's operations, there is a geographical concentration of risk in the Council's area. However, the region has a wide variety of industries, reducing the geographical risk.

The Council does not require collateral in respect of trade and other receivables. The Council does not have trade receivables for which no loss allowance is recognised because of collateral.

At 30 June 2021, the exposure to credit risk for trade receivables by type of counterparty was as follows:

	2021 \$'000	2020 \$'000
Rates and utility charges	19,118	10,013
GST recoverable	3,553	4,173
Associates	699,789	698,544
Community organisations	591	577
Other	12,941	4,402
	<u>735,992</u>	<u>717,709</u>

A summary of the Council's exposure to credit risk for trade receivables is as follows:

	2021 \$'000	2020 \$'000
Not past due	51,122	39,189
Past due 31-60 days	174	121
Past due 61-90 days	7,096	126
More than 90 days	575	1,248
Total gross carrying amount	<u>58,967</u>	<u>40,684</u>

The above analysis does not include the non-current receivable of \$677.025 million (2020: \$677.025 million), which represents a fixed rate of 4.51% on loans to Unitywater. The credit risk on these loans is considered low. Refer to Note 6 for further information.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

18 Financial instruments (continued)

Liquidity risk

Liquidity risk is the risk that the Council will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

The Council's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Council's reputation.

Council is exposed to liquidity risk through its normal course of business and through its borrowings with QTC.

The following table sets out the liquidity risk in relation to financial liabilities held by the Council. It represents the remaining contractual cash flows (principal and interest) of financial liabilities at the end of the reporting period, excluding the impact of netting agreements:

	0 to 1 year	1 to 5 years	Over 5 years	Total contractual cash flows	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000
2021					
Trade and other payables	43,550	-	-	43,550	43,550
Loans - QTC	57,504	212,007	156,569	426,080	352,655
	101,054	212,007	156,569	469,630	396,205
2020					
Trade and other payables	38,711	-	-	38,711	38,711
Loans - QTC	55,958	211,752	191,156	458,866	370,093
	94,669	211,752	191,156	497,577	408,804

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.

Council does not have access to a fixed overdraft facility.

Market risk

Market risk is the risk that changes in market indices, such as interest rates, will affect the Council's income or the value of its holdings of financial instruments.

Interest rate risk

Council is exposed to interest rate risk through borrowings with QTC and investments through QTC and other financial institutions.

The Council has access to a mix of variable and fixed rate funding options through QTC so that interest rate risk exposure can be minimised.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

18 Financial instruments (continued)

Sensitivity

Sensitivity to interest rate movements is shown for variable financial assets and liabilities based on the carrying amount at reporting date.

The Council does not account for any fixed-rate financial assets or financial liabilities at Fair Value through Profit or Loss, therefore a change in interest rates at the reporting date would not affect profit or loss.

The following interest rate sensitivity analysis depicts what effect a reasonably possible change in interest rates (assumed to be 1%) would have on the net result and equity, based on the carrying values at the end of the reporting period. The calculation assumes that the change in interest rates would be held constant over the period.

	Net carrying amount	Effect on Net Result		Effect on Equity	
	\$'000	1% increase \$'000	1% decrease \$'000	1% increase \$'000	1% decrease \$'000
2021					
Cash at bank	11,194	112	(112)	112	(112)
QTC cash fund	156,075	1,561	(1,561)	1,561	(1,561)
Other investments	309,045	3,090	(3,090)	3,090	(3,090)
Net total	476,314	4,763	(4,763)	4,763	(4,763)
2020					
Cash at bank	18,202	182	(182)	182	(182)
QTC cash fund	120,904	1,209	(1,209)	1,209	(1,209)
Other investments	313,962	3,140	(3,140)	3,140	(3,140)
Net total	453,068	4,531	(4,531)	4,531	(4,531)

In relation to the QTC loans held by the Council, the following has been applied:

QTC Fixed Rate Loan - financial instruments with fixed interest rates which are carried at amortised cost are not subject to interest rate sensitivity.

Fair value

The fair value of trade and other receivables and payables is assumed to approximate the value of the original transaction, less any allowance for impairment.

The fair value of borrowings with QTC is based on the market value of debt outstanding. The market value of a debt obligation is the discounted value of future cash flows based on prevailing market rates and represents the amount required to be repaid if this was to occur at balance date. The market value of debt is provided by QTC and is disclosed in Note 14.

QTC applies a book rate approach in the management of debt and interest rate risk, to limit the impact of market value movements to clients' cost of funding. The book value represents the carrying value based on amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

19 Commitments

Contractual commitments for capital expenditure

Contractual commitments at end of financial year but not recognised in the financial statements are as follows:

	2021 \$'000	2020 \$'000
Property, plant and equipment	<u>114,082</u>	<u>70,824</u>
These expenditures are due for payment:		
Not later than one year	96,388	69,135
One to five years	<u>17,694</u>	<u>1,689</u>
	<u>114,082</u>	<u>70,824</u>

Contractual commitments for operating expenditure

Contractual commitments at end of financial year but not recognised in the financial statements are as follows:

	2021 \$'000	2020 \$'000
Waste and maintenance services	<u>212,687</u>	<u>188,141</u>
These expenditures are due for payment:		
Not later than one year	50,823	47,366
One to five years	93,277	73,992
More than five years	<u>68,587</u>	<u>66,783</u>
	<u>212,687</u>	<u>188,141</u>

Leases as lessor

The following table sets out a maturity analysis of future undiscounted lease payments receivable under the Council's operating leases.

	2021 \$'000	2020 \$'000
Not later than one year	1,470	2,308
1 to 2 years	915	1,126
2 to 3 years	538	846
3 to 4 years	422	751
4 to 5 years	292	630
Later than five years	<u>2,204</u>	<u>4,187</u>
Total	<u>5,841</u>	<u>9,848</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

20 Contingencies

Contingent liabilities

Details and estimates of maximum amounts of contingent liabilities are as follows:

Legal claims

Council is subject to a number of compensation claims with regards to the compulsory acquisition of land and contract disputes. Information in respect of individual claims has not been disclosed in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* on the basis that Council considers such disclosures would seriously prejudice the outcome of the claims. In total the claims amount to approximately \$6 million (2020: approximately \$5.6 million).

Local Government Mutual

Council is a member of the local government mutual liability self-insurance pool, LGM Queensland. In the event of the pool being wound up or unable to meet its debts as they fall due, the trust deed and rules provide that any accumulated deficit will be met by the individual pool members in the same proportion as their contribution is to the total pool contributions in respect to any year that a deficit arises.

As at 30 June 2020 the financial statements of LGM Queensland reported a members' equity balance of \$74,664,079.

Local Government Workcare

Council is a member of the Queensland local government worker's compensation self-insurance scheme, Local Government Workcare. Under this scheme Council has provided an indemnity towards a bank guarantee to cover bad debts which may remain should the self insurance licence be cancelled and there be insufficient funds available to cover outstanding liabilities. Only the Queensland Government's workers compensation authority may call on any part of the guarantee should the above circumstances arise. Council's maximum exposure to the bank guarantee is \$4,022,368.



NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

21 Superannuation - Regional Defined Benefits Fund

Council contributes to the LGIASuper Regional Defined Benefits Fund (the scheme), at the rate of 12% for each permanent employee who is a defined benefit member. This rate is set in accordance with the LGIASuper trust deed and may be varied on the advice of an actuary. The Regional Defined Benefits Fund is a complying superannuation scheme for the purpose of the Commonwealth Superannuation Industry (Supervision) legislation and is also governed by the *Local Government Act 2009*.

The scheme is a pooled defined benefit plan and it is not in accordance with the deed to allocate obligations, plan assets and costs at the council level.

Any amount by which the scheme is over or under funded may affect future contribution rate obligations, but has not been recognised as an asset or liability of the Council.

Moreton Bay Regional Council may be liable to the scheme for a portion of another local governments' obligations should that local government be unable to meet them, However the risk of this occurring is extremely low and in accordance with the LGIASuper trust deed changes to council's obligations will only be made on the advice of an actuary.

The last completed actuarial assessment of the scheme as required under Superannuation Prudential Standard 160 was undertaken as at 1 July 2018. The actuary indicated that "At the valuation date of 1 July 2018, the net assets of the scheme exceeded the vested benefits and the scheme was in a satisfactory financial position as at the valuation date." The measure of vested benefits represents the value of benefit entitlements should all participating employees voluntarily exit the scheme. The Council is not aware of anything that has happened since that time that indicates the assets of the scheme are not sufficient to meet the vested benefits, as at the reporting date.

No changes have been made to prescribed employer contributions which remain at 12% of employee salary or wages and there are no known requirements to change the rate of contributions.

The next triennial review is not due until 1 July 2021.

The most significant risks that may result in LGIASuper increasing the contribution rate, on the advice of the actuary, are:

Investment risk - The risk that the scheme's investment returns will be lower than assumed and additional contributions are needed to fund the shortfall.

Salary growth risk - The risk that wages or salaries will rise more rapidly than assumed, increasing vested benefits to be funded.

	2021	2020
Note	\$'000	\$'000
Superannuation contributions made to the Regional Defined Benefits Fund	670	770
Other superannuation contributions for employees	<u>16,158</u>	<u>13,635</u>
Total superannuation contributions paid by Council for employees:	4(a) <u>16,828</u>	<u>14,405</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

22 National competition policy

Business activity to which the code of competitive conduct is applied

Council applies the competitive code of conduct to the following activity:

Waste Function

This requires the application of full cost pricing, identifying the cost of community service obligations (CSO) and eliminating the advantages and disadvantages of public ownership within that activity.

The following activity statements are for activities subject to the competitive code of conduct:

	Waste Function
Revenue	2021
	\$'000
Revenue for services provided to Council	3,351
Revenue for services provided to external clients	55,893
Community service obligations	885
	60,129
Expenditure	53,436
Surplus/(deficiency)	6,693

Community Service Obligations:

The CSO value is determined by Council and represents an activity's cost(s) which would not be incurred if the activity's primary objective was to make a profit. Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSOs by Council.

Activities and CSO Description	2021 \$'000
Waste	
Pensioner Discounts	689
Litter Management	166
Clean Up Australia	30

23 Controlled entity that has not been consolidated

Council has 100% controlling interest in Millova Pty Ltd, however because of its size and nature it is not material to Council's operations and has not been consolidated into Council's accounts.

The following table shows revenue and expenses:

	Revenue	Expenses	Surplus / (deficit)
	2021	2021	2021
	\$'000	\$'000	\$'000
Millova Pty Ltd	1,442	(1,466)	(24)

As 2020/21 was the first operational period of the Company, there are no comparative amounts.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

24 Related party transactions

(a) Associate

Council has a participating interest in the Northern SEQ Distributor-Retailer Authority (trading as Unitywater) governed by a Participation Agreement.

Transactions with Unitywater

The details of transactions and balances with Unitywater are as follows;

	2021 \$'000	2020 \$'000
Revenue		
Interest on loans	30,534	32,904
Taxation equivalents	26,479	25,477
Dividends	20,495	19,130
Other revenue	2,879	237
	<u>80,387</u>	<u>77,748</u>
Expenses		
Material and services	8,775	7,763
	<u>8,775</u>	<u>7,763</u>
Amounts receivable		
Interest	7,633	8,226
Dividends	8,634	10,279
Taxation equivalents	6,497	3,014
Other	-	3
	<u>22,764</u>	<u>21,522</u>
Loans		
Loans	677,025	677,025
	<u>677,025</u>	<u>677,025</u>
Amounts payable		
Material and services	1,410	1,378
	<u>1,410</u>	<u>1,378</u>

During 2020/21 Council constructed certain water and sewerage infrastructure at the Petrie Mill site which upon completion was handed over to Unitywater. The infrastructure had a value of \$41k.

Unitywater operates under an income tax equivalent regime; with all tax paid being distributed to the participating Councils on a pro-rata basis to their participation rights. Income tax equivalent payments from Unitywater are recognised as revenue when the significant risks and rewards related to the corresponding assets have been transferred to Council.

Dividends received by Council from Unitywater are recorded as a reduction in the carrying value of the non-current asset.

Participant loans provide for a fixed interest rate with monthly interest only payments.

Further detail regarding Unitywater is contained in Note 10 Investment in associate.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

24 Related party transactions (continued)

(b) Key management personnel

(i) Details of compensation

Key Management Personnel (KMP) are those persons having authority and responsibility for planning, directing and controlling the activities of Council directly or indirectly. The Mayor, Councillors, CEO and the Executive Leadership Team are the KMP of Council for 2020/21 year.

Total compensation for key management personnel of Council is set out below:

	2021 \$'000	2020 \$'000
Short-term benefits	4,607	4,471
Post-employment benefits	470	447
Other long-term benefits	59	58
Termination benefits	-	31
	5,136	5,007

(ii) Transactions with other related parties - KMP's close family members and organisations in which the KMP and/or their close family members have controlling interests (individually or jointly)

Details of transactions between Council and KMP are disclosed below:

	2021 \$'000	2020 \$'000
Expense		
Employee expenses for close family members of KMP ¹	160	212
Purchase of material and services from entities controlled by close family member of KMP	-	218
Revenue		
Infrastructure contributions and development fees received from entities controlled by KMP	-	129
Infrastructure charges received from close family member by KMP	-	18

¹All close family members of key management personnel were employed through an arm's length process. They are paid in accordance with the relevant award for the job they perform. Council employs 1960 staff of which only 2 are close family members of KMP.

NOTES TO THE FINANCIAL STATEMENTS
For the year ended 30 June 2021

24 Related party transactions (continued)

(c) Outstanding balances

There were no balances outstanding at the end of reporting period in relation to transactions with related parties.

No expenses has been recognised in the current year or prior year for bad or doubtful debts in respect of amounts owed by related parties.

(d) Loans and guarantees to/from related parties

Apart from its associate (Unitywater) Council does not make loans to or receive loans from related parties. No guarantees have been provided.

(e) Commitments to/from related parties

There were no commitments outstanding at the end of reporting period in relation to transactions with related parties.

(f) Transaction with related parties not disclosed

On a regular basis ordinary citizen transactions occur between Council and its related parties. Examples include rates, use of Council pools, payment of animal registration and library borrowings. Council has not included these types of transactions in its disclosure where they are made on the same terms and conditions available to the general public.

(g) LGLAsuper

Information about superannuation is included in Note 21.

(h) Subsidiaries

Council provides free rental accommodation and administration services to Millovate Pty Ltd, which is financially dependent on Council. All funding support given to Millovate Pty Ltd was agreed to by the Council for the 2020/21 financial year. Refer to Note 23 for further information.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2021

25 Restated balances

Fair value gain/(loss) on other financial assets

During 2020/21 Council identified that it had incorrectly disclosed a decrease in fair value from its investment with Queensland Investment Corporation for the previous financial year. For 2019/20 the decrease in fair value of \$6.762 million had been disclosed in Other Comprehensive Income as "changes in the fair value of financial assets at fair value through other comprehensive income" as the financial asset had been determined to be an equity instrument.

A review undertaken during 2020/21 determined that the financial asset is not an equity instrument and any increase or decrease in fair value arising from the investment must go through profit and loss. Consequently, to correct the prior period error, Council has adjusted the 2019/20 comparative amounts in the Statement of Comprehensive Income and Statement of Changes in Equity and notes where indicated.

Details of the adjustments impacting financial statement line items is provided below:

30 June 2020 Comparative year

Financial statement line item / balance affected	Note	Actual 2020 \$'000	Adjustments 2020 \$'000	Restated Actual 2020 \$'000
Statement of Comprehensive Income (Extract)				
Other revenue	3(e)	33,704	(6,762)	26,942
		<u>162,735</u>	<u>(6,762)</u>	<u>155,973</u>
Total Income		<u>714,129</u>	<u>(6,762)</u>	<u>707,367</u>
NET RESULT		<u>224,819</u>	<u>(6,762)</u>	<u>218,057</u>
Other Comprehensive Income				
Items that will not be reclassified to net result				
Changes in the fair value of financial assets at fair value through other comprehensive income		(6,762)	6,762	-
Total other comprehensive income for the year		<u>58,322</u>	<u>6,762</u>	<u>65,084</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>283,141</u>	<u>-</u>	<u>283,141</u>

Statement of Changes in Equity (Extract)

Retained Surplus

Restated balance at 1 July 2019	<u>5,820,992</u>	<u>-</u>	<u>5,820,992</u>
Net result	224,819	(6,762)	218,057
Other comprehensive income for the year			
Changes in the fair value of financial asset at fair value through other comprehensive income	(6,762)	6,762	-
Total comprehensive income for the year	<u>252,788</u>	<u>-</u>	<u>252,788</u>
Balance at 30 June 2020	<u>6,073,780</u>	<u>-</u>	<u>6,073,780</u>

MANAGEMENT CERTIFICATE
For the year ended 30 June 2021

These general purpose financial statements have been prepared pursuant to sections 176 and 177 of the *Local Government Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with section 212(5) of the Regulation we certify that:

- (i) the prescribed requirements of the *Local Government Act 2009* and *Local Government Regulation 2012* for the establishment and keeping of accounts have been complied with in all material respects; and
- (ii) the general purpose financial statements, as set out on pages 1 to 42, present a true and fair view, in accordance with Australian Accounting Standards, of the Council's transactions for the financial year and financial position at the end of the year.



Mayor
Peter Flannery

Date: 11 / 10 / 2021



Chief Executive Officer
Greg Chemello

Date: 11 / 10 / 21

INDEPENDENT AUDITOR'S REPORT

To the councillors of Moreton Bay Regional Council

Report on the audit of the financial report

Opinion

I have audited the financial report of Moreton Bay Regional Council.

In my opinion, the financial report:

- a) gives a true and fair view of the council's financial position as at 30 June 2021, and of its financial performance and cash flows for the year then ended
- b) complies with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards.

The financial report comprises the statement of financial position as at 30 June 2021, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including significant accounting policies and other explanatory information, and the certificate given by the Mayor and Chief Executive Officer.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

Other information comprises financial and non-financial information (other than the audited financial report) in an entity's annual report.

At the date of this auditor's report, the available other information in Moreton Bay Regional Council's annual report for the year ended 30 June 2021 was the current year financial sustainability statement and long-term financial sustainability statement.

The councillors are responsible for the other information.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have expressed a separate opinion on the current year financial sustainability statement.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the financial report

The councillors are responsible for the preparation of the financial report that gives a true and fair view in accordance with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards, and for such internal control as the councillors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The councillors are also responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the council or to otherwise cease operations of the council.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the council.

- Conclude on the appropriateness of the council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. I base my conclusions on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Report on other legal and regulatory requirements

In accordance with s.40 of the *Auditor-General Act 2009*, for the year ended 30 June 2021:

- a) I received all the information and explanations I required.
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.

Prescribed requirements scope

The prescribed requirements for the establishment and keeping of accounts are contained in the *Local Government Act 2009*, any other Act and the Local Government Regulation 2012. The applicable requirements include those for keeping financial records that correctly record and explain the council's transactions and account balances to enable the preparation of a true and fair financial report.



C G Strickland
as delegate of the Auditor-General

14 October 2021

Queensland Audit Office
Brisbane

CURRENT-YEAR FINANCIAL SUSTAINABILITY STATEMENT

For the year ended 30 June 2021

Measures of Financial Sustainability

Council's performance at 30 June 2021 against key financial ratios and targets:

	How the measure is calculated	Actual	Target
Operating surplus ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)	15.1%	between 0% and 10%
Asset sustainability ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense.	72.0%	greater than 90%
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue (excluding capital items)	15.0%	not greater than 60%

Note 1 - Basis of Preparation

The current year financial sustainability statement is a special purpose statement prepared in accordance with the requirements of the *Local Government Regulation 2012* and the Financial Management (Sustainability) Guideline 2013. The amounts used to calculate the three reported measures are prepared on an accrual basis and are drawn from the Council's audited general purpose financial statements for the year ended 30 June 2021.



CERTIFICATE OF ACCURACY
For the year ended 30 June 2021

This current-year financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



Mayor
Peter Flannery

Date: 11 / 10 / 2021



Chief Executive Officer
Greg Chemello

Date: 11 / 10 / 21

INDEPENDENT AUDITOR'S REPORT

To the councillors of Moreton Bay Regional Council

Report on the current-year financial sustainability statement

Opinion

I have audited the accompanying current-year financial sustainability statement of Moreton Bay Regional Council for the year ended 30 June 2021, comprising the statement, explanatory notes, and the certificate of accuracy given by the Mayor and the Chief Executive Officer.

In accordance with s.212 of the Local Government Regulation 2012, in my opinion, in all material respects, the current-year financial sustainability statement of Moreton Bay Regional Council for the year ended 30 June 2021 has been accurately calculated.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current-year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to Note 1 which describes the basis of accounting. The current-year financial sustainability statement has been prepared in accordance with the Financial Management (Sustainability) Guideline 2013 for the purpose of fulfilling the council's reporting responsibilities under the Local Government Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other Information

Other information comprises financial and non-financial information (other than the audited financial report) in an entity's annual report.

At the date of this auditor's report, the available other information in Moreton Bay Regional Council's annual report for the year ended 30 June 2021 was the general purpose financial statements and long-term financial sustainability statement.

The councillors are responsible for the other information.

My opinion on the current-year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have expressed a separate opinion on the general purpose financial report.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the current-year financial sustainability statement

The councillors are responsible for the preparation and fair presentation of the current-year financial sustainability statement in accordance with the Local Government Regulation 2012. The councillors' responsibility also includes such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current-year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current-year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the council.

- Evaluate the overall presentation, structure and content of the statement, including the disclosures, and whether the statement represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



C G Strickland
as delegate of the Auditor-General

14 October 2021

Queensland Audit Office
Brisbane



LONG-TERM FINANCIAL SUSTAINABILITY STATEMENT

Prepared as at 30 June 2021

Measures of Financial Sustainability

			Actual	Projected for the years ended								
	Measure	Target	30 June 2021	30 June 2022	30 June 2023	30 June 2024	30 June 2025	30 June 2026	30 June 2027	30 June 2028	30 June 2029	30 June 2030
Operating surplus ratio	Net result divided by total operating revenue	between 0% and 10%	15.1%	9.9%	10.9%	11.9%	13.1%	13.2%	16.1%	16.4%	17.7%	18.4%
Asset sustainability ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense.	greater than 90%	72.0%	108.6%	119.1%	88.2%	87.0%	88.1%	89.4%	92.2%	91.5%	92.1%
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue	not greater than 60%	15.0%	42.7%	54.2%	44.7%	53.0%	58.9%	60.1%	59.9%	57.3%	52.9%

Council's Financial Management Strategy

Council measures revenue and expenditure trends over time as a guide to future requirements and to make decisions about the efficient allocation of resources to ensure the most effective provision of services. Council ensures that its financial management strategy is prudent and that its long-term financial forecast shows a sound financial position whilst also being able to meet the community's current and future needs.

Every financial year the Council must prepare a long term financial forecast in accordance with section 171 of the *Local Government Regulation 2012*. This high level planning document sets the financial sustainability framework in which the Council should operate within the next ten financial years. One of the key outcomes from this planning process is to ensure that the three relevant measures of financial sustainability that are disclosed (above) are within the target ranges as set by the Department of Infrastructure, Local Government and Planning in accordance with the Financial Management (Sustainability) Guideline 2013.

The financial sustainability framework of the long term financial forecast forms the basis for the preparation of the Councils annual budget. The targets set during the long term financial forecast process must be adhered to during the budget process to ensure consistency between the long term forecast planning horizon and the short term annual commitments of the budget. This will place the Council on the path for ensuring future viability and financial sustainability for the region.



CERTIFICATE OF ACCURACY

For the long-term financial sustainability statement prepared as at 30 June 2021

This long-term financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.



Mayor
Peter Flannery

Date: 11 / 10 / 2021



Chief Executive Officer
Greg Chemello

Date: 11 / 10 / 2021

Working
together.